Action Plan 12								
CQC/OFSTED Recommendation:								
SERVICES FOR LOOKED AFTER CHILDREN	GRADE (2) GOOD							
AREA FOR IMPROVEMENT	PARAGRAPH 61 No. 12							
ACTION REQUIRED	Ensure there is sufficient IRO capacity to enable the team to fully implement their quality assurance responsibilities including data collation on quality and performance and reporting to relevant boards and committees.							
PARAGRAPH  Quality of provision Grade 3 Adequate In order to improve we need to take account paragraph within report point 89	Looked after children and young people who were surveyed for this inspection overwhelmingly reported that the quality of care they had experienced was either good or very good. The majority thought they were in the right placement and felt safe. The vast majority had a social worker or case worker and just over half reported they found it easy to get in touch with them. However half reported they had not heard of the Children in Care Council, or its equivalent and many were unclear who their							
	independent reviewing officer (IRO) was and how to make contact with them.  The majority of young people spoken to confirmed that they enjoyed positive relationships with their carers, social workers or Young Persons Advisors (YPAs) although several also highlighted concerns about changes of their social workers and having to re-tell their stories.							
LEAD ORGANISATION	DCS							
SEE ACTION PLAN FOR DETAIL	PAGE 37							

	Action	Specific Actions	Milestones	Timeframe	Responsible	Review date	Status	Impact	Measures	
					officers	/ completion	(RAG)			
						Date				
	Services for Looked	after Children								
	Within three month	s								
	Ensure there is sufficient IRO capacity to enable the team to fully implement their quality assurance responsibilities including data collation on quality and performance and									
	reporting to relevan	t boards and committees.								
12	Improve Capacity	a) Retain current	Check date of end of	JAN	IM/AP	5th MAR		Maintain	No. of cases	
		temporary posts	contracts					marginal	allocated per	
								reduction in	IRO	
								Caseloads		
			Seek permission to extend	FEB	IM/AP	5 <sup>th</sup> MAR				
			contract to march 2013 (DSLT)							
			Carry out process to extend	FEB / MAR	IM/AP	9 <sup>th</sup> MAR				
			HR current contract							
			Confirm funding stream	FEB / MAR	IM/AP	9 <sup>th</sup> MAR				
			Confirm completed contract	FEB / MAR	IM/AP	9 <sup>th</sup> MAR				
			amendment form							
		b) Extend current capacity	Confirm Job Description and	MAR/APR	IM/AP	MAR/APR		Improve	No. of children	
		in order to achieve the	Grade					face to face	seen by an IRO	
		full implementation of						contact		
		the IRO quality						between IRO		
		Assurance responsibility						& LAC		
		generally						Improve	RAG and	
								Quality	dispute	
								Assurance	resolution	
								Improve	Timeliness of	
								performance	reviews	

Action	Specific Actions	Milestones	Timeframe	Responsible	Review date	Status	Impact	Measures
				officers	/ completion	(RAG)		
					Date			
		Decision Sheet (new post)	7 <sup>th</sup> FEB	IM/AP	24 <sup>th</sup> FEB			
		DSLT	7 <sup>th</sup> FEB	IM/AP	24 <sup>th</sup> FEB			
		Cabinet Member	13 <sup>th</sup> FEB	IM/AP	24 <sup>th</sup> FEB			
		HR Panel	16 <sup>th</sup> FEB	IM/AP	24 <sup>th</sup> FEB			
		Permission to Appoint	6 <sup>th</sup> MAR	IM/AP	6 <sup>th</sup> MAR			
		Advert	20 <sup>th</sup> MAR	IM/AP	20 <sup>th</sup> MAR			
		Shortlisting	3 <sup>rd</sup> APR	IM/AP	3 <sup>rd</sup> APR			
		Interviews	17 <sup>th</sup> APR	IM/AP	17 <sup>th</sup> APR			
		Appointment Checks		IM/AP	27 <sup>th</sup> APR			
	c) Admin / Business	Confirm Job Description and	FEB	IM/AP	7 <sup>th</sup> FEB		Improved	Quarterly
	Support in order to	Grade				'	collation of	reports
	improve efficiency and						information	
	IRO contact time						from QA,	
							user	
							feedback	
		Decision Sheet (new post)	7 <sup>th</sup> FEB	IM/AP	24 <sup>th</sup> FEB			
		DSLT	7 <sup>th</sup> FEB	IM/AP	24 <sup>th</sup> FEB			
		Cabinet Member	13 <sup>th</sup> FEB	IM/AP	24 <sup>th</sup> FEB			
		HR Panel	16 <sup>th</sup> FEB	IM/AP	24 <sup>th</sup> FEB			
		Permission to Appoint	6 <sup>th</sup> MAR	IM/AP	6 <sup>th</sup> MAR			
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		Appointment Checks		IM/AP	27 <sup>th</sup> APR			

Action	Specific Actions	Milestones	Timeframe	Responsible	Review date	Status	Impact	Measures
				officers	/ completion	(RAG)		
					Date			
	d) Communication –	Seek authorisation for 8	17 <sup>th</sup> FEB	IM/AP	17 <sup>th</sup> FEB		Improved	Improved
	develop the ability to	mobile telephones for IRO's					communicati	performance in
	respond to young	from DSLT					on between	respect of
	people and offer						IRO and LAC	participation of
	appropriate information						through ICT	LAC in their
								review
		Identify Budget Code			17 <sup>th</sup> FEB			
		Place order with ICT Services	17 <sup>th</sup> FEB	IM/AP	17 <sup>th</sup> FEB			
		Await Delivery / Installation		IM/AP	29 <sup>th</sup> FEB			
		Review existing publicity	MAR	IM/AP	16 <sup>th</sup> MAR			
		material						
		Identify requirements of	MAR	IM/AP	16 <sup>th</sup> MAR			
		information for young people				'		
		Develop new publication	April / May	AP	27 <sup>th</sup> APR			
		materials re how to contact						
		their IRO and to understand						
		the role of Children in Care						
		Council						
	e) Improve data collation	Implement and embed RAG	April to May	GT/AP	30 <sup>th</sup> April		Improved	Improved
	on quality and	monitoring tool for LAC	Reporting to				quality	performance in
	performance	reviews	Quality and				assurance of	care planning
		Develop database for	Partnership				care	and improved
		collation of above	SLT (4 <sup>th</sup> April				planning for	communication
		Develop system for capturing	2012)				LAC and	between IROs
		data re IRO face to face					collation of	and district TMs

Action	Specific Actions	Milestones	Timeframe	Responsible	Review date	Status	Impact	Measures
				officers	/ completion	(RAG)		
					Date			
		contact with LAC					data.	& SWs.
							Improved	Feedback from
							quality of	LAC – internal
							provision to	and external
							LAC	reviews. DSLT
								Sessions –
								(3,10,17,24 <sup>th</sup>
								April 2012)
	f) Reporting to relevant	DSLT quarterly – March, June,	March -	GT/AP				Improved
	Boards and Committees	September, December	December					reporting to
								senior
		Cabinet Member						leadership
		Children and Families Senior						
		Leadership Team						
		Report within Corporate						
		Parenting Annual Report						
		Tarenting Annual Report						
		Conduct Review of			28 <sup>th</sup>			Improved
		effectiveness of IRO Service in			September			understanding
		line with Family Justice			2012			of impact of
		Review recommendation						resources on
								service
								effectiveness
								and outcomes