Service Summary Sheet

Directorate	Adult Social Care
Date	2022-23 Quarter 4 Performance Report

Benchmarking (with local authorities/nearest neighbours)

Adult Social Care (ASC) continues to benchmark against a larger suite of indicators on a regular basis, for example through monthly Directorate scorecards, as well as requirements for regional and national reporting. The comparisons below are those which relate to corporate indicators. It should be noted that comparator data is based on time periods prior to latest local data available and so does not always reflect recent trends. Benchmarking is refreshed on an annual cycle alongside the release of national statistics.

Performance	Qtr. 4	Target	West	Statistical	National
Indicator			Midlands neighbour average		average
			average		
PI 2133 % of working	73%	50%	74%	87%	79%
age service users (18-					
64) with learning					
disability support,					
living along or with					
family 74% 79%					
PI 2132 % of contacts	26.5%	11%	N/A	N/A	N/A
to adult social care					
with an outcome of					
information and					
advice / signposting					
PI 501 (ASCOF2B) –	88%	83%	81%	84%	82%
Proportion of 65+ at					
home 91 days after					
discharge from					
hospital into					
reablement services					
PI 2134 % conversion	8%	20%	14%	43%	30%
of safeguarding					
concerns to enquiry					

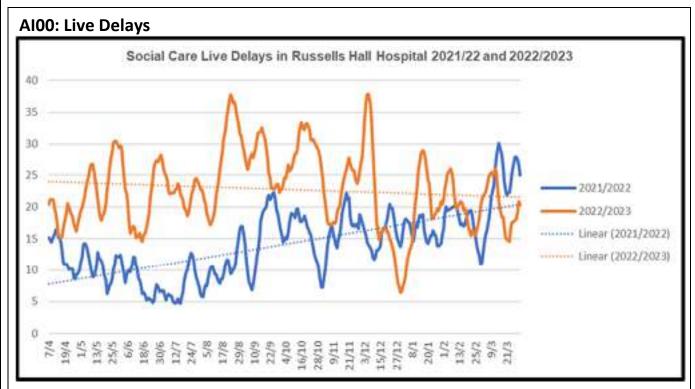
All indicators performed better than target for Q4 reporting. Through Directorate Planning for the next financial year, indicators and targets will be reviewed to ensure that these continue to reflect priorities for the Directorate.



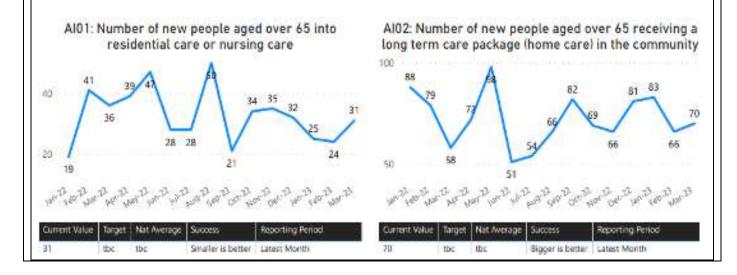
Overview of service delivery (include any issues / risks)

Presented below is a selection of key performance metrics overseen by our Adult Social Care Leadership Team (ASCLT) enabling on-going assessment of the quality of care and support provided across services

Assessment and Independence

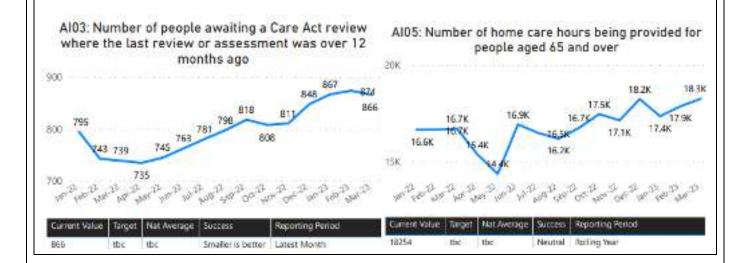


A100 demonstrates shift in the moving average of delays evidencing our services delivering even more effective transfers from hospital back into the community for Dudley residents; folding into an overall trajectory of cases moderating down over 2022/23. This follows investment agreed between Integrated Care Board (ICB) and Dudley Integrated Health and Care Trust (DIHC) alongside incoming ASC grant monies to further enhance Pathway 1 Reablement (Discharge home with Care) capacity.



A101: Demand profile for permanent residential care over Q4 is remains unpredictable in view of acute hospital pressures necessitating short-term placements. As such this will not necessarily reflect the overall trend of swifter patient transfers into Dudley communities demonstrated over the same period at A100.

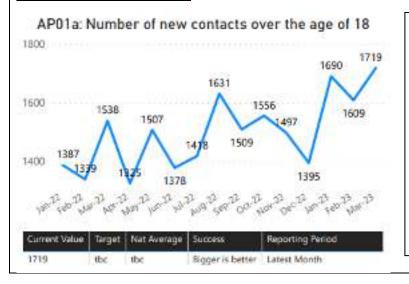
A102: Profile shows a similar volume of people receiving a long-term care package recorded in Q3 with service demand reflecting reduced hospital delays presenting at the tail end of Q4.



A103: Grant monies which supported the increased demand for social care during the pandemic via funding contracts for assessors has ceased whilst demand rates remain at pandemic levels. Al03 illustrates continued impact of demand outstripping resource allocation growing into Q4..

A105: Volume of home care hours being provided in Q4 is consistent Q3 and represents a net increase overall. This reflects the continuing downward pressure on hospital delays and improved flow of patients from hospital into community care settings demonstrated at Al00.

Access and Prevention



AP01a shows a quarter on quarter increase of contacts into services. This is attributable to completion and growing usage of the Citizen Portal and improvements to dataplatforms recording both current and 'new contacts' previously discounting when a person is already known to adult social care.

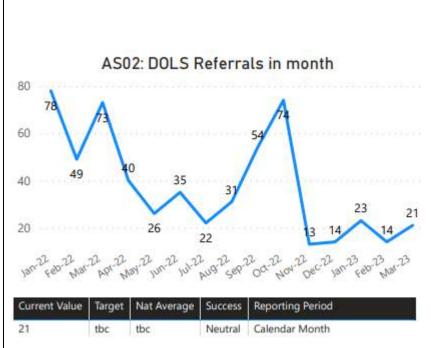
DDS03 Stablisation of cases demonstrated in Q4 reflects broader work acting on recommendations from the housing needs assessment for people with disabilities helping increase capacity in the market.

DDS04: Demand profile for Q4 remains at similar levels recorded for the same period observed in 2021/22 reporting cycle.

Adult Safeguarding



ASO1a/ASO4: Safeguarding concerns are referred to the Multi-agency Safeguarding Hub (MASH) or via Access to social care teams, if the individual has an allocated worker. If Safeguarding concerns meet Care Act 2014 threshold criteria information is gathered to ascertain if this meets the criteria for a Section 42 (Care Act 2014) enquiry. Enquires are then coordinated through ASC or "caused" to be completed through system partners. As safeguarding involves a mix of complex and relatively straightforward cases a variable distribution of cases is to be expected as demonstrated above.



AS02: Deprivation of Liberty Safeguards (DoLS) referred to the authority from care homes and hospitals. The numbers of referrals received vary as people subject to DoLS may move which increases referral rates or remain where they are or recover mental capacity which would lead to a reduction in referrals. DoLS lasts a maximum of 12 months when it must be renewed which also influences referral rates.

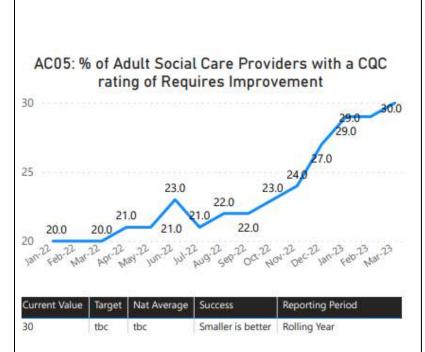
Adult Commissioning



AC02: Commissioning continue to work with providers to address issues – Quality Officers ensure monitoring is based on key risk metrics. Suspended services are prioritised for quality assurance support with the intention to steer providers to deliver safe quality services. We undertake intensive intervention to support providers to improve quality to safe standards and ensure ongoing monitoring for sustained improvement.

ACO4: CQC providers rated as inadequate indicates serious quality and safety failures to be acted on. ACO4 shows no providers that we have contract with have a published rating of inadequate. We continue to work closely with providers and Care Quality Commission using our Quality Risk Based Assessment Model with the aim of minimising the likelihood of inadequate ratings and suspensions impacting quality and continuity of care.

Dudley current has no providers with an inadequate rating



AC05: Profile shows a reduced rate of contracted providers receiving a CQC 'Requires Improvement' (RI) rating in Q4. Monitoring and tracking of improvement actions plans for RI rated services is undertaken to support and encourage providers to make improvements in safety and quality. Common areas for improvement include governance and medicines management. Advice and support on appropriate management and audit systems is given to assist providers alongside clinical support from health partners for improvements. The number of services with a requires improvement rating is similar to neighbouring authorities. Providers continue to feedback that workforce challenges have a significant impact on service quality.

Workforce Profile

Workforce Analytics September 2022 - Adult Social Care

Division	Full Time Headcount (Non Cassal)	Part Time Headcount (Non Cesuel)	Employee Headcount (Non Casual)	FTE	Employee Headcount (Casual)	Agency Headcount	Total Establishment Readcount	No of Fixed Ten & Temporary Contracts
Access & Prevention	153	97	250	221.34	3	15	268	8
Adult Safeguarding	15	11	26	21.52	2	18	46	1.1
Assessment & Independence	134	179	313	253.76	7	47	367	33
Dudley Disability Services	31	42	73	58.99	0	7	80	1,9
Integrated Commissioning Performance & Partnerships	52	20	72	65.02	3	23	98	12
Management Team	1	0	1	1,00	0	1	Z	0
Mental Health	19	3	26	23.88	1	8	35	. 0
Successor Team - Adults	0	0	0	0.00	0	8	8	.0
Directorate Total	805	353	793	645.53	14	127	901	531

Service achievements (report of any external accreditation, nomination for awards, positive publicity, during the past quarter

Assessment and Independence

We have observed a moderated downward rate in delayed transfers of care from hospital over Q4. This follows approved system investment involving the Integrated Commissioning Executive (ICE) and ICB to enhance the Pathway 1 programme (Discharge Home with Care) enabling us to better support patients from hospital back into community settings.

Access and Prevention

Telecare's service user short video has now been launched across all social media platforms and on the council's website and positive feedback has been received on Telecare's updated web-pages. Marketplace events have resumed with professionals fully present in the community engaging individuals on how to refer to Telecare with data evidencing an increase in uptake in Q4.

Moreover, Telecare has launched a pilot in partnership with the NHS urgent care response hub in Dudley seeking to enhance our falls response and prevention offer. The pilot enables us to support and lift fallers who are injured instead of only non-injured individuals. Telecare responds out with a clinician to injured fallers assessing and treating fallers lifting them safely, avoiding mobilisation of emergency services enabling individuals to stay at home; reducing pressure on hospital admissions.

Dudley Disability Service

The Preparing for Adulthood (PFA) team is operational and the Liquidlogic Adults' Social Care System Software (LAS) update has been fully implemented. All 4 PFA support workers have completed their induction, and are now carrying a caseload of young people. Monthly meetings are in place with Children's Disability Team (CDT) to ensure we are aware of those young people who need parallel involvement from PFA to carry out non-statutory functions of PFA. Personal Support Plans are being completed; and some have been transferred to Social Worker to plan for transition to 18 years old with services in place to meet assessed and eligible care and support needs.

Safeguarding

Safeguarding datasets have been agreed by the Safeguarding Adults Board (SAB) subject to the refinement of several parameters ensuring even better identification of adults in positions of vulnerability. Proposed enhancements are being developed by the Adults Management Information Team in collaboration with Safeguarding and will be overseen by SAB through its Quality and Improvement sub group.

Mental Health

Our workforce development plan and restructure of Mental Health Services is now inplace. A resultant Quality Assurance process is now being developed as part of new governance structures to ensure we meet long-term objectives and deliver required outputs. This activity will be overseen by a newly appointed Head of Service.

Opportunities for improvement (information relating to service complaints / compliments and learning from these).

The Annual Complaints and Complements Report for ASC has been published. Key learning points and messages are being evaluated in-line with the Directorate Business Planning cycle into 2023/24 ensuring ASC strategy and commissioning intentions remain representative of community needs and priorities.

Any additional information relevant to scrutiny committees

Adult Social Care is actively preparing for a CQC Assurance Inspection Readiness Review involving representatives from the Association for Directors of Adult Social Services (ADASS) with the aim of establishing the level of compliance we have in Dudley against reformed standards published in the ASC White Paper 'People at the Heart of Care' arising from the Health and Social Care Act 2022. The outcomes of this exercise will be reported to a future meeting of this committee.