Environment Directorate Street Scene Group Neighbourhood Services

# The Neighbourhood Approach

#### Leigh Whitehouse Street Scene Group Manager



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### A Brief History of Street Scene at Dudley MBC

#### Prior to 1<sup>st</sup> November 2023 – Street Scene functions split across two areas

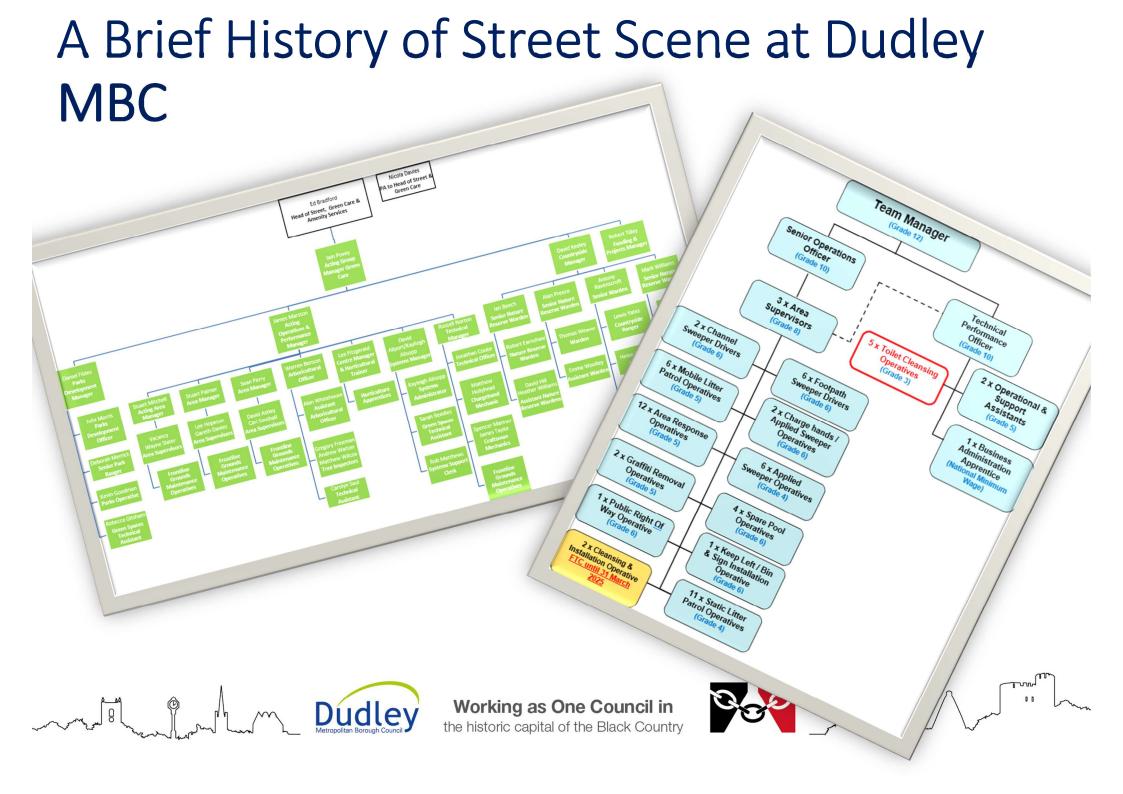
**Green Care** – Which consisted of grounds maintenance, parks development, countryside services and the tree section.

**Street Cleansing** – A standalone service area responsible for the cleansing of the borough, such as mechanical street sweeping, litter picking, graffiti removal, responding to RTCs, removing dead animals, emptying street bins and fly tipping removal.

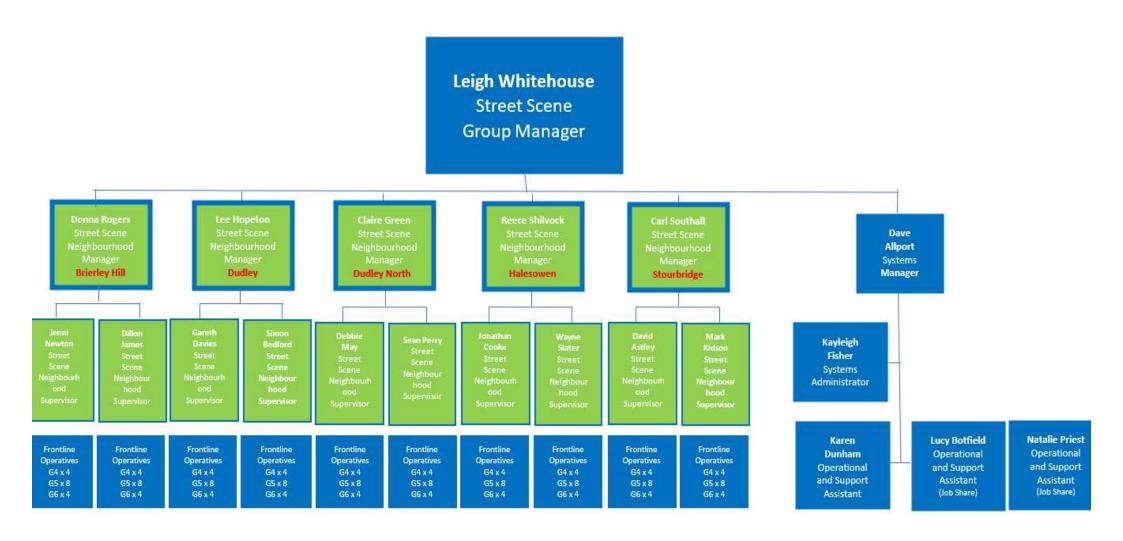
- Two service managers covered Green Care and Street Cleansing.
- Two separate budgets.
- Decisions made in two areas.







### How Does Street Scene Look Today?



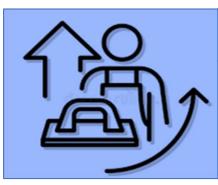


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### The Future Plan in Street Scene



#### Progress made since implementation of the Street Scene redesign.

Street Scene colleagues are working closer than ever before with community groups, Housing, Waste, and other stakeholders. Taking priorities from members, residents and community groups.

#### A Focus on training and a multi-skilled workforce.

All colleagues are being trained to become multi-skilled, rather than having very specific roles.

Complete review of training across the service area, skilling up all colleagues to undertake multiple duties in line with new job titles.





#### **Success Planning**

Focus on success planning and how we prepare for the future. We acknowledge we have an aging workforce and are already planning tomorrow, today. Through apprenticeships, mentoring and training.





### What are we doing differently?

Member Enquiries	<ul> <li>Introduction of a new system in dealing with councillor and MP enquiries, managers will now take the lead and track progress. A focus on accountability and delivery.</li> </ul>
Focus on Community	<ul> <li>Managers will attend public meetings, to learn of the issues in local communities and take priorities from them about what is important to residents locally.</li> </ul>
Performance Monitoring	<ul> <li>Through digitisation we are now able to track performance in terms of how quickly we respond and just how many jobs the team deals with. Regular 1:1s.</li> </ul>
Accountability	<ul> <li>With new and clear job descriptions the workforce is now clear on their responsibilities. We've empowered our team to do the right thing in their areas.</li> </ul>
Changing the Culture	<ul> <li>At the centre of everything we do, we strive to adopt a can-do attitude at all levels, inspiring the workforce to take pride in the work they do and go the extra mile.</li> </ul>
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The data behind some Approximately 6,000,000 square metres The volume of of what we do... Approximately 2,000,000 linear metres of footway swept. Street Scene's Litter bins were emptied approximately Footway Sweeping of channel swept. work in a Approximately 3,000 litter picks carried Channel Sweeping Litter Bin Emptying of Street and Parks typical two Approximately 1,000 bags of litter out by operatives. Litter Picks (carried out by operatives) collected by volunteers. Approximately 10,000,000 square Litter Picks (carried out by volunteers) months metres of grass mown. period. Grass Cutting Jar Park Cleansing & Grounds Maintenance There were approximately 400 jobs Graffiti Removal Jobs completed relating to car park cleansing and grounds maintenance related tasks. Dog Fouling Removal & Cleanse Approximately 100 graffiti related jobs Dead Animal Removal & Cleanse Approximately 80 jobs of dog fouling removal and cleanses completed. Fly Tipping Cases Approximately 70 jobs relating to the removal of dead animals completed. Approximately 550 incidents of fly tipping responded to and removed. Data from: April and May 2023 Dudley Working as One Council in the historic capital of the Black Country tipping responded to and removed



### **Neighbourhood Ways of Working**

Community Forum Area	Wards
Area 1 – Dudley North	Sedgley, Gornal, Upper Gornal and Woodsetton, Coseley East
Area 2 – Brierley Hill	Kingswinford North and Wall Heath, Kingswinford South, Wordsley, Brierley Hill, Brockmoor and Pensnett
Area 3 - Dudley	Castle and Priory, St. James's, St. Thomas's, Netherton, Woodside and St. Andrews, Quarry Bank and Dudley Wood
Area 4 – Stourbridge	Amblecote, Wollaston and Stourbridge Town, Lye and Stourbridge North, Norton, Pedmore and Stourbridge East
Area 5 – Halesowen	Cradley and Wollescote, Hayley Green and Cradley South, Belle Vale, Halesowen North, Halesowen South
man Black Black	Metropolitan Borough Council We the h



#### **Examples of Street Scene Work Continued**



### What Street Scene will be doing differently?



#### Work closely with

stakeholders, community groups and planning our work around this, rather than focussing on a specific route.



#### <u>Setting Targets</u> - Making sure all operatives and officers have clear targets and opportunities to develop. Spotting trends in Analytics tools.



**Focus** on improving the appearance of our street scape, including main routes into the borough.



Bring about a <u>can-do</u> <u>attitude</u> whereby all Street Scene staff take pride in their work and go the extra mile.



<u>Maximise Recycling</u> the waste collected, through vape bins and recycling bin provision. Maximise grant funding opportunities!



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Acknowledge our collective **aspirations** and the direction we must take to bring about a more modernised and efficient service.



### A summary of Neighbourhood Services

Street Scene Group ManagerParks, Countryside and Arbor<br/>ManagerLicensing and Waste<br/>Enforcement Team ManagerParking Services Team<br/>Manager

**Street Scene** – responsible for all street cleansing and grounds maintenance functions, such as mechanical street sweeping, fly tipping removal, grass cutting and weed control.

**Parks, Countryside and Arboriculture** – responsible for parks development and assets, nature reserves, and all tree related work.

**Licensing and Waste Enforcement** – responsible for all licensing related work, including premises and taxi licenses and waste enforcement, such as prosecuting offenders of fly tipping and littering.

**Parking Services** – responsible for all DMBC car parks, including the enforcement of parking related offenses.



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## **Comms / Public Perception**

Celebrate the work we do, use social media to tell residents what we are doing or plan to do, consult with residents and businesses and generally improve comms.



27 FEB 2024

Mayo

#### Coronation tree planted in honour of King

A tree planted to celebrate the King's Coronation is now setting down roots in a borough park which has historical links to the coronation of the late Oueen Elizabeth II.

Queen Elizabeth II. in a borough park which has historical links to the coronation of the late to celebrate the King's e plan 🕲

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# Questions?



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