

Meeting of the Public Health Select Committee

Report of the Dudley Managing Director – Black Country Integrated Care Board

Development of Dudley’s Integrated Model of Health and Care

Purpose of report

1. To advise the Committee of progress with work in relation to the development of an integrated model of health and care for Dudley people.

Recommendations

2. It is recommended that the Committee note the current position in relation to the development and implementation of an integrated model of health and care for Dudley people.

Background

3. The Committee will be aware from previous reports of work that has taken place in Dudley to develop an integrated model of health and care.
4. This report is intended to provide the Committee with an update on progress

Development of an Integrated Care Provider (ICP)

5. The Committee will recall that in May 2017, the former Dudley CCG and the Council commenced a procurement process to commission an Integrated Care Provider (originally referred to as a Multi-Speciality Community Provider).
6. The intention was that the organisation awarded the contract would:-
 - Provide a range of “out of hospital” community based services, including a number commissioned by public health.

- Take a longer-term view of “upstream” preventative measures, facilitated by a contract term of at least 10 years.
 - Be incentivised to deliver a set of health and care outcomes to improve the health status of our population.
 - Have a unique relationship with general practice designed to better integrate primary care and community services.
7. This process has taken a significant amount of time, punctuated by the COVID – 19 Pandemic, and faced a number of challenges.
 8. In early 2022, it was agreed by local partners to undertake a piece of work supported by external consultants (Cap Gemini), to develop a model of integrated health and care agreed by all parties across all sectors.
 9. This work concluded in the summer of 2022 and in the light of this work the validity of the original procurement was reviewed by the Procurement Project Board established by the ICB and the Council. Due to the fact that the original scope of the procurement exercise had changed as a result of this work, it was agreed that it was no longer appropriate to proceed with the award of the contract as originally planned and the process was drawn to a conclusion in November 2022.

Dudley Integrated Health and Care NHS Trust (DIHC)

10. DIHC is the organisation established to hold the contract on 1 April 2020. Since that date, DIHC have delivered a limited number of services in expectation of being awarded the full contract.
11. The cessation of the procurement process has meant that the future of DIHC has needed to be reviewed through an options appraisal process. At the time of writing, work has commenced on how the services provided by DIHC might be provided in future.
12. This is not expected to have any impact on the way in which patients access services, the usual Quality and Equality Impact Assessments will be conducted to provide appropriate assurance.
13. It is anticipated that a series of recommendations will be available by 30 June 2023.

Integrated Model of Health and Care

14. As indicated above, with external support, an integrated model of health and care has been agreed.

15. The implementation of this has been overseen by an Integrated Pathways Group, originally chaired by an external clinical lead until properly established.
16. This Group is dealing with a set of pathways across the following areas:-
 - First 1001 Days of Life
 - Childhood Poverty
 - Childhood Obesity
 - New Born Blood Spot Screening
 - Early Years Speech, Language and Communication Needs
 - End of Life
 - Frailty
 - COPD
 - Lung Cancer
 - Integrated Care Teams and Care Co-Ordination
 - Clinical Hub
17. Each area is the responsibility of a multi-disciplinary group reporting to the Integrated Pathways Group and ultimately the Health and Care Partnership Board. Progress has been variable due to the impact on clinicians of industrial action within the NHS. However, the work is now progressing at a different pace and obstacles are being overcome.

Finance

18. There are no immediate financial implications arising from this report. Any developments have been funded from within existing budgets or as the result of agreed business cases.

Law

19. The ICB, the Council and the Health and Wellbeing Board have complementary duties relating to the integration of health and care services.

Risk Management

20. There are no material risks identified within this report.

Equality Impact

21. Any significant service changes will be the subject of Equality and Quality Impact Assessments.

Human Resources/Organisational Development

22. There are no immediate implications arising from this report.

Commercial/Procurement

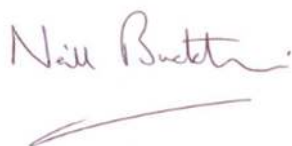
23. Some Council commissioned services are not currently part of a compliant contract with providers and a re-procurement process has now commenced

Environment/Climate Change

24. There are no environment or climate change implications identified within this report.

Council Priorities and Projects

25. An integrated model of health and care can be aligned to both the Council Plan and Borough Vision. Progressing this area will ensure we are striving to achieve against our council plan priority 'Dudley the borough of opportunity' and work towards achieving the following outcomes:
- Children and young people benefit from the best possible start in life in our Child Friendly borough.
 - Everyone, including our most vulnerable, have the choice, support and control of the services they need to live independently.
 - All residents benefit from access to a high quality, integrated health and social care.
26. Through the golden thread, the council plan is linked to the Forging a Future For All Borough Vision. The Borough Vision is made up of seven aspirations for how the borough should be by 2030, with this work aligning to the aspiration '*A place of healthy, resilient, safe communities where people have high aspirations and the ability to shape their own future*'.



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