
Meeting of the Health and Adult Social Care Scrutiny Committee
– 14th November 2022

Joint Report of the Dudley Managing Director, Black Country Integrated Care Board and Acting Director of Public Health and Wellbeing

Progress Update on the development of the Black Country Integrated Care System (ICS) and Dudley's Integrated Health and Care Model

Purpose of report

1. To advise the Committee on progress with the development of the Black Country Integrated Care System (ICS), including the Black Country Integrated Care Board (ICB) and the development of Dudley's integrated health and care model.

Recommendations

2. It is recommended:-
 - that the Scrutiny Committee note the position in relation to the development of the Black Country Integrated Care System, including the Integrated Care Board and the development of Dudley's integrated health and care model.

Background

3. Members will be aware that the provisions of the Health and Care Act 2022 relating to the establishment of the Black Country Integrated Care System (ICS) came into effect on 1 July 2021. As a result, the Black Country and West Birmingham CCG's statutory duties and powers transferred to the Black Country Integrated Care Board (ICB). In addition, members will be aware of work that has been taking place to develop an agreed integrated health and care model for Dudley.

4. This report provides an update on both matters.

Black Country Integrated Care System

5. The Health and Care Act 2022 established Integrated Care Systems (ICSs) on a statutory basis from 1 July 2022. The Black Country Integrated Care System covers the Councils of Dudley, Sandwell, Walsall and Wolverhampton, with the West Birmingham element of the former Black Country and West Birmingham CCG transferring to the Birmingham/Solihull ICS.
6. The ICS is composed of two bodies:-
 - the Black Country Integrated Care Board – the successor body to the abolished CCG which deals with day to day NHS issues;
 - the Black Country Integrated Care Partnership - develops an integrated care strategy that addresses the wider health, public health, and social care needs of the system.
7. The ICS has 4 purposes:-
 - Improving population health and healthcare
 - Tackling unequal outcomes and access
 - Enhancing productivity and value for money
 - Supporting broader social and economic development
8. Whilst NHS organisations retain their existing statutory duties, new duties to reflect the need for health and care organisations to work as a system are introduced:-
 - a duty to have regard to the system financial objectives –a mutual responsibility to achieve financial duties;
 - shared NHS duty to have regard to the “Triple Aim” - better health and wellbeing, better care, sustainable use of NHS resources;
 - reciprocal NHS and Council duties to collaborate.

Integrated Care Board (ICB)

9. The ICB has now been established and is now considering arrangements for governance in its 4 places. At present, the Dudley Commissioning

Board has delegated authority for local commissioning decisions. The Commissioning Board consists of representatives from the 6 Dudley Primary Care Networks, the Council, Dudley CVS and Healthwatch. In addition the Dudley Health and Care Partnership Board, with representatives from the health and care partners in Dudley, has agreed refreshed terms of reference with a focus on health and care integration and oversight of Dudley's integrated model of health and care.

10. The ICB has considered a proposal to remove the Commissioning Boards and establish a local system with a joint ICB/Council body given delegated authority for commissioning decisions, working alongside the Health and Care Partnership Board and the Health and Wellbeing Board. The ICB Managing Directors have been requested to work with Council colleagues to develop such arrangements and the Dudley Managing Director has begun this work.

Integrated Care Partnership

11. The responsibility for supporting broader social and economic development gives the NHS the opportunity to play a broader role in addressing the wider determinants of health and wellbeing. The ICB believes that it is important to set out its joint ambitions with local government partners we go jointly and taking the time to do that well as equal partners. This involves making sure we take time to build relationships, set joint goals, hold each other to account and build our legacy.
12. Doing this should involve:-
 - putting the patient/person at the centre and organising and integrating care around them;
 - recognising that there will be challenges, supporting each other, and not getting deterred from our next staging point;
 - being prepared to compromise in the best interests of our people.
13. The establishment of an effective Integrated Care Partnership is seen as an important developmental journey for all partners across the Black Country NHS and local government system and events are taking place to facilitate this.

Dudley's Integrated Health and Care Model

14. Members will recall that Dudley Integrated Health and Care NHS Trust (DIHC) was created on 1 April 2020 with the intention of acting as the main vehicle for integrating primary and community care services.
15. The full Integrated Care Provider (ICP) contract was intended to cover:-
 - Adult community health services
 - Children's community health services (including those commissioned by the Council)
 - Out-patient specialties (mainly long-term conditions)
 - Urgent treatment centre and GP out of hours service
 - Council commissioned services – sexual health, substance misuse, lifestyle services
 - Voluntary and community sector services
16. Full mobilisation of DIHC's contract was paused to enable the development of an agreed integrated model of health and care and Capgemini was engaged to support this in late 2021.
17. A set of recommendations have now been agreed by the NHS partners and these are set out in Appendix 1. Further work is now taking place to develop the model through 4 workstreams: -
 - Children's Services
 - Mental Health/Learning Disability/Autism
 - Integrated Care teams
 - Clinical Hub

This work is being overseen by an Implementation Group, reporting to the Health and Care Partnership Board.

18. At the time of preparing this report, Dudley Integrated Health and Care NHS trust has been requested to submit its revised proposals to the ICB/Council Integrated Care Provider Project Board by 11 November 2022. These proposals will be assessed in order to determine whether they meet our original procurement requirements and an update will be given to this meeting.

Finance

19. No immediate implications.

Law

20. The Health and Care Act 2022 provides the statutory basis for the establishment of the Black Country ICS, ICB and ICP

Risk Management

21. The council, ICB and DIHC are considering the risks related to the options for the next stage of management of contracts identified above.

Equality Impact

22. This initiative is specifically designed to address health and care inequalities across our communities including children and young people and people with protected characteristics.

Human Resources/Organisational Development

23. No immediate implications

Commercial/Procurement

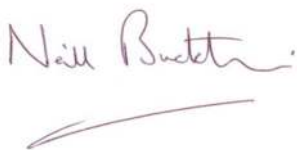
24. This matter is being dealt with in accordance with the provisions of the NHS Act 2006, the NHS and Social Care Act 2012 and appropriate procurement regulations

Environment/Climate Change

25. There are no implications arising from this report

Council Priorities and Projects

26. This development is consistent with the Borough Vision's intention to create healthy and resilient communities.



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Appendices

Appendix 1 - Recommendations Approved by Boards of Dudley Providers