

Meeting of the Climate Change and Environment Scrutiny Committee

**Wednesday, 21st December, 2022 at 6.00pm
in the Council Chamber
at the Council House, Priory Road, Dudley**

Agenda - Public Session (Meeting open to the public and press)

1. Apologies for absence
2. To report the appointment of any substitute members serving for this meeting of the Committee.
3. To receive any declarations of interest under the Members' Code of Conduct
4. To confirm and sign the minutes of the meeting held on 28th September, 2022 as a correct record (Pages 5 – 20)
5. Climate Change and Environment Engagement Feedback, Obtain Views from Scrutiny on their Priorities (Presentation)
6. Transport Fleet Services (Pages 21 – 71)
7. Public Forum
8. Action Tracker (Pages 72 - 76)
10. To consider any questions from Members to the Chair where two clear days notice has been given to the Monitoring Officer (Council Procedure Rule 11.8).

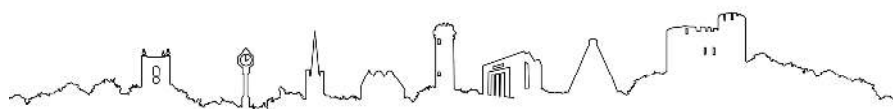
Distribution:

Councillor D Corfield (Chair)
Councillor P Dobb (Vice-Chair)
Councillors C Barnett, C Bayton, K Casey, R Collins, C Eccles,
J Elliott, J Foster, S Henley, M Rogers, T Russon, K Shakespeare



Chief Executive

Dated: 13th December, 2022



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Submitting Apologies for Absence

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Minutes of the Climate Change and Environment Scrutiny Committee

**Wednesday 28th September, 2022 at 6.00 pm
in the Council Chamber at the Council House, Priory Road,
Dudley**

Present:

Councillor D Corfield (Chair)
Councillor P Dobb (Vice-Chair)
Councillors C Bayton, K Casey, R Collins, C Eccles, J Elliott, J Foster, S Henley, M Rogers and T Russon

Dudley MBC Officers:

A Vaughan (Interim Director of Public Realm), G Scholes (Interim Lead for Climate Change), C King (Head of Environmental Health & Trading Standards), R Burgin (Pollution Control Officer), E Bradford (Head of Street & Green Care and Amenity Services), S Griffiths (Democratic Services Manager) and G Gray (Assistant Democratic Services Officer)

Also in attendance:

Councillor R Clinton (Cabinet Member for Waste Management and Climate Change)
Councillor S Saleem (Cabinet Member for Highways and Public Realm)

Together with 5 members of the public.

6 Apologies for Absence

No apologies were submitted for this meeting

7 **Declarations of Interests**

No Member made a declaration of interest, in accordance with the Members Code of Conduct, in respect of any matter considered at the meeting.

8 **Minutes**

Councillor J Foster commented on discussions and suggestions that had been made at the meeting on 20th June, 2022, which were not included on the agenda for this meeting. Councillor J Foster also referred to other specific items listed for consideration in the minutes that had not been scheduled for consideration in the work programme.

The Chair advised that that the items would be considered further and incorporated within the work programme and reports to future meetings.

Resolved

That the minutes of the meeting held on 20th June, 2022 be approved as a correct record and signed.

9 **Public Forum**

The Chair reported that public involvement and engagement was significant for this Scrutiny Committee and there was a need for the public to be included in discussions held at the meeting.

A report of the Lead for Law and Governance was submitted on the ongoing arrangements for the engagement of members of the public and partner organisations in the work of this Committee.

The Democratic Services Manager reported that, as part of the Scrutiny Committee Procedure Rules in the Council's Constitution, all Scrutiny Committees had a Public Forum agenda item and the way in which the Public Forum session was conducted was at the discretion of the Chair of the meeting.



The Scrutiny Committee Procedure Rules provided that a Scrutiny Committee may invite local residents, partner organisations, stakeholders and Members and Officers in other parts of the public sector to attend the Committee. The appointment of Co-opted Members was a more formal process, which required seeking approval of Full Council. Co-opted Members were also required to sign an undertaking concerning the Members' Code of Conduct and comply with its requirements.

The Chair and Vice-Chair had been consulted and it was proposed to adopt a flexible and open approach to maximise opportunities to achieve public and partner engagement in the work of this Committee. Residents or representatives of partner organisations with specific interests in the Committee's work may be given a standing invitation to attend meetings and speak on any agenda items at the discretion of the Chair.

Mr T Weller and Mr M Richards had been invited to attend each meeting of this Committee and both introduced themselves to the Committee.

Resolved

- (1) That the approach outlined in the report be noted and approved.
- (2) That the Lead for Law and Governance, following consultation with the Chair and Vice-Chair, be authorised to invite any member of the public or representatives of partner organisations to future meetings where they have a specific interest or specialist knowledge in relation to Climate Change and Environmental issues.

10 **Terms of Reference**

A report of the Lead for Law and Governance was submitted to establish the Terms of Reference for the Climate Change and Environment Scrutiny Committee for the 2022/23 municipal year and to incorporate the terms of reference within the Council's Constitution.

The Democratic Services Manager reported that at the Annual Meeting of the Council on 19th May, 2022 the Climate Change and Environment Scrutiny Committee had been established to provide for scrutiny of the executive functions allocated to the Cabinet Member for Waste Management and Climate Change.



The terms of reference were discussed at the first meeting of this Committee on 20th June, 2022 and it was agreed that the terms of reference would be submitted to this meeting for noting.

Resolved

That the terms of reference for the Climate Change and Environment Scrutiny Committee be received and noted.

11 Carbon Reduction Plan

The Committee received a presentation from the Interim Lead for Climate Change on the Carbon Reduction Plan. In presenting the information it was reported that CLS Consultancy on behalf of Dudley MBC had carried out a baseline assessment of the corporate estates to identify where emissions could be reduced. A team had been working on eleven corporate buildings to provide information on data usage from 2019. This information would be fed into the wider Carbon Reduction Plan and an update on the information collated would be provided at a future meeting of this Committee.

An internal working group to drive forward behavioural change had been established together with the Cabinet Member for Waste Management and Climate Change. It was felt important to feed back on the work undertaken at this group in relation to the wider plan on Carbon Reduction. A review of the meetings of the working group could be submitted to this Committee for consideration after the next meeting in October.

The Interim Lead for Climate Change reported that an assessment regarding the commercial benefit of Solar PV was due to commence in October, 2022. It was noted that solar panels had been successful for residential properties and that consideration was being given to suitable commercial properties where solar panels could be installed.

Reference was made to the trajectories to demonstrate reaching the target of Net Zero by 2041. It was noted that the target would be challenging and kept under review and that the grid had bought forward targets to 2035, which would need to be incorporated in all appropriate policies and strategies.



It was advised that commissioning was needed for the Wider Borough Plan to support the aspirations of the West Midlands. A clear plan and list of actions where funding was needed would be issued and funding opportunities needed to be considered. Data would be collected from the last three months to provide a baseline and commercial business cases. It was advised that each Directorate would have ownership for delivery of Carbon targets to provide a framework and to track progress.

In referring to a list of teams to deliver information, the Interim Lead for Climate Change reported that information would need to be collated in one place to create a plan and policy. The expected dates and proposed activities were set out in the presentation with a view to submitting the final draft Carbon Reduction Plan incorporating engagement and consultation outcomes to Cabinet and Council for approval by July, 2023.

Preparations would need to be made for all policies and there were important links to the West Midlands Industrial Symbiosis programme, which provided a need to consider emerging technologies. It was highlighted that the utilisation of energy was important for climate change and a Climate Emergency Strategy was in place to build a resilient Dudley.

A priority action plan had been set out to include introducing carbon offset funding, which permitted planners to request for an offset payment per tonne from developers should their developments not reach the Net Zero target.

Further actions and plans were in place, which needed to be developed along with supporting information. The Chair requested that an update on further actions and plans be submitted to this Committee at a future meeting.

The Interim Director of Public Realm advised that although the Council was beginning to establish itself and was in a position to succeed, it was noted that there were not enough facilities or funding to carry out processes and resources would need to be reinforced to match the planning process.

Arising from the presentation, Members asked questions and made comments. Responses were provided where appropriate as follows:-



- (a) In referring to page 23 of the presentation, Councillor C Bayton commented on the use of Solar Panels on commercial properties and was of the view that there had been a missed opportunity in not fitting Solar panels to the new Duncan Edwards Leisure Centre. It was felt that there was a need for joint working and planning with appropriate departments to incorporate installing Solar panels and that sheltered accommodation would also benefit from this.

Councillor C Bayton also commented that Climate Change was an issue that every Directorate should be aware of and it was noted that there had been no mention of a link to the transport strategy, which would have an impact. It was advised that energy and solar efficiency would be included in future new builds.

- (b) In responding to questions raised by Councillor M Rogers, regarding costings for CLS consultancy and the cost of employees, the Interim Lead for Climate Change advised that the CLS consultancy had been subject to a tender process. Information regarding the cost of CLS consultancy could be provided. The Lead for Climate Change confirmed that the priority actions regarding employee costings shown in the presentation were an overview and had not been finalised and would be reported to Members once further details had been obtained.
- (c) The Cabinet Member for Waste Management and Climate Change advised that the current resources to support work was limited. Questions had been rolled out to all Directorates, however, responses had not been received to date. It was emphasised that information and cooperation was needed from all Directorates to map out what work was being carried out for Climate Change. It was noted that the commitment of the whole Council was required.

The Interim Lead for Climate Change confirmed that resources were limited and that a plan would be submitted to the Scrutiny Committee to consider.

- (d) Councillor K Casey commented that it was crucial that all Directorates took carbon reduction into consideration and that it was taken seriously from the top of the organisation downwards. It was noted that the introduction of carbon offsetting was also a vital part of carbon reduction, however, should not be solely used as a means of obtaining income.
- (e) Councillor T Russon commented that new commercial buildings needed to install solar panels and suggested that an investment structure for people who manufacture solar panels would be beneficial. In responding to a question regarding infrastructure and facilitation of electric stations, the Chair made comments and highlighted that Government funded programmes and a plan for infrastructure were already in place.
- (f) Mr T Weller made comments and was of the view that Council investments should be better placed towards the reduction of carbon and suggested that investments should be focussed on resources to reduce greenhouse emissions such as solar panels and public transport rather than overground trams.

Resolved

- (1) That the information contained in the presentation regarding Carbon Reduction be noted.
- (2) That the Lead for Climate Change provide an update regarding the data usage from 2019, concerning eleven corporate buildings, which will be fed through to the Wider Carbon Reduction Plan.
- (3) That the Lead for Climate Change provide a review of the work undertaken of the working group established to drive forward behavioural change.
- (4) That the Lead for Climate Change be requested to provide information regarding the costings of CLS consultancy.
- (5) That the Lead for Climate Change to submit a full plan to the Scrutiny Committee once the necessary information has been obtained and the plan formulated.

12 Air Quality Monitoring in the Borough

A report of Interim Director of Public Health and Wellbeing was submitted together with a presentation regarding the current measures in place to monitor air quality in Dudley and proposals to improve air quality in the future.

The Head of Environmental Health and Trading Standards together with the Pollution Control Officer gave a presentation to the Committee and in doing so advised that the Air Quality Strategy fitted into the Dudley Vision 2030, which connected green spaces, linking parks, nature reserves and waterways and that the strategy also corresponded into the Dudley Health and Wellbeing Strategy for longer, safer, healthier lives.

The Head of Environmental Health and Trading Standards advised that the air quality was monitored by the Environmental Team and that any indication of poor air quality or bad emissions would affect climate change. However, it was important to emphasise the difference between air quality and climate change as there was an impact on health and there were legal obligations in place to monitor emissions.

It was noted that Pollutants of concern were Nitrogen Dioxide (NO₂) and Particulate Matter (PM₁₀ or PM_{2.5}) both of which were monitored, rather than Carbon Dioxide (CO₂). NO₂ levels were created from gasses that were released into the atmosphere when fuels were burned and that there had been evidence that high NO₂ levels could inflame the airways over a long period of time and could also affect vegetation. Further to this PM₁₀ or PM_{2.5}, commonly referred to as coarse dust and fine dust, were created from mould spores, pollen, dust, soot, smoke and dirt and reference was made regarding how this impacted upon global warming.

The Head of Environmental Health and Trading Standards gave an overview of the three methods used by Dudley to monitor Air Quality around the Borough through Diffusion Tubes, three Air Quality Monitoring Stations and Zephyr Monitors.



It was reported that there were 58 Diffusion Tubes across the Borough, which were approved by the Department for Environment, Food and Rural Affairs (DEFRA). Diffusion Tubes were cost effective, easy to use, suitable for long term trends to provide an annual average and only measured NO₂ gases. It was noted that Diffusion Tubes were replaced on a monthly basis and that the location of the Diffusion Tubes was crucial in providing data of NO₂ gasses to DEFRA.

The Pollution Control Officer referred Members to the Getting Information Simply Mapping Online (GISMO) system, which highlighted the areas where the Diffusion Tubes were located throughout the Borough. Members of the Committee raised concerns regarding the GMIS system not being optimised for accessibility on all devices and online platforms. The Pollution Control Officer would consider this and report on accessibility issues.

The Pollution Control Officer gave an overview of the three fixed Air Quality Monitoring Stations (AQMS) and in doing so advised that these were situated at Wordsley, Colley Gate and Dudley Centre. The AMQS were large expensive units that contained equipment to measure NO₂, PM₁₀ and PM_{2.5} gasses and required calibration and regular maintenance. The technology at the AQMS were approved by DEFRA, provided highly accurate time sensitive readings at fifteen-minute intervals and emphasis was given to the significance of where the monitors were situated. It was established that the information gathered was measured by averages rather than spikes.

The third piece of equipment used were three Zephyr units based in Netherton, which were powered by solar panels and were semi-portable. It was reported that the units were more cost effective and measured NO₂, PM₁₀, PM_{2.5}, CO₂ and Ozone+ gasses every two to fifteen minutes, however, results from the units were not submissible to DEFRA. The accuracy of the units was inadequate, had a lot of technical issues and were used for performance information to highlight problems.

In response to a question from Councillor J Foster regarding the requirements to provide information to DEFRA, how information was measured, whether the information was biased and if information would only represent areas that were good in air quality, it was advised that there were ongoing discussions on the Environmental Health Act objectives which prioritised action that was most beneficial for public health.

In referring to the National Objectives, The Pollution Control Officer reported that the objective for NO₂ was 40ug/m³ annual average. It was advised that the objective for PM₁₀ was an 40ug/m³ annual average and all sites were showing compliance. The objective for PM_{2.5} was currently 25ug/m³, however, there was pressure from Government to drive improvement nationally and that they were considering reducing the target to 10ug/m³.

It was advised that evidence had shown that PM_{2.5} were small particles that could get into blood stream and were caused from friction, break dust and was not caused by fossil fuels. Further monitoring was being undertaken at two additional locations. It was noted that the impact on air quality through the reduction of traffic during the Covid-19 pandemic had been significant.

The Head of Environmental Health and Trading Standards advised of the work undertaken in Dudley to improve Air Quality to reduce NO₂ emissions and funding had been given on bus upgrades, work on Castle Gate Island area and Wordsley High Street, together with the purchase of equipment such as the Zephyr monitors, expanding the diffusion tube network and upgrading AQMS's.

A campaign had been launched in Schools for years 4, 5 and 6, who were receptive to education on air quality. The campaign provided information regarding poor air quality around schools, which affected health as well as climate change, encouraging people to switch off car engines and engaged teachers and children in their own projects. Work was being carried out to engage the public and to promote education and awareness to create information and spread the message wider.

Arising from the presentation, Members asked questions and made comments and responses were provided where appropriate as follows:-

- (a) In response to a question raised by Councillor T Russon, it was established that the three AQMS were situated at St James's Road, Dudley, Wordsley and Colley Gate and that Diffusion tubes shown on the GISMO system provided a lot of data, was of value, were practical and easy to use. It was advised the methods used in Dudley were directly comparable throughout the country and was consistent with national data. There was a 25% margin of error and DEFRA recognised these forms of monitoring.



- (b) In response to a question raised by Councillor C Bayton regarding air quality issues within the Netherton and Wordsley areas and what progress had been made on the action plan to tackle issues, it was advised that this was not dealt with by Environmental Health directly, however, information provided would be fed into data submitted. It was advised that Wordsley was compliant, however, information could not be measured due to impact Covid-19 had on the data. A request was made for a report of the updated data be provided at the end of the year.
- (c) Councillor C Bayton advised on work undertaken by Birmingham University to record air quality impact, which could be worth exploring for regional data and suggested that the Local Authority may benefit from this.
- (d) Councillor C Bayton was in support for the collaborative work in schools and commented that pilot schemes had been established regarding children questioning parents on what actions they were taking to help the environment and to hold them to account.
- (e) In responding to a question from Councillor M Rogers regarding the allocation of £300,000 funding on Wordsley High Street, the Pollution Control Officer advised that the funding was used for putting in place fixed Air Quality monitoring stations together with Diffusion Tubes in the High Street and installing four sets of traffic lights, which had scoop sensors to help keep traffic flow moving. It was advised that current data collected in this area could not be compared as this would include information from the pandemic, therefore, would not provide a true reading. It was advised that three years-worth of clear data was needed to be consistent.
- (f) In response to comments made by Councillor C Eccles regarding the campaign in schools and whether information could be expanded to parks and other community areas, the Head of Environmental Health and Trading Standards advised that although the campaign had been initiated in schools, it was not particular to this area of education and that they would encourage any education on air quality to be expanded to different areas. It was advised that several educational posters could be obtained from Environmental Health to be distributed to parks and elsewhere.

- (g) In referring to the campaign in schools, Councillor J Elliott raised questions regarding whether the campaign was held annually, was for this academic year only and whether the scheme would be rolled out the Secondary Schools. It was confirmed that Years 4, 5 and 6 were most receptive to information given and the campaign would be done on a yearly basis. It was commented that Secondary schools were less receptive as they had less flexibility due to GCSEs. Through personal experience they found parents of younger students tended to walk children to school, whereas years 7 to 11 were more likely to be dropped off by parents. However, the Pollution Officer had designed posters and these had been circulated.
- (h) Mr T Weller made comments regarding whether consideration would be given to a reward system for parents using public transport or walking and consideration be given to ensuring that businesses or manufacturers were also contributing to protect air quality. A view was taken that Officers should be stricter on clean air zones and suggested that cameras were used to charge motorists in these areas. In response, the Head of Environmental Health advised that the comments were valid, however the Department was regulated, which dictated where resources were used. The Department could look into working with manufacturers and businesses, however, they could only provide advice on how businesses could improve their functions towards the environment.
- (i) In response to comments made by Councillor K Casey regarding looking into collaborating with businesses, working with them to combat environmental issues and looking towards best practices, the Head for Environmental Health and Trading Standards advised that the profile could be raised for businesses to become engaged and there had been work undertaken towards this. Funding had been provided to undertake help with Diamond Busses and National Express to reduce emissions.

Resolved

- (1) That the information contained in the presentation regarding Air Quality Monitoring be noted.



- (2) That the Pollution Control Officer be requested to consider the accessibility issues highlighted for various devices and platforms regarding the GMIS system.
- (3) That the Head of Environment and Trading Standards be requested to provide further data after the end of the year, specifically regarding the Wordsley area.

13 **Progress Update on the Trial of the use of Pesticides and Maintaining the Borough's Green Spaces**

The Committee received a presentation from the Head of Street, Green Care and Amenity Services on the progress of the trial of alternatives to the use of Glyphosate in maintaining the Borough's green spaces.

In presenting the information, the Head of Street, Green Care and Amenity Services outlined the tasks and maintenance carried out on green spaces by the Green Care team and the areas where weed control was being targeted. It was reported that a previous report had been submitted to the Housing and Public Realm Scrutiny Committee concerning the use of Glyphosate for weed control and the use of alternative treatments and it was advised that a trial was ongoing until the end of October. A full report with details of the trial would be provided once this had been completed.

The Head of Street and Green Care and Amenity Services outlined the alternative methods used as part of the on-going trial, including the use of Katoun Gold and Chikara, which was noted to work well. The Head of Street and Green Care and Amenity Services referenced the use of foam stream, which was a non-chemical treatment and that could be carried out all year round. However, this method was slower and involved more operatives. The public perception was that the Council was continuing to use chemical pesticides and that this method also required the use of diesel vehicles and generators.

Weed rippers, strippers, manual hoe and hand weeding were also used, which was noted to be more labour intensive.

It was advised that to get the maximum effect, resources needed to be deployed in the right place at the right time. The team were responsible for maintaining a considerable number of sites, however a one size fits all approach was perhaps not appropriate.

The Head of Street and Green Care and Amenity Services outlined that there was an increasing need and desire to work with others to achieve better outcomes, e.g. from a biodiversity and ecological perspective around wildflower planting and the no-mow agenda.

Arising from the presentation, Members asked questions and made comments and responses were provided where appropriate as follows:-

- (a) In response to a question raised by Councillor C Eccles regarding the visual effects of using the various methods of weed control, it was advised that once foam stream was administered the weeds would go black shortly after and that weed rippers could be used after. There were parts of the Borough that had wildflowers, but also shrub beds that were coming to an end and the approach taken was to consider what value they had before removing them. However, it was acknowledged that when these were removed, further issues could be identified.

The Head of Street, Green Care and Amenity Services advised that the budget was used on labour, vehicles and materials. The Green Care team also carried out mowing as well as spraying, which was all included within the budget. Multiple issues had to be considered before administering any weed control within the area.

- (b) In responding to a question raised by Councillor C Eccles regarding when a full report could be provided of the trial of non-chemical pesticides, the Head of Street and Green Care and Amenity Services commented that an item had been placed on the January agenda but that he could be contacted for feedback.

- (c) In response to a request made from Councillor M Rogers for a full report to be brought to this Scrutiny Committee in January showing figures and cost implications of the weed control used for the trial, the Head of Street, Green Care and Amenity Services advised that the trials were implemented to understand and get feedback and to judge if the methods worked and that this information would be contained in the January report.
- (d) Councillor C Bayton commented that it would be helpful to have an update provided and would like to see the areas trialled and how easy it was for residents to give feedback.
- (e) Councillor S Henley commented about weeds coming through on main pavements and queried whether Green Care was working with other services to tackle this. The Head of Street and Green Care and Amenity Services advised that they worked alongside Street Cleansing and Highways to align programmes to combat weed control.
- (f) In response to comments made by Councillor C Eccles regarding whether any information on issues identified from operatives undertaking work were fed back, it was advised that a worksheet was provided to input any issues, however, this process was slow and it was felt that a more modern and effective way was needed to report information.
- (g) The Interim Director of Public Realm commented that in the current climate there was a significant financial challenge faced by the Council particularly on fuel and energy costs. There was an opportunity to review the situation in January.

Resolved

- (1) That the information contained in the presentation regarding the progress update on the trial of the use of pesticides and maintaining the Borough's green spaces be noted.



- (2) That the Head of Street and Green Care and Amenity Services be requested to provide a full report to this Scrutiny Committee in January 2023, setting out figures and cost implications of the weed control used for the trial, what areas were trialled, how easy it was for residents to give feedback and an overview of the effectiveness of the trials.
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14 **Question under Council Procedure Rule 11.8**

A question had been received by the Chair from Councillor R Collins concerning recycling at community centres. A response was circulated to Members of the Committee at the meeting.

The meeting ended at 8.10pm

CHAIR



CCE/23

Climate Change
and Environment
Scrutiny
Committee

Transport Fleet
Services



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Transport Fleet Services

- Council wide service
- Works to the Head of Waste Fleet and Licencing
- Traded Service
- Annual contract hire charges
- Monthly recharges for fuel/tyres and damage
- Transport Operator Licence
- Regular Meetings with key customers



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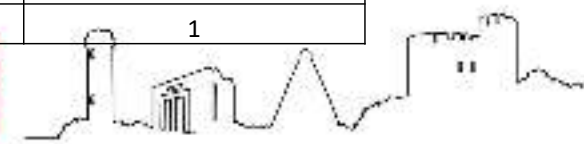
Fleet Size, Make up and User

Type	Number
Large Panel van	151
Mid size panel van	73
HGV Refuse collection	50
Small Van	50
HGV Crewcab Flatbed	28
HGV Recycle	21
TRAILER	14
HGV Highway truck	10
MINI BUS	10
Tractor	10
Small Sweeper	8
Digger	6
HGV Tipper	6
Car	5
TIPPER	5
HGV Large Sweeper	4
HGV Light Tower platform	4
Pick up	4
Trailer Gritter	3
Dumper	2
HGV Truck flat bed with crane	2
Loader L538	2
Small digger	2
TeleTruck	2
HGV Gulley machine	1
HGV Highway crash cushion	1
HGV Street column carrier	1
Highways Pot hole repairer	1
Telehandler	1
Trailer Water bowser	1

Department	Comment
Total	478
HOUSE MAINT TEAM	195
GREENCARE	46
W.CARE	44
ST.CLEAN	32
ST.MAINT	32
RECYCLE	24
GRITTING	15
CREMS	13
TRANSPORT	11
On order	10
LIGHTING	8
SCHOOL	8
C.E.S	7
NATURE	7
PARKING	5
LIBRARY	4
PROPERTY	4
ICT	3
PEST	2
ROAD TRAFFIC	2
STORES	2
ASSET	1
C.EXEC	1
SAFETY	1
SOCIAL	1



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Fleet Dimensions

- Average annual mileage of 5,000 miles per annum.
- The cost to replace the Fleet with Diesel is **£29.5 million**
- The cost to replace the Fleet with low carbon alternatives fuels where feasible and Diesel is **£51 million**
- Replacement cost of the Fleet that's due by age up to and including 2023-2024 as follows-----
- Diesel **£11.8 million**
- Low carbon alternative fuels/ Diesel/Electric **£21.6 million**



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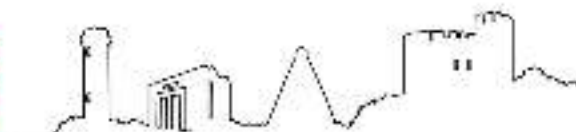


Fleet Costs

• Finance charges	=£3,429,400
• Depreciation charges	= £1,415,200
• Vehicle maintenance / Overhead budget	=£1,676,200
• RFL budget	= £ 111,000
• Tyres	=£ 226,000
• Road Diesel	= £1,500,000
• <u>Total</u>	<u>=£8,357,800</u>
+ Vehicle Insurance	=£ 315,000



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Fleet Replacements

- 2017- 7 new vehicles
- 2018- 3 new vehicles
- 2019- 13 new vehicles
- 2020- 66 new vehicles
- 2021- 114 new vehicles
- 2022- 69 new vehicles



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Transport Operations

- Lister Road Workshops
- Open from 5.30am until 6.15pm
- 2 shifts
- 14 HGV Mechanics/Supervisors
- Transport Reception
- Public Realm Stores



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Narrow Boat Way

- Taxi Testing operation
- 3 bay Inspection facility
- 8am until 4pm
- Transport Compliance section
- Driver assessments
- Driver Licence checking
- Driver CPC Training



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Challenges

- Attracting and retaining vehicle Technicians
- World events effecting vehicle and parts supply
- Suppliers service levels dropped over the last 2 years
- Increasing costs of Fleet over the last 2 years 30% on some vehicles
- Fuel Costs as much of 70% earlier this year
- Age of Waste collection Fleet



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Challenges -Climate Emergency

- Council operates specialist type vehicles and plant for which no electric versions exist or may have prohibitive costs at present to purchase
- Future technology, such as hydrogen, is still not mainstream
- Depot and Council wide electric infrastructure requires substantial investment
- Requires cross functional Teamwork



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Opportunities

- Use of whole life costing can help justify a higher initial outlay on the basis of lower running costs
- Factoring the cost saving of CO2 emissions
- Energy from waste plant
- Waste Strategy close to completion
- Ready and engaged Transport Fleet Services



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Developing Fleet Strategy

- Connected Fleet
- Vehicle Telematics- Analysis the data
- Avoid, Reduce & Substitute
- Increase Fleet utilisation/ productivity by departments
- Pool low milage vehicles
- Optimum size of Fleet
- Reduce Fleet spares



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Developing Fleet Strategy

- Stricter criteria on allocation of vehicles
- Identify vehicles for future electrification
- Carbon emissions cost and capture
- Procurement Standardisation/Low carbon/increase life of assets where possible
- Fit for purpose “acquisition“ of Fleet and Equipment
- Customer service-Compliance and Cost Management



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The era of
Electric
Future Fuel
for Dudley



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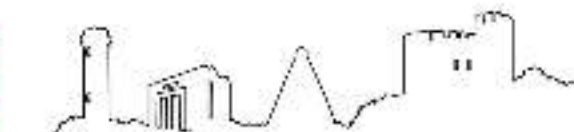


The End

- Questions?



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<u>Department</u>	<u>Vehicle status</u>	<u>Reg Number</u>	<u>Project Code</u>	<u>Make</u>	<u>Model</u>	<u>Date Registered</u>	<u>Vehicle Life</u>	<u>Replacement date</u>	<u>Suitable for Battery Electric Vehicle</u>	<u>Purchase price Diesel</u>	<u>Purchase price Electric</u>	<u>Comment</u>
COMPLIANCE	Live	FN13PPZ	V0001	FORD	FIESTA	01/03/2013	8	2021	y	14,000.00	27,000.00	to be part of Pool Fleet
ROAD	Live	KU59GVP	V0022	FORD	TRANSIT T/L	20/10/2009	8	2017	y	25,000.00	45,000.00	
STORES	Live	TELETRUK	V0032	JCB	TeleTruck	01/08/2006	10	2016	y	40,000.00	60,000.00	market engagement says we have vehicles for to long
NATURE	Live	Y016	V1232	INDESPENSI ON	Trailer	21/12/2002	10	2012	n	2,000.00	2,000.00	
NATURE	Live	GLIDE1	V1257	GLIDE	TRAILER	01/09/2007	10	2015	n	2,000.00	20,000.00	
G.CARE SP	Live	WARWICK	V1258	WARWICK	Trailer	19/11/2007	10	2017	n	5,000.00	5,000.00	
G.CARE JM	Live	WARWICK	V1260	WARWICK	Trailer	19/11/2007	10	2017	n	5,000.00	5,000.00	
G.CARE S.PER	Live	BIGAB 1	V1262	BIG AB	Trailer	28/01/2008	10	2018	n	5,000.00	5,000.00	
G.CARE JM	Live	WARWICK 6	V1267	WARWICK	Trailer	23/12/2008	10	2030	n	35,000.00	56,000.00	Ford no build date speak to Dan
G.CARE S.PER	Live	KU59GUD	V1272	FORD	TRANSIT	22/09/2009	8	2017	y	35,000.00	56,000.00	review telematics make contact
G.CARE RN	Live	KM59XZD	V1279	FORD	TIPPER	18/01/2010	8	2030	y	48,000.00	68,000.00	replacement on order
G.CARE RN	Live	KM59XZE	V1280	FORD	TIPPER	18/01/2010	8	2030	y	48,000.00	68,000.00	replacement on order
	on order		V1281	FORD	TIPPER			2030		48,000.00	68,000.00	hire van to replace
G.CARE RN	Live	KU59GVO	V1282	FORD	TIPPER	24/02/2010	8	2030	y	48,000.00	68,000.00	replacement on order
G.CARE RN	Live	FE13TZW	V1291	FORD	FIESTA	19/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
G.CARE SP	Live	FE13TUW	V1292	FORD	FIESTA	19/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
G.CARE S.PER	Live	FG13ZNV	V1293	FORD	CONNECT	24/05/2013	8	2021	y	16,000.00	30,000.00	review telematics make contact
G.CARE SP	Live	FG13ZPJ	V1294	FORD	CONNECT	24/05/2013	8	2021	y	16,000.00	30,000.00	review telematics make contact

G.CARE RN	Live	FL14SXE	V1303	FORD	TRANSIT	31/03/2014	8	2022	y	46,000.00	56,000.00	no build date with ford but I thought it had been cancelled for electriv
G.CARE SP	Live	BL15DCE	V1304	IVECO	Daily	01/06/2015	8	2031	n	61,500.00	45,000.00	on order price hike
G.CARE S.PER	Live	BL15DCF	V1305	IVECO	IVECO T/L	01/06/2015	8	2031	n	61,500.00	45,000.00	on order price hike
G.CARE JM	Live	BT15TNJ	V1306	IVECO	IVECO T/L	01/06/2015	8	2031	n	61,500.00	45,000.00	on order price hike
G.CARE SP	Live	FM15EFF	V1307	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
G.CARE S.PER	Live	FM15EKG	V1309	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
G.CARE S.PER	Live	FM15LHJ	V1310	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
G.CARE JM	Live	BOWSER	V1311		Trailer	01/03/2011	10	2021	n	4,000.00	4,000.00	
G.CARE S.PER	Live	MARSHAL	V1312	MARSHALL	TRAILER	21/09/2017	10	2027	n	2,000.00	2,000.00	
G.CARE S.PER	Live	BF70NMJ	V1313	IVECO	Daily	12/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE S.PER	Live	BF70NMK	V1314	IVECO	Daily	11/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE S.PER	Live	BF70NMM	V1315	IVECO	Daily	11/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE S.PER	Live	BF70NMO	V1316	IVECO	Daily	11/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE S.PER	Live	BF70NMU	V1317	IVECO	Daily	11/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE RN	Live	BF70NMV	V1318	IVECO	Daily	11/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE SP	Live	BF70NMX	V1319	IVECO	Daily	11/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE SP	Live	BF70NMY	V1320	IVECO	Daily	11/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE SP	Live	BP70DNX	V1321	IVECO	Daily	26/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE SP	Live	BP70DNY	V1322	IVECO	Daily	26/01/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE JM	Live	BN21AW	V1323	IVECO	Daily	04/03/2021	8	2029	n	45,000.00	45,000.00	carrys employees and

G.CARE JM	Live	BN21AXB	V1324	IVECO	Daily	04/03/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE JM	Live	BN21AWV	V1325	IVECO	Daily	04/03/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE JM	Live	BN21AWZ	V1326	IVECO	Daily	04/03/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE JM	Live	BN21AWX	V1327	IVECO	Daily	04/03/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE JM	Live	BN21AXA	V1328	IVECO	Daily	04/03/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
G.CARE S.PER	Live	WARWICK	V1422	WARWICK	Trailer	09/05/2005	10	2015	n	5,000.00	5,000.00	
G.CARE SP	Live	BOWSER 2	V1445	MERSA	ENDURO MAX	01/06/2020	10	2030	n	5,000.00	5,000.00	
G.CARE JM	Live	BJ22UXF	V1446	NEW HOLLAND	T5 .120	04/08/2022	10	2032	n	71,000.00	71,000.00	new in service
G.CARE SP	Live	BJ22UXG	V1447	NEW HOLLAND	T5 .120	26/08/2022	10	2032	n	71,000.00	71,000.00	new in service
G.CARE SP	Live	BJ22UXK	V1448	NEW HOLLAND	T5 .120	18/07/2022	10	2032	n	71,000.00	71,000.00	new in service
G.CARE SP	Live	BJ22UXN	V1449	NEW HOLLAND	T5 .120	26/08/2022	10	2032	n	71,000.00	71,000.00	new in service
G.CARE SP	Live	BL22FHS	V1450	NEW HOLLAND	T5 .120	04/08/2022	10	2032	n	71,000.00	71,000.00	new in service
G.CARE S.PER	Live	BJ22UXL	V1451	NEW HOLLAND	T5 .120	30/06/2022	10	2032	n	71,000.00	71,000.00	new in service
G.CARE S.PER	Live	BJ22UXM	V1452	NEW HOLLAND	T5 .120	30/06/2022	10	2032	n	71,000.00	71,000.00	new in service
PEDMORE	Live	NJ57YJP	V1553	FORD	MINI BUS	10/09/2007	8	2015	y	40,000.00	55,000.00	review telematics make contact
LINK	Live	FP13TYU	V1556	FORD	MINI BUS	24/05/2013	8	2021	y	40,000.00	55,000.00	review telematics make contact
TRANSPORT	Live	FL15BZD	V1560	FORD	MINI BUS	01/05/2015	8	2023	y	40,000.00	55,000.00	not looking to make electric
TRANSPORT	Live	FL15BYU	V1561	FORD	MINI BUS	01/05/2015	8	2023	y	40,000.00	55,000.00	not looking to make electric
PENS	Live	HX70ATZ	V1564	PEUGEOT	BOXER	05/09/2020	8	2028	p	40,000.00	70,000.00	school bus
PENS	Live	HX70AUC	V1565	PEUGEOT	BOXER	05/09/2020	8	2028	p	40,000.00	70,000.00	school bus

DORMSTON	Live	HX70AUA	V1566	PEUGEOT	BOXER	07/09/2020	8	2028	p	40,000.00	70,000.00	school bus
BRIERLEY	Live	HX70AUE	V1567	PEUGEOT	BOXER	14/09/2020	8	2028	p	40,000.00	70,000.00	school bus
CRESTWOOD	Live	HX70BNE	V1568	PEUGEOT	BOXER	30/10/2020	8	2028	p	40,000.00	70,000.00	school bus
CRESTWOOD	Live	HX70BNF	V1569	PEUGEOT	BOXER	30/10/2020	8	2028	p	40,000.00	70,000.00	school bus
PROPERTY	Live	KU59GUF	V1619	FORD	TRANSIT T/L	01/09/2009	8	2017	y	30,000.00	60,000.00	review telematics make contact
PROPERTY	Live	KU59GVA	V1620	FORD	TRANSIT T/L	01/09/2009	8	2017	y	30,000.00	60,000.00	review telematics make contact
PROPERTY	Live	FD13MVJ	V1623	FORD	CONNECT	24/06/2013	8	2021	y	16,000.00	30,000.00	review telematics make contact
LIBRARY	Live	FP66KCO	V1653	FORD	TRANSIT VAN	01/11/2016	8	2024	y	37,000.00	50,000.00	who owns assett
LIBRARY	Live	FP66KDV	V1654	FORD	TRANSIT VAN	01/11/2016	8	2024	y	37,000.00	50,000.00	who owns assett
LIBRARY	Live	FP66KKG	V1655	FORD	TRANSIT VAN	01/11/2016	8	2024	y	37,000.00	50,000.00	who owns assett
LIBRARY	Live	FH66AEU	V1656	FORD	CUSTOM	09/12/2016	8	2024	y	22,000.00	40,000.00	
HOME	Live	FH63HMG	V1753	FORD	4 X 4	07/02/2014	7	2021	y	23,000.00	35,000.00	review telematics make contact
HOME	Live	FH63HNJ	V1754	FORD	4 X 4	07/02/2014	7	2021	y	23,000.00	35,000.00	review telematics make contact
SOCIAL	Live	FH63HNW	V1755	FORD	4 X 4	07/02/2014	7	2022	y	23,000.00	35,000.00	review telematics make contact
C.E.S	Live	FL13DWJ	V1964	FORD	TRANSIT	24/06/2013	8	2021	y	27,000.00	60,000.00	review telematics make contact
C.E.S	Live	FD13MVA	V1965	FORD	TRANSIT	24/06/2013	8	2021	y	27,000.00	56,000.00	review telematics make contact
C.E.S	Live	FD13MVG	V1967	FORD	TRANSIT	24/06/2013	8	2021	y	27,000.00	56,000.00	review telematics make contact
C.E.S	Live	FD13MVH	V1968	FORD	TRANSIT	24/06/2013	8	2021	y	27,000.00	56,000.00	review telematics make contact
C.E.S	Live	FL13DMY	V1969	FORD	TRANSIT	24/06/2013	8	2021	y	27,000.00	56,000.00	review telematics make contact
C.E.S	Live	FJ18PUX	V1970	FORD	TRANSIT	06/03/2018	8	2026	y	27,000.00	41,000.00	
C.E.S	Live	FJ18PZG	V1971	FORD	TRANSIT	06/03/2018	8	2026	y	27,000.00	41,000.00	
	on order		V2147	VAUXHALL	MOVANO		8		p	35,000.00	53,000.00	
	on order		V2148	VAUXHALL	MOVANO		8		p	35,000.00	53,000.00	

	on order		V2149	VAUXHALL	MOVANO		8		p	35,000.00	53,000.00	
HOUSE	Live	BG71JYP	V2266	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG11HFD	V2172	IVECO	16T D/SIDE C	01/06/2011	10	2021	n	98,000.00	98,000.00	Market engaement
HOUSE	Live	BG11HFE	V2173	IVECO	16T D/SIDE C	01/06/2011	10	2021	n	98,000.00	98,000.00	Market engaement
HOUSE	Live	FG63BFF	V2174	FORD	TRANSIT	30/09/2013	8	2021	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FG63BHH	V2179	FORD	TRANSIT	30/09/2013	8	2021	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FG63BKX	V2182	FORD	TRANSIT	30/09/2013	8	2021	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FL14SXJ	V2189	FORD	TRANSIT	31/03/2014	8	2022	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FD63KRZ	V2190	FORD	TRANSIT	24/01/2014	8	2022	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FD63KUA	V2191	FORD	TRANSIT	24/01/2014	8	2022	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FH63HTG	V2192	FORD	TRANSIT	24/01/2014	8	2022	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	BP63CPX	V2196	IVECO	18T TIPPER C	10/02/2014	10	2024	n	98,000.00	98,000.00	in process of replacement
HOUSE	Live	BP63CPY	V2197	IVECO	18T TIPPER C	10/02/2014	10	2024	n	98,000.00	98,000.00	in process of replacement
W.CARE	Live	BP63CPZ	V2198	IVECO	IVECO T/L	01/02/2014	10	2024	n	40,000.00	60,000.00	telematics is it required
HOUSE	Live	FN64ZTL	V2200	FORD	TRANSIT	04/09/2014	8	2022	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FN64ZVB	V2201	FORD	TRANSIT	04/09/2014	8	2022	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FN64ZRO	V2202	FORD	TRANSIT	04/09/2014	8	2022	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FN64ZPU	V2203	FORD	TRANSIT	04/09/2014	8	2022	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	FN64ZTX	V2204	FORD	TRANSIT	04/09/2014	8	2022	y	43,000.00	59,000.00	review telematics make contact
HOUSE	Live	BG15HJK	V2205	IVECO	5T TIPPER	31/03/2015	10	2027	p	40,000.00	60,000.00	

HOUSE	Live	FD15BWU	V2206	FORD	4 X 4	27/07/2015	7	2022	y	22,000.00	35,000.00	review telematics make contact
TRANSPORT	Live	FD15BWZ	V2207	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
ASSET	Live	FD15BZU	V2208	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
HOUSE	Live	FM15LFS	V2209	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
HOUSE	Live	FM15LGX	V2210	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
STORES	Live	FM15LHY	V2211	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
HOUSE	Live	BP69RVT	V2212	FORD	TRANSIT VAN	09/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UJM	V2213	FORD	TRANSIT VAN	09/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BF69ZWY	V2214	FORD	TRANSIT VAN	09/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UOT	V2215	FORD	TRANSIT VAN	09/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UOX	V2216	FORD	TRANSIT VAN	09/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UOY	V2217	FORD	TRANSIT VAN	09/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UOV	V2218	FORD	TRANSIT VAN	09/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69BWM	V2219	FORD	TRANSIT VAN	16/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CEJ	V2220	FORD	TRANSIT VAN	16/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CFJ	V2221	FORD	TRANSIT VAN	16/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CFM	V2222	FORD	TRANSIT VAN	16/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CFZ	V2223	FORD	TRANSIT VAN	16/01/2020	8	2028	y	43,000.00	59,000.00	

HOUSE	Live	BL69CLF	V2224	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CLN	V2225	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CLO	V2226	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CLV	V2227	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CLY	V2228	FORD	TRANSIT VAN	22/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69URB	V2229	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69URD	V2230	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPW	V2231	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPY	V2232	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPR	V2233	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPF	V2234	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPG	V2235	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPH	V2236	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CEF	V2237	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPK	V2238	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPT	V2239	FORD	TRANSIT VAN	23/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CRZ	V2240	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CSF	V2241	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	

HOUSE	Live	BL69CSV	V2242	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BL69CSY	V2243	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPN	V2244	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69URJ	V2245	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69URK	V2246	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69URX	V2247	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69URG	V2248	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69URM	V2249	FORD	TRANSIT VAN	30/01/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69USB	V2250	FORD	TRANSIT VAN	12/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69USH	V2251	FORD	TRANSIT VAN	12/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69USM	V2252	FORD	TRANSIT VAN	12/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69USN	V2253	FORD	TRANSIT VAN	13/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69USS	V2254	FORD	TRANSIT VAN	13/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69USU	V2255	FORD	TRANSIT VAN	13/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69USZ	V2256	FORD	TRANSIT VAN	13/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UTH	V2257	FORD	TRANSIT VAN	13/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UTB	V2258	FORD	TRANSIT VAN	20/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69USW	V2259	FORD	TRANSIT VAN	20/02/2020	8	2028	y	43,000.00	59,000.00	

HOUSE	Live	BP69UTR	V2260	FORD	TRANSIT VAN	20/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69USO	V2261	FORD	TRANSIT VAN	20/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UTJ	V2262	FORD	TRANSIT VAN	20/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UTE	V2263	FORD	TRANSIT VAN	20/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UTO	V2264	FORD	TRANSIT VAN	20/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BP69UPC	V2265	FORD	TRANSIT VAN	20/02/2020	8	2028	y	43,000.00	59,000.00	
HOUSE	Live	BG71KNS	V2267	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KNW	V2268	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KNZ	V2269	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KOD	V2270	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KOE	V2271	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KOH	V2272	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KOV	V2273	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BJ71ZYL	V2274	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KOW	V2275	VAUXHALL	VIVARO	01/09/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71CVP	V2276	VAUXHALL	VIVARO	26/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71CYL	V2277	VAUXHALL	VIVARO	26/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BJ71RPV	V2278	VAUXHALL	VIVARO	25/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BJ71XLP	V2279	VAUXHALL	VIVARO	25/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KPA	V2280	VAUXHALL	VIVARO	25/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71CYO	V2281	VAUXHALL	VIVARO	25/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71CVN	V2282	VAUXHALL	VIVARO	25/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71CVL	V2283	VAUXHALL	VIVARO	25/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71CVJ	V2284	VAUXHALL	VIVARO	25/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71CVE	V2285	VAUXHALL	VIVARO	25/10/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71CYP	V2286	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KPE	V2287	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KPL	V2288	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KPP	V2289	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KRE	V2290	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KRO	V2291	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service

HOUSE	Live	BG71KRV	V2292	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KRZ	V2293	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KSX	V2294	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KPJ	V2295	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AGX	V2296	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AHA	V2297	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AHF	V2298	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AHL	V2299	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AHO	V2300	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AJO	V2301	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AJX	V2302	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AKF	V2303	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AKX	V2304	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71UPD	V2305	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71ALU	V2306	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AMV	V2307	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AMX	V2308	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71ANF	V2309	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AOE	V2310	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AOG	V2311	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AOH	V2312	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AOJ	V2313	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KPR	V2314	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KPX	V2315	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BG71KSN	V2316	VAUXHALL	VIVARO	01/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71ANV	V2317	VAUXHALL	VIVARO	23/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AKU	V2318	VAUXHALL	VIVARO	23/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71ANP	V2319	VAUXHALL	VIVARO	23/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AKK	V2320	VAUXHALL	VIVARO	22/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BF71TJX	V2321	VAUXHALL	VIVARO	23/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BD71AKO	V2322	VAUXHALL	VIVARO	23/11/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BT70NNU	V3760	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
PROPERTY	Live	KY11YRG	V3007	FORD	CONNECT	24/03/2011	8	2019	y	16,000.00	30,000.00	review telematics make contact
C.EXEC	Live	1FD	V3008	JAGUAR		16/06/2019	7	2026	y	34,000.00	51,000.00	CII Loking to replace?
TRANSPORT	Live	FN13PFZ	V3043	FORD	CONNECT	01/03/2013	8	2021	y	16,000.00	30,000.00	review telematics make contact

TRANSPORT	Live	FE13TSY	V3044	FORD	FIESTA	28/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
ST.CLEAN	Live	FE13TTK	V3045	FORD	FIESTA	28/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
ICT	Live	FE13TXV	V3046	FORD	FIESTA	28/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
PARKING	Live	FE13TZT	V3048	FORD	FIESTA	28/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
PARKING	Live	FL13DPK	V3049	FORD	CONNECT	30/03/2013	8	2021	y	16,000.00	30,000.00	review telematics make contact
ICT	Live	FE64UFT	V3050	FORD	CONNECT	01/10/2014	8	2024	y	16,000.00	30,000.00	
ICT	Live	FG64HVB	V3051	FORD	CONNECT	10/11/2014	8	2024	y	16,000.00	30,000.00	
CREMS	Live	VX05REU	V3109	LEWIS	Badger/Digger	17/08/2005	10	2015	p	30,000.00	70,000.00	new on order
CREMS	Live	KAYTOW	V3112	KAYTOW	Trailer	28/01/2005	10	2015	n	2,000.00	2,000.00	
CREMS	Live	INDESPENSION 1	V3116	INDESPENSION	Trailer	01/04/1993	10	2003	n	2,000.00	2,000.00	
CREMS	Live	VX59EZV	V3121	LEWIS	Badger/Digger	27/01/2010	10	2030	p	30,000.00	70,000.00	new on order may 23
CREMS	Live	VX60ENE	V3122	NEW HOLLAND	Tractor TC24	14/10/2010	10	2030	n	30,000.00	30,000.00	bob cat may 23
CREMS	Live	VX60ENF	V3123	NEW HOLLAND	Tractor TC24	14/10/2010	10	2030	n	30,000.00	30,000.00	bob cat may 23
CREMS	Live	FN13PEO	V3124	FORD	FIESTA	01/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
CREMS	Live	FN13PSY	V3125	FORD	FIESTA	01/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
CREMS	Live	BM17SOH	V3127	IVECO	5T TIPPER	27/07/2017	10	2023	p	40,000.00	60,000.00	on order? When and what re use 17 plate
CREMS	Live	DUMPER	V3129	THWAITES	Dumper	01/10/2017	10	2027	p	30,000.00	50,000.00	
CREMS	Live	DUMPER	V3130	THWAITES	Dumper	01/10/2017	10	2027	p	30,000.00	50,000.00	
W.CARE	Live	WU19HVC	V3201	MERC	Bin-Lift	01/04/2019	10	2029	y	200,000.00	460,000.00	
W.CARE	Live	WU19HV	V3202	MERC	Bin-Lift	01/04/2019	10	2029	y	200,000.00	460,000.00	
W.CARE	Live	WU19HVE	V3203	MERC	Bin-Lift	01/04/2019	10	2029	y	200,000.00	460,000.00	
W.CARE	Live	WU19HVF	V3204	MERC	Bin-Lift	01/04/2019	10	2029	y	200,000.00	460,000.00	
W.CARE	Live	WU19HV	V3205	MERC	Bin-Lift	01/04/2019	10	2029	y	200,000.00	460,000.00	
W.CARE	Live	WU19HV	V3206	MERC	Bin-Lift	01/04/2019	10	2029	y	200,000.00	460,000.00	

W.CARE	Live	WU19HVJ	V3207	MERC	Bin-Lift	01/04/2019	10	2029	y	200,000.00	460,000.00	
W.CARE	Live	WU19HVK	V3208	MERC	Bin-Lift	16/04/2019	10	2029	y	200,000.00	460,000.00	
W.CARE	Live	WU19HVL	V3209	MERC	Bin-Lift	01/04/2019	10	2029	y	200,000.00	460,000.00	
W.CARE	Live	BX07YUN	V3253	IVECO	NTM RCV	01/06/2007	10	2017	n	100,000.00	100,000.00	
W.CARE	Live	VU59MKZ	V3259	MERC	Bin-Lift	30/09/2009	10	2029	y	200,000.00	460,000.00	
W.CARE	Live	KY11YRL	V3267	FORD	CONNECT	18/04/2011	8	2019	y	16,000.00	30,000.00	review telematics make contact
W.CARE	Live	VK62CNU	V3268	DENNIS	Bin-Lift	17/12/2012	10	2022	y	200,000.00	460,000.00	
W.CARE	Live	VK13KUC	V3269	MERC	Bin-Lift	28/05/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VK13KUD	V3270	MERC	Bin-Lift	28/05/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VK13KUE	V3271	MERC	Bin-Lift	28/05/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VK13KUF	V3272	MERC	Bin-Lift	28/05/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VK13KUG	V3273	MERC	Bin-Lift	28/05/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VK13KUH	V3274	MERC	Bin-Lift	28/05/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VX13GPE	V3275	MERC	Bin-Lift	01/06/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VO63LCN	V3276	MERC	Bin-Lift	08/10/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VO63LCL	V3277	MERC	Bin-Lift	08/10/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VO63LCM	V3278	MERC	Bin-Lift	08/10/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VO63LCP	V3279	MERC	Bin-Lift	08/10/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VO63LCT	V3280	MERC	Bin-Lift	08/10/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VO63LCU	V3281	MERC	Bin-Lift	08/10/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VO63LCV	V3282	MERC	Bin-Lift	08/10/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VO63LCW	V3283	MERC	Bin-Lift	08/10/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VO63LCX	V3284	MERC	Bin-Lift	08/10/2013	10	2023	y	200,000.00	460,000.00	
W.CARE	Live	VK64CTY	V3285	MERC	Bin-Lift	27/10/2014	10	2024	y	200,000.00	460,000.00	
W.CARE	Live	VK64CTZ	V3286	MERC	Bin-Lift	27/10/2014	10	2024	y	200,000.00	460,000.00	
W.CARE	Live	VK64CUA	V3287	MERC	Bin-Lift	27/10/2014	10	2024	y	200,000.00	460,000.00	
W.CARE	Live	VK64CUC	V3288	MERC	Bin-Lift	27/10/2014	10	2024	y	200,000.00	460,000.00	
W.CARE	Live	VK64CUG	V3289	MERC	Bin-Lift	27/10/2014	10	2024	y	200,000.00	460,000.00	
W.CARE	Live	VK64CUH	V3290	MERC	Bin-Lift	27/10/2014	10	2024	y	200,000.00	460,000.00	
W.CARE	Live	VK64CUJ	V3291	MERC	Bin-Lift	27/10/2014	10	2024	y	200,000.00	460,000.00	
W.CARE	Live	VK64CUO	V3292	MERC	Bin-Lift	27/10/2014	10	2024	y	200,000.00	460,000.00	
W.CARE	Live	VK64CUU	V3293	MERC	Bin-Lift	27/10/2014	10	2024	y	200,000.00	460,000.00	
W.CARE	Live	BD64DUH	V3294	IVECO	NTM RCV	28/10/2014	10	2024	n	100,000.00	100,000.00	
W.CARE	Live	BU15YHA	V3295	IVECO	NTM RCV	02/03/2015	8	2023	n	100,000.00	100,000.00	
W.CARE	Live	BP64FVT	V3296	IVECO	NTM RCV	29/01/2015	8	2023	n	100,000.00	100,000.00	

W.CARE	Live	FG15GVA	V3297	FORD	TRANSIT B/L	16/04/2015	8	2023	y	40,000.00	60,000.00	review telematics make contact
ST.MAINT	Live	VX07NMY	V3415	MERC	18T T.M.V	31/08/2007	10	2017	y	120,000.00	300,000.00	mid life refurb traffic cushion do we need it
RECYCLE	Live	KY11YRM	V3418	FORD	TRANSIT	15/03/2011	8	2019	y	27,000.00	56,000.00	review telematics make contact
RECYCLE	Live	VX13GOP	V3419	NORBA	ONE PASS	26/06/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	VX13GOU	V3420	NORBA	ONE PASS	26/06/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	VX13GZA	V3421	NORBA	ONE PASS	26/06/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	VX13GZB	V3422	NORBA	ONE PASS	26/06/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	WX07NXJ	V3423	NORBA	ONE PASS	15/06/2007	10	2017	y	260,000.00	460,000.00	
RECYCLE	Live	VU63YPX	V3424	NORBA	ONE PASS	15/10/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	VU63YPY	V3425	NORBA	ONE PASS	15/10/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	VU63YPZ	V3426	NORBA	ONE PASS	15/10/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	VU63YRA	V3427	NORBA	ONE PASS	15/10/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	VU63YRC	V3428	NORBA	ONE PASS	15/10/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	VU63YRD	V3429	NORBA	ONE PASS	15/10/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	VU63YRE	V3430	NORBA	ONE PASS	15/10/2013	10	2023	y	260,000.00	460,000.00	
RECYCLE	Live	WX07NXG	V3431	NORBA	ONE PASS	31/05/2007	10	2017	y	260,000.00	460,000.00	
RECYCLE	Live	WX07NXK	V3432	NORBA	ONE PASS	06/06/2007	10	2017	y	260,000.00	460,000.00	
RECYCLE	Live	WX07NXL	V3433	NORBA	ONE PASS	31/05/2007	10	2017	y	260,000.00	460,000.00	
PEST	Live	FD63 KPR	V3434	FORD	FIESTA	24/01/2014	8	2022	y	14,000.00	27,000.00	review telematics make contact
PEST	Live	FD63KUB	V3435	FORD	FIESTA	24/01/2014	8	2022	y	14,000.00	27,000.00	review telematics make contact
W.CARE	Live	BX14WKP	V3437	LIEBHERR	Loader L538	01/03/2014	10	2024	n	220,000.00	220,000.00	market says we keep to long
RECYCLE	Live	VK64CUV	V3438	NORBA	ONE PASS	28/10/2014	10	2024	y	260,000.00	460,000.00	
RECYCLE	Live	VK64CUW	V3439	NORBA	ONE PASS	28/10/2014	10	2024	y	260,000.00	460,000.00	
RECYCLE	Live	VK64CUX	V3440	NORBA	ONE PASS	28/10/2014	10	2024	y	260,000.00	460,000.00	
RECYCLE	Live	VK64CUY	V3441	NORBA	ONE PASS	28/10/2014	10	2024	y	260,000.00	460,000.00	
RECYCLE	Live	BD64DUJ	V3442	IVECO	ONE PASS	28/10/2014	10	2024	y	120,000.00	460,000.00	

RECYCLE	Live	BD64DUU	V3443	IVECO	ONE PASS	28/10/2014	10	2024	y	120,000.00	460,000.00	
RECYCLE	Live	BP64FVS	V3444	IVECO	NTM RCV	29/01/2015	8	2023	n	120,000.00	12,000.00	
RECYCLE	Live	AF71GTY	V3445	AEBI SCHMIDT	Swingo	08/09/2021	5	2026	y	77,000.00	107,000.00	CHECK SERVICE LIFE
ST.CLEAN	Live	TRAFALGA R	V3545	GUMBUSTE R	Trailer	01/04/2016	10	2026	n	10,000.00	10,000.00	
ST.CLEAN	Live	FE13TXT	V3577	FORD	FIESTA	19/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
ST.CLEAN	Live	FM15LEJ	V3589	FORD	CONNECT	27/07/2015	8	2023	y	16,000.00	30,000.00	review telematics make contact
ST.CLEAN	Live	FM15EFY	V3590	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
ST.CLEAN	Live	FM15LHB	V3591	FORD	FIESTA	27/07/2015	8	2023	y	14,000.00	27,000.00	review telematics make contact
ST.CLEAN	Live	FH65OED	V3592	FORD	TRANSIT VAN	09/12/2015	8	2021	y	27,000.00	56,000.00	review telematics make contact
ST.CLEAN	Live	FD16DJK	V3593	FORD	TRANSIT	29/04/2016	8	2024	y	40,000.00	60,000.00	
ST.CLEAN	Live	FD16DJZ	V3594	FORD	TRANSIT	29/04/2016	8	2024	y	40,000.00	60,000.00	
ST.CLEAN	Live	FD16DMZ	V3595	FORD	TRANSIT	29/04/2016	8	2024	y	40,000.00	60,000.00	
ST.CLEAN	Live	FD16DPN	V3596	FORD	TRANSIT	29/04/2016	8	2024	y	40,000.00	60,000.00	
ST.CLEAN	Live	FD16DVH	V3597	FORD	TRANSIT	29/04/2016	8	2024	y	40,000.00	60,000.00	
ST.CLEAN	Live	FD16DWN	V3598	FORD	TRANSIT	29/04/2016	8	2024	y	40,000.00	60,000.00	
ST.CLEAN	Live	FD16DWU	V3599	FORD	TRANSIT	29/04/2016	8	2024	y	40,000.00	60,000.00	
ST.CLEAN	Live	BU70XXD	V3600	DAF	LF	27/11/2020	4	2024	n	126,000.00	126,000.00	market options of technical kit
ST.CLEAN	Live	BU70XXC	V3601	DAF	LF	24/11/2020	4	2024	n	126,000.00	126,000.00	market options of technical kit
ST.CLEAN	Live	BU70XXE	V3602	DAF	LF	24/11/2020	4	2024	n	126,000.00	126,000.00	market options of technical kit
ST.CLEAN	Live	BU70XXF	V3603	DAF	LF	24/11/2020	4	2024	n	126,000.00	126,000.00	market options of technical kit

ST.CLEAN	Live	BL21PPK	V3604	IVECO	Daily	02/07/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
ST.CLEAN	Live	BL21PPU	V3605	IVECO	Daily	30/07/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
ST.CLEAN	Live	AF71GTZ	V3606	AEBI SCHMIDT	Swingo	07/09/2021	5	2026	y	77,000.00	107,000.00	CHECK SERVICE LIFE
ST.CLEAN	Live	AF71GUA	V3607	AEBI SCHMIDT	Swingo	07/09/2021	5	2026	y	77,000.00	107,000.00	CHECK SERVICE LIFE
ST.CLEAN	Live	AF71GUC	V3608	AEBI SCHMIDT	Swingo	06/09/2021	5	2026	y	77,000.00	107,000.00	CHECK SERVICE LIFE
ST.CLEAN	Live	AF71GUD	V3609	AEBI SCHMIDT	Swingo	06/09/2021	5	2026	y	77,000.00	107,000.00	CHECK SERVICE LIFE
ST.CLEAN	Live	AF71GUE	V3610	AEBI SCHMIDT	Swingo	06/09/2021	5	2026	y	77,000.00	107,000.00	CHECK SERVICE LIFE
ST.CLEAN	Live	AF71GUG	V3611	AEBI SCHMIDT	Swingo	29/10/2021	5	2026	y	77,000.00	107,000.00	CHECK SERVICE LIFE
ST.CLEAN	Live	AF71GUH	V3612	AEBI SCHMIDT	Swingo	01/11/2021	5	2026	y	77,000.00	107,000.00	CHECK SERVICE LIFE
ST.CLEAN	Live	BX71DZE	V3613	FORD	TRANSIT	12/11/2021	8	2029	y	40,000.00	60,000.00	
ST.CLEAN	Live	BX71DYW	V3614	FORD	TRANSIT	12/11/2021	8	2029	y	40,000.00	60,000.00	
ST.CLEAN	Live	BX71DZA	V3615	FORD	TRANSIT	12/11/2021	8	2029	y	40,000.00	60,000.00	
ST.CLEAN	Live	BX71DZG	V3616	FORD	TRANSIT	12/11/2021	8	2029	y	40,000.00	60,000.00	
ST.CLEAN	Live	BX71DZC	V3617	FORD	TRANSIT	12/11/2021	8	2029	y	40,000.00	60,000.00	
ST.CLEAN	Live	FV22FVG	V3618	FORD	TRANSIT	19/05/2022	8	2030	y	40,000.00	60,000.00	cage tipper
ST.MAINT	Live	FN13PFD	V3755	FORD	FIESTA	01/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
TRANSPORT	Live	FN13PFJ	V3756	FORD	CONNECT	19/03/2013	8	2021	y	16,000.00	30,000.00	review telematics make contact
TRANSPORT	Live	FN13PGF	V3757	FORD	CONNECT	19/03/2013	8	2021	y	16,000.00	30,000.00	review telematics make contact
TRANSPORT	Live	FN13PNY	V3758	FORD	CONNECT	19/03/2013	8	2021	y	16,000.00	30,000.00	review telematics make contact
BUILDING	Live	BT700JB	V3761	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BT700JG	V3762	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BT700JJ	V3763	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
HOUSE	Live	BT700JL	V3764	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service

BUILDING	Live	BT700JM	V3765	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BT700JO	V3766	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BT700JS	V3767	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BT700JV	V3768	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BT700JW	V3769	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BL70LLC	V3770	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BL70LLE	V3771	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BL70LKV	V3772	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BL70HXZ	V3773	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BL70LKX	V3774	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
BUILDING	Live	BD70PBX	V3775	VAUXHALL	VIVARO	11/01/2021	8	2029	p	23,000.00	38,000.00	new fleet in service
	on order			VAUXHALL	MOVANO		8		p	33,000.00	53,000.00	
HOUSE	Live	BJ22VRZ	V3776	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	jetter
HOUSE	Live	BJ22VUH	V3777	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VUX	V3778	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	hms
HOUSE	Live	BJ22VUV	V3779	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	hms
HOUSE	Live	BJ22VVE	V3780	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	hms
HOUSE	Live	BJ22VVK	V3781	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	hms
HOUSE	Live	BJ22VVL	V3782	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	hms
HOUSE	Live	BJ22VVC	V3783	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	hms
HOUSE	Live	BJ22VVP	V3784	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	hms
HOUSE	Live	BJ22VVR	V3785	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	hms
HOUSE	Live	BJ22VVS	V3786	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	On order	BJ22VVT	V3787	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VWV	V3788	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VVX	V3789	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	On order	BJ22VVZ	V3790	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VVO	V3791	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VWA	V3792	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VZV	V3793	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VZX	V3794	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VZY	V3795	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	

HOUSE	Live	BJ22WAE	V3796	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VWC	V3797	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22WAO	V3798	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22WAU	V3799	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22WBF	V3800	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22WBP	V3801	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22WBT	V3802	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22WBX	V3803	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22WBZ	V3804	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22WCE	V3805	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22WCL	V3806	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BJ22VPF	V3807	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	On order	BJ22WCT	V3808	E7		31/05/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	On order	BJ22WCV	V3809	E7		31/05/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22NVE	V3810	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22PKZ	V3811	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22MBX	V3812	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22LBN	V3813	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22PLO	V3814	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22PLX	V3815	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22PMV	V3816	E7	Movano	27/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22PNE	V3817	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22PMU	V3818	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	Live	BG22PNN	V3819	E7	Movano	29/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	On order	BG22PXD	V3820	E7	Movano	26/04/2022	8	2030	p	33,000.00	53,000.00	
HOUSE	On order	BG22YDU	V3821	E7		31/05/2022	8	2030	p	33,000.00	53,000.00	
LIGHTING	Live	BD60OCW	V4019	IVECO	PLATFOR	07/12/2010	10	2020	n	80,000.00	80,000.00	spare vehicle

LIGHTING	Live	KY11YRO	V4023	FORD	CONNECT	24/03/2011	8	2019	y	16,000.00	30,000.00	review telematics make contact
LIGHTING	Live	KY11YRE	V4024	FORD	CONNECT	24/03/2011	8	2019	y	16,000.00	30,000.00	review telematics make contact
LIGHTING	Live	VU61OSW	V4025	MERC	Econic	01/09/2011	10	2021	p	200,000.00	400,000.00	
ST.MAINT	Live	FL65XDC	V4026	FORD	CONNECT	30/09/2015	8	2023	y	16,000.00	30,000.00	review telematics make contact
LIGHTING	Live	BP70DTU	V4027	IVECO	Daily	15/02/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
LIGHTING	Live	BP70DTV	V4028	IVECO	Daily	15/02/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
LIGHTING	Live	BP70DTX	V4029	IVECO	Daily	15/02/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
LIGHTING	Live	BP70DTO	V4030	IVECO	Daily	15/02/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
GRITTING	Live	GRIT12	V4040	VALE	TS500	01/09/2019	4	2023	n	15,000.00	15,000.00	check date with PC
GRITTING	Live	GRIT13	V4041	VALE	TS1200	15/08/2019	0	2023	n	15,000.00	15,000.00	check date with PC
GRITTING	Live	GRIT14	V4042	VALE	TS1200	15/08/2019	4	2023	n	15,000.00	15,000.00	check date with PC
GRITTING	Live	VX13GPV	V4076	MERC	AXOR R	01/04/2013	10	2023	p-hydrogen convert	200,000.00	300,000.00	Market engagement started
GRITTING	Live	VX13GPU	V4077	MERC	AXOR R	01/04/2013	10	2023	p-hydrogen convert	200,000.00	300,000.00	Market engagement started
GRITTING	Live	VU13WXC	V4078	MERC	AXOR R	28/03/2013	10	2023	p-hydrogen convert	150,000.00	225,000.00	Market engagement started
GRITTING	Live	VU13WXD	V4079	MERC	AXOR R	28/03/2013	10	2023	p-hydrogen convert	150,000.00	225,000.00	Market engagement started
GRITTING	Live	VU13WXE	V4080	MERC	AXOR R	28/03/2013	10	2023	p-hydrogen convert	150,000.00	225,000.00	Market engagement started
GRITTING	Live	VU13WXF	V4081	MERC	AXOR R	28/03/2013	10	2023	p-hydrogen convert	150,000.00	225,000.00	Market engagement started

GRITTING	Live	VU13WXG	V4082	MERC	AXOR R	28/03/2013	10	2023	p-hydrogen convert	150,000.00	225,000.00	Market engagement started
GRITTING	Live	VU13WXH	V4083	MERC	AXOR R	28/03/2013	10	2023	p-hydrogen convert	150,000.00	225,000.00	Market engagement started
GRITTING	Live	VU13WXJ	V4084	MERC	AXOR R	28/03/2013	10	2023	p-hydrogen convert	150,000.00	225,000.00	Market engagement started
GRITTING	Live	FX22KYO	V4085	FORD	RANGER	12/04/2022	10	2032	y	28,000.00	48,000.00	
GRITTING	Live	FX22KXW	V4086	FORD	RANGER	12/04/2022	10	2032	y	28,000.00	48,000.00	
GRITTING	Live	FX22KXY	V4087	FORD	RANGER	14/04/2022	10	2032	y	28,000.00	48,000.00	
ST.MAINT	Live	BG11HEJ	V4146	IVECO	7.5T T.M.V	12/05/2011	10	2021	p	55,000.00	100,000.00	telematics check do we need it
ST.MAINT	Live	BT11YWA	V4151	IVECO	18T TIPPER C	15/06/2011	10	2024	n	98,000.00	98,000.00	crashcushion do we need it
ST.MAINT	Live	SIGN TRAILER	V4158	INDESPENSI ON	TRAILER	09/11/2011	10	2021	n	2,000.00	2,000.00	
ST.MAINT	Live	FN13PMU	V4159	FORD	FIESTA	01/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
ST.MAINT	Live	FN13PNF	V4160	FORD	FIESTA	01/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
TRANSPORT	Live	FE13TTZ	V4162	FORD	FIESTA	19/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
ST.MAINT	Live	FE13TYT	V4163	FORD	FIESTA	19/03/2013	8	2021	y	14,000.00	27,000.00	review telematics make contact
ST.MAINT	Live	BG15HJJ	V4166	IVECO	7T TIPPER	31/03/2015	10	2025	p	55,000.00	100,000.00	telematics check do we need it
ST.MAINT	Live	BC15NLP	V4167	IVECO	18T TIPPER C	24/08/2015	10	2024	n	98,000.00	98,000.00	in process of replacement???
ST.MAINT	Live	BN65VND	V4168	IVECO	18T TIPPER C	07/09/2015	10	2024	n	98,000.00	98,000.00	in process of replacement???
ST.MAINT	Live	FD16DHP	V4169	FORD	TIPPER	29/04/2016	8	2024	y	40,000.00	60,000.00	
ST.MAINT	Live	MT66JWA	V4170	JCB	JCB	20/12/2016	10	2026	p	60,000.00	100,000.00	market says we keep to long

ST.MAINT	Live	MT66JWE	V4171	JCB	JCB	20/12/2016	10	2026	p	60,000.00	100,000.00	market says we keep to long
ST.MAINT	Live	MT66JWN	V4172	JCB	JCB	20/12/2016	10	2026	p	60,000.00	100,000.00	market says we keep to long
ST.MAINT	Live	MT66JVW	V4173	JCB	JCB	20/12/2016	10	2026	p	60,000.00	100,000.00	market says we keep to long
ST.MAINT	Live	MD67EVL	V4174	JCB	JCB LOADER	01/03/2018	10	2026	p	60,000.00	100,000.00	market says we keep to long
ST.MAINT	Live	PE20EHZ	V4175	MULTEVO	MULTIHO G	30/04/2020	7	2027	n	145,000.00	145,000.00	
ST.MAINT	Live	BK21GFE	V4176	FORD	CONNECT	14/06/2021	8	2029	y	16,000.00	30,000.00	
ST.MAINT	Live	WV71TZK	V4177	MERC	Econic	10/11/2021	10	2031	n	260,000.00	260,000.00	
ST.MAINT	Live	BF71DXZ	V4178	IVECO	Daily	07/12/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
ST.MAINT	Live	BX71DZU	V4179	FORD	TRANSIT	08/12/2021	8	2029	y	27,000.00	56,000.00	
ST.MAINT	Live	BX71DZW	V4180	FORD	TRANSIT	08/12/2021	8	2029	y	27,000.00	56,000.00	
ST.MAINT	Live	BF71DYA	V4181	IVECO	Daily	07/12/2021	8	2029	n	45,000.00	45,000.00	carrys employees and equipment
ST.MAINT	Live	BU22ZVW	V4182	DAF	LF	01/08/2022	10	2032	p	93,000.00	190,000.00	tipper
ST.MAINT	Live	BU22ZVZ	V4183	DAF	LF	01/08/2022	10	2032	p	93,000.00	190,000.00	tipper
ST.MAINT	Live	BU22ZWA	V4184	DAF	LF	01/08/2022	10	2032	p	98,000.00	205,000.00	3 w tipper
ST.MAINT	Live	BU22ZWH	V4185	DAF	LF	01/08/2022	10	2032	p	98,000.00	205,000.00	tipper
ST.MAINT	Live	BU22ZWJ	V4186	DAF	LF	27/07/2022	10	2032	p	98,000.00	205,000.00	tipper
ST.MAINT	Live	BU22ZWK	V4187	DAF	LF	23/05/2022	10	2032	p	140,000.00	300,000.00	
ST.MAINT	Live	BU22ZWL	V4188	DAF	LF	27/07/2022	10	2032	p	140,000.00	300,000.00	
HIGHWAYS	Live	KP60UUX	V4389	FORD	CONNECT	10/11/2010	8	2018	y	16,000.00	30,000.00	review telematics make contact
SAFETY	Live	FN13PLV	V4390	FORD	CONNECT	01/03/2013	8	2021	y	16,000.00	30,000.00	review telematics make contact
V.MAINT	Live	KY11YTM	V4430	FORD	TRANSIT	24/05/2011	8	2019	y	27,000.00	56,000.00	To be electric
PARKING	Live	FD17EJC	V4431	FORD	FIESTA	17/08/2017	8	2025	y	14,000.00	27,000.00	

PARKING	Live	FP17XAT	V4432	FORD	FIESTA	17/08/2017	8	2025	y	14,000.00	27,000.00	
PARKING	Live	FP17XBH	V4433	FORD	FIESTA	17/08/2017	8	2025	y	14,000.00	27,000.00	
NATURE	On order	VO72OPU	V4500	TOYOTA	Hiace	22/09/2022	8	2030	y	23,000.00	40,000.00	
NATURE	On order	Indispens ion 2	V4501	INDESPENSI ON	Trailer	22/09/2022	10	2032	n	2,000.00	2,000.00	
NATURE	On order	Indispens ion 3	V4502	INDESPENSI ON	Trailer	22/09/2022	10	2032	n	2,000.00	2,000.00	
NATURE	On order	Indispens ion 4	V4503	INDESPENSI ON	Trailer	22/09/2022	10	2032	n	2,000.00	2,000.00	
NATURE	On order	VU72YGE	V4505	ISEKI	TH5420	15/09/2022	10	2032	n	54,000.00	35,000.00	replace long term hire
	On order			DARCIA DUSTER	4X4		8	2031	Y	24,000.00	40,000.00	replace long term hire
	ON ORDWE	REPLACE HIRE			Bob cat		10	2032	p	30,000.00	70,000.00	new on order
	ON Order	REPLACE HIRE			Trailer		10	2032	n	5,000.00	5,000.00	new on order
	ON Order	REPLACE HIRE			Bob cat		10	2032	n	5,000.00	5,000.00	new on order
	ON Order	REPLACE HIRE	V3128		7.2 TON BEAVER		10	2032	P	40,000.00	60,000.00	new on order SPEAK WITH PETE

29,691,500.00 51,194,000.00

Dudley Council

Fleet Strategy 2022-2032

Contents

Foreword

Purpose of the Fleet Strategy

What we want the Fleet Strategy to achieve

How will we achieve it?

How will we become a Low Carbon Fleet?

Key Milestones / Measures

Foreword

I am pleased to introduce the Fleet Strategy for Dudley Council with its focus very firmly placed upon supporting our frontline operations in the most cost effective and environmentally considerate way.

Our fleet is a vital component in delivering frontline services to the residents of Dudley and for many, our fleet is the most immediate visual representation of the Council's services, and therefore must demonstrate quality and efficiency.

Safety is and will continue to be paramount. I firmly believe that safety, quality, and efficiency are complimentary and do lead to better utilisation and associated cost reductions. To achieve this, we need a programme of continuous improvement where vehicle optimisation, flexibility and reliability are underpinned by a high quality, right-first-time maintenance regime.

Environmentalists and transport practitioners are looking to the Council to take the bold steps necessary to reduce our dependence on carbon fuels, and through our fleet replacement programme we will be leading on realising these aims and working towards our net zero commitment.

Challenges in the forthcoming strategy period will be to embrace new technology within our fleet, to support what are likely to be changes to working practices across many of our operational areas which will make significant demands on how our fleet and staff require to operate.

The continuing pressures on local authority budgets will require that we remain competitive in any marketplace and therefore must keep our fleet profile under constant review to maximise utilisation during times of austerity.

Many of our heavy vehicles are operated under the Department of Transport's operators licencing conditions and with that comes significant responsibilities to ensure 100% compliance. I believe we should commit to being in the "best in class category" of fleet operators and I have agreed that Dudley Council will now commence a programme of improvements for staff to be Institute of Road Transport Engineering (IRTEC) compliant and our fleet to achieve DVSA's "Earned Recognition" accreditation, within a 3-year period.

The success of this new strategy will be dependent on the support and cooperation of all employees who make use of transport services.

Our fleet, vehicle maintenance and repair services, and operational processes, need to become more efficient, and given the Council's recent declaration of climate emergency, we must also act now to reduce our carbon footprint. I believe this Fleet Strategy has laid down the framework to achieve these goals.

Bob Bowdler

Transport Manager

Public Realm

Purpose of the Fleet Strategy

The purpose of the Fleet Strategy is to directly support front line and associated operations by providing a comprehensive vehicle fleet for all aspects of Council services in the most cost effective and environmentally responsible way

There are currently over 478 vehicles in Dudley Councils fleet across the council. This is made up of a diverse range of vehicles from small cars and car derived vans, light goods caged and tipper vans, tail-lift box vehicles, minibuses, roads and lighting maintenance vehicles (gritters and tippers), a range of bespoke refuse collection vehicles. In addition, we have a further item of heavy and handheld plant necessary to deliver our core services.

The Council's overall transport cost is in the region of £6 million, with fuel costs of £1.5 million per annum.

Although we operate a sizable fleet, the geography of Dudley is such that we are not a high mileage operator with the average annual mileage of 5,000 miles per annum.

The cost to replace the Fleet with Diesel is £29.5 million

The cost to replace the Fleet with low carbon alternatives fuels where feasible and Diesel is £51 million

Replacement cost of the Fleet that's due by age up to and including 2023-2024

Diesel £11.8 million

Low carbon alternative fuels/ Diesel/Electric £21.6 million

What we want the Fleet Strategy to achieve

We will be **successful** in delivering our fleet Strategy when ...

- We have Safe operation of our vehicles for employees, contractors, other road users and the public to meet our statutory commitments.

- We facilitate the procurement and modification of high-quality vehicles that meet operational demands whilst maintaining best value.
- We have processes in place to provide safe, cost effective, efficient, and reliable transport systems for Dudley Council whilst optimising fleet availability.
- We identify and implement a continuous improvement programme for increased efficiency through savings and income generation.
- We have a highly trained and qualified workforce capable of meeting the challenges of innovative and emerging technologies.
- We have alternative fuel solutions powering our fleet that support our operational objectives, significantly reduce our carbon footprint and advance the council's drive towards net zero emissions.

How will we achieve it?

Intelligent Client Solution:

Public Realm through its Transformation plan 2022-2023 has challenge Transport Services at Lister Road to produce a service plan which highlight's three areas of improvements

- Improvements in Transport Compliance
- Reductions in Costs
- Improved Customer Service

Transport services will coordinate and manage the wide range of vehicles, plant and equipment that require a fleet to deliver core services.

Budget oversight for all transport provision will be managed by this team as will the safety, maintenance, technical standards and regulatory compliance of all council fleet services. The outcomes anticipated are economies of scale, parts homologation, and a structured long-term procurement and fuel strategy that will see the Dudley fleet transformed and a fleet to be proud of.

Procurement and modification of high-quality vehicles that meet operational demands whilst achieving best value.

We will be able to select the majority of these vehicles from existing Crown Commercial Service, ESPO, and TTPL frameworks. Cars, vans, light goods and HGV chassis will be from mainstream global suppliers.

The evaluation of the most appropriate vehicles to select will include purchase costs, whole life running costs, spare parts and warranty provision, environmental credentials and the best match, **achieved through operational evaluation**, to meet the client department's specification and to ensure vehicles are fit for purpose.

This strategy will adopt an **outcome based**, rather than vehicle/technology-based specification e.g Our RCV's specification require that the vehicle can carry a maximum compacted payload, across the topography of the borough and in uninterrupted service with minimum downtime for ongoing maintenance, inherent with all recognised safety features and with simplicity and robustness of ancillary equipment.

The uniqueness of our front-line service vehicles is generally the ancillary equipment required for waste and road maintenance services. This will include refuse collection vehicle compactors, bin hoist and a range of specialist vehicles for roads and lighting maintenance including gritters, sweepers - both large and small. **The vehicle chassis will, where possible, be standard** to ensure parts homologation, ease of maintenance and competitive vehicle/parts pricing.

The base vehicle price alone will not be the determining factor during the procurement process, where **whole life costing will be given a greater proportion of the assessment**, prior to purchase. Where possible vehicles will be assessed, via demonstrators or with other fleet operators, to ensure technical specification compliance.

Across the range of vehicles required for delivering core Council services, continual developments of bespoke and specialist solutions, will be necessary.

Vehicle replacement parameters need to be maximised to achieve maximum service life from the vehicles. Due to the geography of the Council's operating area, our fleet does not operate to excessively high mileages, however many of the client service duty-cycles are onerous on

the ancillary equipment, particularly for waste management and also for roads maintenance vehicles.

The Fleet Strategy replacement programme will now provide for these vehicles to undergo a mid-life refurbishment, which will extend the life of the chassis and importantly retain the primary functional purpose of the specialist vehicle in front line, as new, condition.

To ensure we maintain the availability, reliability and quality of the new fleet, the replacement programme will now be structured to create a staggered programme to maximise front line availability, simplify the inspection regime and annual MOT test programme. This approach will eradicate the client department fleet age concern issues and avoid significant mass staff re-training and familiarisation requirements. As our fleet modernises, our frontline staff need to be proficient in maximising the use of the asset and to ensure that competence, we will adopt a perpetual programme of continual training and personal development ensuring our staff are familiar and confident in the use of our fleet vehicles.

How we use and maintain our vehicles is significantly more important than the age of each vehicle in determining the quality of the fleet, however with consideration to the age profile of certain vehicle types, i.e., waste and recycling it will be necessary to introduce a number of larger vehicle intakes to make a step-change in the age profile of our vehicles.

Following this, the procurement strategy should provide for an influx of new vehicles per month, on an ongoing basis, and ensure the contractual arrangements provide the flexibility to capture emerging technologies and incorporate these into the fleet.

Reliability and availability:

The reliability and availability of frontline vehicles needs to be high and as near to 100% as possible. Fleet spares are therefore necessary to support a regulatory inspection and maintenance regime.

Within Public Realm spare vehicles will no longer be retained by the client departments and the Transport Services function will be restructured to provide a “fully managed” service.

This will be equivalent to the high level of customer services normally experienced from fleet hire providers where any vehicle requiring

inspection or maintenance will be substituted with an equivalent vehicle to ensure front line services are not interrupted. This is a fundamental change to current working practices and will be far more transparent than the existing process.

Transport Services will now provide a turnkey service based on a Service Level Agreement with all client groups where regulatory compliance, inspections, maintenance, annual test and repairs will be provided as a one-stop shop and no client department will be required to engage with the fleet support aftermarket.

This revised process will place the responsibility for 100% availability upon the Council's Transport Services function who will manage all service, repairs and replacement budgets.

In a sophisticated smart Borough, significant benefits are generated from employing technology to locate and monitor the effectiveness of the resource and to be able to react "real-time" to changing daily network conditions. The Council policy will continue to be that all vehicles will be equipped with Telematics / GPS tracker solutions. The data generated will permit continual development of optimum fleet solutions, maximise the effectiveness of daily service, minimise running and abnormal repair costs, such as accident damage and the increasing claims culture, and assist our operational staff to be confident in the fleet vehicles and that full and timeous support service are on-hand.

To support a state-of-the-art fleet, we require facilities commensurate with best practice and design, currently in operation in many private sector fleet maintenance facilities. The Council requires to invest in the workshop and support facilities necessary to maintain the current fleet and new vehicles.

With the number and diverse nature of the vehicle and plant fleet within the Council it is becoming more difficult to inspect, service, maintain and repair (SMR) our entire fleet. Therefore, on replacing more specialist plant and equipment considerations will be made for SMR contracts or hire where value for money can be demonstrated.

The Council should be able to inspect, service, maintain and repair our core fleet, including our "O" licenced heavy fleet, which is of sufficient size to justify self-sufficiency and retrain and upskill our own maintenance staff.

Vehicle replacement criteria based on economic life.

Type of Vehicle	Expected Economic Life	Power source
Car	7 years	Hybrid/Electric
Gully Emptier	10 years	Diesel/Hybrid/Electric/Hydrogen
Civic Car	7 years	Hybrid/Electric
Comp. Sweep. (Light)	4 years	Diesel/Electric
Road Sweeper	6 years	Diesel/Hybrid/Electric/Hydrogen/HVO
Crane Lorry	10 years	Diesel/Hybrid/Electric/Hydrogen/HVO
Gritter	10 years/seasons	Diesel/Hybrid/Electric/Hydrogen/HVO
Gritter 4x4 Pick up	6 years/seasons	Diesel/Hybrid/HVO
4x4 pick up	6 years	Diesel/Hybrid/HVO
Loading Shovel	5 years	Diesel/Hybrid/Electric/Hydrogen/HVO
Highways Tipper (Light)	8 years	Diesel/Electric/HVO
Highways Tipper (Heavy)	10 years	Diesel/Hybrid/Electric/Hydrogen/HVO
Minibus (16-Seater)	8 years	Diesel/Hybrid/Electric/HVO
Panel Van (Large)	8 years	Diesel/Hybrid/Electric/HVO
Panel Van (Medium)	8 years	Electric
Panel Van (Small)	8 years	Electric
Plant Digger	5 years	Diesel/Hybrid/Electric/Hydrogen/HVO
Tractor	10 years	Diesel/Hybrid/Electric/Hydrogen/HVO
RCV	10 years	Diesel/Electric/HVO
Ride-on	5 years/seasons	Diesel/Electric/HVO
Ride-on Rotary	5 years/seasons	Diesel/Electric/HVO
Trailer	8 years	
Tower Lighting Vehicles	10 years	Diesel/Electric/HVO

Continual Improvement

Key to any successful business is the development of its employees, processes and its pursuit of customer satisfaction.

Employees will be encouraged to ensure continued competent in work roles by engaging in structured training and development programs.

We will continue on our journey to become best by adopting Quality Management systems eliminate waste and improving our process.

We will provide an operational logistics support role to all client departments to ensure the primary users are aware of innovations and new technology solutions which maximise use of the fleet, minimise operational costs and provide the right vehicle at the right time and place that ensures our customers can carry out their jobs in a safe, compliant, and efficient way.

Having accurate information to hand is paramount to maximise the efficiency and utilisation of frontline vehicles and sophisticated scheduling technologies will continue to be introduced to supplement the “real-time” reporting of key information when the fleet is in-operation. The purpose of our fleet is to support the Council’s primary and statutory commitments for cleansing, waste management, roads and lighting. Dudley Council is aiming to be in the “best in class” category of fleet operators with technology solutions to ensure our services are not only efficient, but primarily, they are also safe.

How will we become a Low Carbon Fleet?

The UK Government have given dates where the sale of new diesels will no longer be permitted.

- 2030 Phase out dates for new non-zero emission Light Goods Vehicles (LGVs) (under 3.5t)
- 2035 Phase out dates for new non-zero emission (HGVs) above 3.5t to 26 tons, date could change
- 2040 Phase out dates for new non-zero emission (HGVs) over 26 tons, date could change

The Council declared a climate emergency in 2020 with a commitment to reach net zero emissions by 2041 without compromising the excellent and efficient services we deliver daily to our residents.

The Council already works with other local authorities, associate partners, and agencies to ensure we continue to be aware of developments and implementation of new fuel technology solutions. This strategy establishes a framework for Dudley Council to achieve a ZERO EMISSIONS fleet within the timescale of the strategy period.

The Council, as a major user of vehicles, must take a leading role and determine its long-term alternative fuel strategy. The vehicle/van market is already producing competent battery electric cars, vans and refuse collection vehicles which are a significant vehicle type in the Council fleet and meet the needs of many of our duty cycles.

Avoid, Reduce & Substitute

The bar to acquiring vehicles new or hired in has been raised, no short-term hires are permitted without Head of Service and the Transport Managers authorisation.

Users are encouraged to assist other departments to work together to share resources and workshops are at the same time encourage to come up with operational improvements to avoid the requirement to hire in vehicles.

Transport Fleet services are analysing data from vehicle telematics to identify vehicles that can be substituted by Electric vehicles.

Further interrogation of the use of vehicles has identified low levels of utilisation, Transport will continue to work with users to increase utilisation by pooling of vehicles to increase use.

Where low utilisation is proved too be inefficient and costly, recommendations to reduce the Fleet will be made to the Head of Service.

Emerging plug-in Hybrid technology, with range extenders, will also be suitable to meet the more demanding distances or duty cycles, however the age and condition of the electrical infrastructure in our estate will require upgrading to support high-speed charging.

The development of new fuel technologies and a commensurate improved range of vehicle types operating on these solutions, continues to be dynamic.

The current cost of purchasing and operating Hydrogen vehicles and access to the volume supply needed, currently means that Hydrogen fleets are hugely expensive to operate.

However, adopting a long-term approach, currently, the only realistic and genuinely emissions free sustainable fuel solution is Electric.

Dudley Council has a unique advantage in that it has 6.2 MW electricity Waste to Power plant on its main operating site at Lister Road. Waste collected which then fuels the waste collection vehicles via a private wire links directly to the circular economy.

Truck vehicle manufacture confirm we are in the sweet spot for most of our vehicle fleet, low mileage, scheduled routes and return to base with the ability to charge overnight.

Electric refuse trucks are being manufactured in the UK by Dennis Eagle part of the Terberg Environmental Group, a world leader in the design and manufacture of refuse collection vehicles. Based in Warwick with a service centre close by in Walsall in the west Midlands.

As migration to a low/zero carbon operation is a protracted and complex process, the Council should determine, that emerging from this 10-year strategy period, all future vehicle procurement exercises should specify Electric as the preferred fuel source but keep scanning the horizon for developments of alternative low emissions fuels such as Hydrogen or biomethane sourced from anaerobic digesters.

What does success look like?

- An increase in the number of Battery Electric Vehicles (BEV) across the fleet.
- Reduction in the level of CO2 emissions from the council's fleet
- Intermediary bridging technologies are embraced in the case of difficult to treat vehicles, ie plugin hybrid electric vehicles (PHEVs)
- Telematics led to rationalisation of fleet where opportunities exist to reduce vehicle numbers without affecting service delivery.
- Telematics used to assess if vehicles are driven appropriately, and behaviour change incited where inefficient fuel use or unnecessary mileage are identified.

Assets, Challenges, and Opportunities

Assets

- Council owns a large number of sites, many of which will be suitable for electric charging stations with additional works
- Councils owns 478 vehicles

Challenges

- Council operates specialist type vehicles and plant for which no electric versions exist or may have prohibitive costs at present to purchase.
- Future technology, such as hydrogen, is still not mainstream
- Depot and Council wide electric infrastructure requires substantial investment
- Requires cross functional Teamwork

Opportunities

- Use of whole life costing can help justify a higher initial outlay on the basis of lower running costs
- Factoring the cost saving of CO2 emissions
- Energy from waste plant
- Waste Strategy close to completion
- Ready and engaged Transport Fleet Services

Transport Services will develop

- 10-year asset replacement plan (ARP) 2022-2032 to replace vehicles and plant with ULEVs.
- Identifying purchase cost of conventional diesel and ULEVs alongside whole life costing
- High-level feasibility study of quick win electrification schemes at Lister Road
- Joint working with Corporate Landlord services to provide electrical charging infrastructure across the council estate.
- Work within Public Realm to realise the benefits of a private wire to the Waste to Energy plant
- Keep scanning the horizon for alternative ULEV power source development i.e., Hydrogen

Key Milestones / Measures

Depot 2023

- Make Depot EV Ready, costings to be available first quarter 2023 for Council considerations.

Fleet Upgrade: 2023

- Refuse Collection Vehicles. 26/27-ton prepare Whole life costings for BEV and Diesel but expect Depot infrastructure/power supply will not be ready until early/mid 2024
- Cars/Small/Medium Vans. prepare Whole life costings for BEV and Diesel, but expect Depot infrastructure/power supply will not be ready until early/mid 2024
- Large vans. prepare Whole life costings for BEV and Diesel but expect Depot infrastructure/power supply will not be ready until early/mid 2024

Policy Development: 2023

- Transport Policy
- Drugs and Alcohol Policy
- Service Level Agreements – All Council activities

Fleet Availability: April 2023 onwards

- 100% target required
- Fully Managed Service
- 10% Operational and Maintenance Spare
- 100% Right-First-Time Compliance
- Vehicle Safety and servicing outside of core operational hours of operation

Staff Development: On going

- IRTEC accreditation for technical staff
- Vocational and Personal Development
- Upskilling for in-house self-sufficiency
- Pride in Dudley's Fleet

Fleet Use:

- Safety Focussed
- Significant productivity improvement, using fewer vehicles and maximising utilisation.
- Reduced incidents and accident
- Commercial Development Opportunities

Environmental Credentials:

- Net Zero Emissions Fleet. (By 31/12/2041)
- Reducing Fleet emissions year against miles travelled

Regulatory Compliance:

- Quality Management system ISO 2015 by 2024
- “Earned Recognition” Operator by 2025
- 98% First Time MOT pass

Action Tracker – Climate Change and Environment Scrutiny Committee

Subject (Date of Meeting)	Recommendation/action	Responsible Officer/Area	Status/Notes
<p>Work Programme for the Committee for 2022/23 (20th June, 2022)</p>	<p>That the following specific elements be included in the Work Programme for detailed scrutiny whilst considering the relevant topic items:-</p> <p>Cycling Provision in Dudley</p> <p>Dudley Council’s Climate Plan Scorecard</p> <p>Transport and Housing performance indicators related to Climate Change and Environment</p> <p>Stourbridge Household Waste Recycling</p> <p>Biodiversity</p>	<p>Chair/Vice Chair/ Democratic Services/ Responsible Officers</p>	<p>To be considered by the Chair and Vice Chair for inclusion in the Scrutiny Work Programme</p>

Carbon Reduction Plan (28 th September, 2022)	Minute No. 11 (2) Provide an update regarding the data usage from 2019, concerning eleven corporate buildings, which will be fed through to the Wider Carbon Reduction Plan.	Interim Lead for Climate Change	Response to be provided and Circulated
	Minute No. 11 (3) Provide feedback of the work undertaken of the working group established to drive forward behavioural change.	Interim Lead for Climate Change	Response to be provided and Circulated
	Minute No. 11 (4) That the Lead for Climate Change be requested to provide information regarding the costings of CLS consultancy.	Interim Lead for Climate Change	Information to be circulated to Members – Completed
	Minute No. 11 (5) Submit a full plan to the Scrutiny Committee once the necessary information has been obtained and the plan formulated.	Interim Lead for Climate Change	Response to be provided and Circulated

Air Quality Monitoring in the Borough (28 th September, 2022)	Minute No. 12 (2) That the Pollution Control Officer be requested to consider the accessibility issues highlighted for various devices and platforms regarding the GMIS system.	Pollution Control Officer	For Information
	Minute No. 12 (3) That the Head of Environment and Trading Standards be requested to provide further data after the end of the year, specifically regarding the Wordsley area.	The Head of Environmental Health and Trading Standards	To provide further information once available and circulated for information
Progress Update on the Trial of the use of Pesticides and Maintaining the Borough's Green Spaces (28 th September, 2022)	Minute No. 13 (2) That the Head of Street and Green Care and Amenity Services be requested to provide a full report to this Scrutiny Committee in January, 2023 setting out figures and cost implications of the weed control used for the trial, what areas were trialed, how easy it was for residents to give feedback and an overview of the effectiveness of the trials.	The Head of Street and Green Care and Amenity Services	Include the report to the annual scrutiny programme for consideration at the Scrutiny Committee January 2023

Future Business – Climate Change and Environment Scrutiny Committee

Date of Meeting	Work Programme	Responsible Officer/Area	Notes
21 st December, 2022	Climate Change and Environment Engagement Feedback, Obtain Views from Scrutiny on their Priorities	Interim Director of Public Realm/ Head of Communications & Public Affairs	Presentation
	Transport Fleet Strategy and Green Transport	Interim Director of Public Realm	Presentation
23 rd January, 2023	Update report on Climate Change Strategy, Action Plan and performance management arrangements	Interim Lead for Climate Change	Report
	Review of Corporate Estates	Director of Regeneration & Enterprise (Corporate Landlord)	Report
	Progress update on the trial of the use of pesticides and maintaining the Borough's green spaces	Head of Street & Green Care & Amenity Services	Report
	Medium Term Financial Strategy	Director of Finance and Legal	Report

27 th March, 2023	Update report on Climate Change Strategy, Action Plan and performance management arrangements	Interim Lead for Climate Change	Report
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