

**Dudley Community Partnership
Task and Finish Group
Delivery Plan Template**

PART A - Summary

Section 1

Host (Theme Partnership)	Safe & Strong	Outcome	Reducing Crime
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Section 2

T&F Group – Sub group

Lead Agency

Lead Officer

Contributory Partners: *Who will contribute to the delivery of this outcome.*

CRIG (NI 20 Assault with less injury crime rate).	Police	Ins Nock Ins Galloway	Community Safety Team-(Bob Dimmock)/Trading Standards –(Val Laville)/ Community Renewal-(Tony Sidaway)/ DUE – West Midlands Police –(Gary Malpass Mark Thomas Richard Jones Jenson Bloomer)/ West Midlands Fire Service – (Mark Crew)/ Youth Offending Service –(Trevor Brown) National Probation Service-(Angie Batham) Dudley PCT –(Jean Hammond) Housing Management – (Yvonne Steele)- Safer Travel Team –(Dean Hatton) Benefit Fraud – Private Sector Housing – waste Management – (Hugh Murphy)Education –(Suzanna Harkness) DMBC Licensing Team- (Janet Elliot)/ Aquarius – (Tony Glen/DMBC CCTV (Adrian Sneyd)- Town centre manager (Mat Caddick now replaced)/The Warehouse – (Conrad Spencer).
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Section 3

National Indicator

Benchmarking

Targets

NI	Description	Data Source	Data Provider	Current Position			2008 /09	2009 /10	2010 /11
				National Rating	Direction of Travel	Baseline and Year			
20	LAA NI 20 Assault with less serious Injury Crime Rate	Police Stats	Police		Down	2007/2008 2655 (8.7 per 1,000 pop)	2549 (8.4 per 1,000 pop)	2447 (8.0 per 1,000 pop)	2349 (7.7 per 1,000 pop)

PART B – Analysis and Evidence	
Evidence To include analysis of where the problems are highest in terms of geography and population demographics Ensure you consider the impact on the ‘impact criteria’ outlined in Part E.	Evidence Source
<p>Non Domestic Abuse accounts for 8.4% of total recorded Crime in The Dudley Borough. Weekends are key to this category of crime. Based on a census population 6 people in every 1000 have been victims. Young white males aged between 15 – 19 yrs are the most likely victims. Across the Borough 9 streets had a count of 15 or more offences – Fisher St Dudley Wolverhampton St Dudley St James Road Dudley High St Dudley The Waterfront B Hill Waterfront Way B Hill High St Stourbridge Hagley Rd Stourbridge High St Lye. 21.8% of people arrested had an alcohol flag attached to the record. 6.1% of arrests for alcohol related assaults were secondary school aged children 23% of offences involved the use of a weapon.</p>	<p>Dudley Borough Strategic Assessment – Confirmed by Partners forming the task and finish group meetings.</p> <p>The Borough Strategic Assessment highlights town centres as being a top location in relation to violence.</p>
<p>Out of the total recorded crime of domestic violence 67% is ABH.</p>	<p>Police Crime data</p>
<p>During the last 12 months 344 offenders were brought to justice in relation to domestic violence incidents, within that period just two victimless prosecutions occurred within the borough.</p>	<p>CPS Data</p>
<p>24.3% of arrest referrals to Aquarius were in relation to assaults</p>	<p>Aquarius</p>
<p>Most ABH crime is committed between strangers. Only 22% of the ABH crime reports hold a special marker indicating that the victim is known to the offender.</p>	<p>Police Crime Data</p>
<p>12% of ABH took place in 9 streets within the Borough</p>	<p>Strategic assessment</p>
<p>Across the Borough 9 streets had a count of 15 or more offences of ABH</p>	<p>Police Data</p>

An increase of 58% in alcohol referrals have been experienced by the Zone (young peoples treatment services)	The Zone
82% of secondary school exclusions for assault were committed against other pupils	Education
54% of all ABH offences committed by secondary school pupils are against children in the same age group	Police stats
Alcohol related ABH tends to be committed in relatively predictable locations and times, easily observed by CCTV	Strategic assessment
22% of the Dudley population binge drink	Joint strategic Needs assessment

PART C – Mapping and Gap Analysis		
SECTION 1 - Overview of Existing Strategies and Interventions		
Current / related Strategies and interventions	Funding Source/ Programme (£ amount- Where known)	Evidence that this is effective practice (e.g. details of any evaluation or feedback from citizens/ service users)
The sanctuary scheme	Previously SSCF now area based grant. £20,000	Victims/potential victims are identified through Police DV officers, housing staff, the Independent Domestic Violence Advisors Domestic Violence A, health or indeed any organisation that comes into contact with vulnerable/potential vulnerable people. The scheme provides at this time level 1 and 2 through the Home security initiative (house security upgrades PlansP to expand to the ultimate level 3 service (provision of a safe room) are at an advanced stage
Dudley Borough Violent Control Plan	Police/Partners	Actions as listed below evaluated by police recording systems
Domestic Violence Control Plan	Police/Partners	Actions as listed below evaluated by police recording systems.
Taxi Marshalling Scheme	07/08 - £5,000 SSCF - £6,000 NRF 08/09 – £7700 Area Based Grant.	This scheme assists in controlling the night time economy of Stourbridge town centre at licensing closing time. Taxi Marshalls manage the queues waiting to leave the town in Hackney carriages. The effect is that pressure points are monitored to avoid violence and revellers are able to leave the town more quickly and efficiently. Crime statistics and feedback via pub watch evidence that this scheme is effective and good practice. Media reports also have been positive as have reports from nearby PACT Meetings. This is a scheme which certainly for Stourbridge town centre would benefit from mainstream funding. Results can be found with reference to operation 'FLENT'. The night time economy violence has reduced incidents of violence ASB and criminal damage to vehicles on exit routes from the town.
Alcohol arrest referral	Approx £7575,000 joint funded police, Local Authority and PCT Future funding is an issue and an ambition is for this scheme to be mainstream	24% of arrest referrals to Aquarius are for assault. This is a voluntary scheme. In the last 12 months 307 clients have taken up the offer of referral and attended. Of the total number of people arrested for assault 22% have a marker flag for alcohol. Aquarius have seen a shift in their clients from area DY5 Hawbush/Brierley Hill to area DY8 Stourbridge town centre area. The referral system does need to be improved to allow more people to benefit

	funded.	
Dudley Borough Domestic Violence Strategy	Safe and Sound	
Cutting Crime	Home Office Crime Strategy	
IDVA's	£64000 £44000 Area Based Grant £20000 H.O. for this year only	Dedicated support workers to victims of domestic violence. This would benefit from mainstreaming
Domestic Violence Perpetrators Programme	£25000 NRF	Working with offenders to change behaviour. Yet to be evaluated
West Midlands Police early Intervention Programme	£20,000 from West Midlands Police Neighbourhood Contingency Funding (2007/8)	<p>Dudley North officers are developing a programme where the aim is to “Ethically divert young people away from criminal and anti social behaviour”. This work is based upon the National PPO Offender Management model linked around the six strands of “Prevent & Deter”, “Catch & Convict” and “Rehabilitate and Resettle”. The aim is to identify people within the area as early as possible to work with them to manage their behaviour. To date the scheme has had success in a number of areas, the key ones being</p> <ul style="list-style-type: none"> • Development of a Reprimand Scheme – This is where young people who have received a Reprimand return to the police station within 2 weeks to meet with specially trained officers who explain the consequences of receiving a reprimand and then identify work that needs to be done to assist them in not re-offending • Creation of 2 partnership rooms (one at Castle High and one at Priory Primary school which is also used by Wrens Nest Primary school) – The rooms are used by school staff and neighbourhood police officers to meet with young people, with their parents, who are exhibiting anti social behaviour inside school or in the wider community. They then go through the consequences of their actions and then identify the work that needs to be done to support them in changing their behaviour. • Neighbourhood team staff have been trained in Pro-Social modelling training which is used widely by the Probation service to change offending behaviour. This group will be used to develop the work within the schools. <p>For the year 2008/9 and onwards the scheme will initially be spread into the other schools across the Dudley Sector, but will hopefully then be spread across the Borough over the forthcoming years. It is <u>proposed that the YISP supports the work of the Reprimand Clinic through the provision of workers to undertake criminogenic assessments of the young people, with the view of providing short-term support to them and their families</u></p>

SECTION 2 - Barriers to improving local Performance		SECTION 3 - Gaps in Current Practice
Provision of an outreach worker to provide individual support to the victim working Purely to the sanctuary scheme.		Individual support to the victim/potential victim (funding for post now available).
Lack of provision for appropriate reporting of domestic incidents within the Boroughs Hospital Accident and Emergency Department. Although this is being progressed to provide a minimum service the outcomes of The Worth Project based in West Sussex providing a comprehensive service to domestic violence victims should be one of our aims		Gap as outlined, however as listed below funding has now been given to recruit an outreach worker into the A and E department. . If this is successful it will increase disclosures commensurate with the staffing available. Evidence from The Worth Project indicates its success
Future funding of the Taxi Marshalling scheme -		Although funded for the period 08/09 this is a scheme which would benefit from main stream funding.
Uncertainty of post holder funding for IDVA's		. If this is successful it will increase disclosures commensurate with the staffing available. Evidence from The Worth Project indicates its success. There is a gap in funding and Mainstream funding should be explored.
Future Funding for Alcohol referral scheme.		Future funding is an issue, currently steps are being taken to trial alcohol referral workers in the custody suite Friday Saturday and Sunday mornings. This scheme is vital to impact on alcohol related violence and does need to be considered strongly for mainstream funding.
Lack of intelligence regarding alcohol related admissions to the A and E department at Russell's Hall hospital.		This is a gap in current practice as adjustments could be made to the operating schedules of premises causing continual problems.
Domestic violence in particular can be hard to prosecute due to complaints being withdrawn or a reluctance to report from the onset. Evidence needs to be collected in case victimless prosecutions are attempted, or a later complaint about that incident is received and evidence I.E. bruises have gone.		The Gap is in funding for the visual evidence for victims scheme. CRIG have provided £4120 but a further £3000 is required for the financial year to keep the scheme running.

PART D – Proposed Delivery Plan

SECTION 1 - Proposed Actions

When looking at the activities please ensure that they relate to the criteria which they will be assessed by in part E

Proposed Activity		Plausibility (What evidence is there that this activity will have an impact)	Lead	Funding and Resource
Ref	Title Title and Brief Summary of initiative			
1	<p>Expansion of The sanctuary Scheme to include the provision of an outreach worker (the process to appoint is almost complete). Funding has been secured, a competitive tendering process has been completed, Heantun housing have been awarded the contract to employ an outreach worker. Recruitment process is underway.</p> <p>(Anne Boden community safety)</p>	<p>There has been positive feedback from vulnerable people already involved in the Sanctuary Scheme via the HSI scheme. The provision of an outreach worker was identified. The borough of Harrow is known to lead in this area and have evidenced that an outreach worker is highly beneficial.</p>	<p>Community safety team</p>	<p>Supporting People FundFund but it is hoped that the scheme will become main stream funded.</p>
2	<p>Beat Sweep partnership initiative (Tony Siddaway community renewal)</p>	<p>The first initiative took place between the 21st of January and the 3rd of February at Lye. This included, Housing management – Benefit Fraud – Licensing – Environmental health – Private Sector Housing – Waste Management – Fire service – Community renewal team – police – Education – DVLA . The initiative tackled Criminal Damage, Assaults, Theft Shops and Stalls , Auto Crime and Burglary Dwelling. The template is now set to rotate these operations around the Borough. The records for planning and evaluation are extensive, compiled by partners. The results are well evidenced within the document and capture a breadth of new partnership working. This will show in other delivery templates. The results of this initiative are very well documented and provide solid evidence that the scheme is effective. (See beat sweep</p>	<p>Renewal team/ community safety team.</p>	<p>Funded by the individual organisations in terms of staffing and resources. However this initiativeinitiative should be zero costed as it is about being smarter with resources rather than being funded</p>

		evaluation).		
3	Dudley Borough Violent Control Plan (Gary Nock police)	This is a tactical menu of options which includes partnership working and gives a focus on alcohol / night time economy violent crime in particular. The evaluations of the tactics are monitored through police systems, along with feedback from partners.	Police	Police plus individual partners in terms of staffing
4	Domestic Violence Control Plan (Mark Wilson police)	This again is a tactical menu of options focusing on domestic violence. It includes a big emphasise on partnership working and is compiled by the public protection unit. The evaluation of the tactics are monitored through police systems along with feedback from partners.	Police	Police plus individual partners in terms of staffing.
5	Domestic Violence Outreach worker (Jean Hammond PCT)	The aim is to capture reports of domestic violence within the Emergency department of Russell's Hall Hospital and make referrals to the relevant agency. This will be a new post and will be evaluated on the basis of reports and referrals made through this worker. This is highlighted in the Borough domestic abuse strategy as an objective.	Dudley NHS Primary Care trust.	JAG match funded by the PCT a total of £30,000
6	Taxi Marshalling Scheme (Jan Elliot Licensing)	As outlined above, this scheme has proven to be effective and good practice. It should continue in Stourbridge town centre and possibly extend to other night time economy areas within the borough. Reductions are shown since the scheme was implemented in relation to assaults ASB and criminal damage.	Dudley MBC and police	Dudley MBC staff for marshalling.
7	Pub Watch Schemes (Scott Turley Dave Smith licensing officers police)	The aim is to share information with the licensing trade, enforce banning schemes and monitor incidents of disorder at individual licensed premises and town centres. This is an established practice which has proven to be a major weapon in controlling alcohol related violence. Of note a Cheltenham system is operated within the Stourbridge night time economy area and this allocates points for good and bad practices by the individual	Holders of personal licences and police.	Participation by licence holders and police.

		premises. Results are published at Pub watch meetings. Nationally Pub watch is recognised as best practice.		
8	Joint Activity Group (Bob Dimmock community safety)	This is a partnership activity group, driven by intelligence. It is an operational group of the Crime reduction implementation group. It's activities are focused on key priorities highlighted by strategic assessment intelligence and feedback from PACT meetings.	The Dudley Safe and Sound Partnership.	£20,000 capital £20,000 revenue area based grant.
9	IDVA's (Anne Boden community safety)	Dedicated support workers to victims of domestic violence. This would benefit from mainstreaming	Community Safety(Domestic Abuse Co-ordinator	£64000
10	Referrals to Aquarius (Glenn Plant Aquarius)	A series of partnership meetings have now been planned to improve the system of refferral to Aquarius mainly from people detained in police cells. For a trial period workers from Aquarius will work in police cells during Friday Saturday and Sunday mornings, this will include the Christmas period.	SMIG	N/A
11	West Midlands Police Early Intervention Programme (Chris Downen Police)	As already listed this scheme will spread across the Borough over the next two years. This is a partnership initiative and will assist in preventing young people from entering the criminal justice system particularly for this type of offence.	Police	£20,000 Neighbourhood contingency funds.
12	Joint schools inputs Education/police (Suzzana Harkness education)	The Education Department and police will join forces to deliver inputs to young people aimed at preventing them committing acts of violence and highlight the consequences. This will be aimed at all years of senior schools across the Borough. An extensive lesson plan has been drawn up which covers Bullying, Domestic Abuse , Personal Safety Tooled up for Schools and ASB.	Education	N/A staff time only.
13	WhichWay (Kat Lafferty community safety)	Here DVD's are being made involving young people themselves. It is aimed around Bullying and Assault. Two DVD's will be produced	Community Safety Team	Further funding is to be sought but already

		giving two different endings, the second being the offender suffering the consequences of carrying out an assault.		£1500 has been provided via JAG and Barnardo's Life Skills Project.
14	Prevention Booklets (Kat Lafferty community safety)	4 separate booklets and helpline card have been developed and produced for distribution at youth provision and libraries across the borough. They are titled, Bullying, No Excuse Domestic Abuse, Weapons know the consequences and Anti Social behaviour. The card list 10 tips to keep safe and 11 points of contact for help (these can be kept in pockets wallets bags or purses.	Community Safety Team	Jag has already provided £600, further sources of funding are being explored.
15	YOS Violent offenders Programme (Trevor Brown YOS)	The YOS has brought an intervention programme, which addresses violent offending. Case managers have been trained in the delivery of this 12-week programme, which is delivered ,as appropriate, on a one-to-one basis or within a group work setting. The programme enables the young recipients to address the triggers of their behaviour and equips them with strategies to respond in a more socially acceptable fashion.	YOS	YOS Fun
16	Engagement of Town centre managers (Andrea Jones Pat Taylor Hannah Rogers Stuart Perry DMBC)	Managers of towns across the Borough are being included in delivery. They are an essential ingredient in combating alcohol related violence and a partnership meeting will be taking place to ensure they are fully engaged.	Community safety team/town centre managers	No cost implications
17	Collection of Alcohol related admission data from A and E. (Dave Smith licensing police)	Currently we do not have a mechanism for collecting data re alcohol related admissions to the A and E department at Russells Hall hospital. This could assist in collecting intelligence for the licensing committee regarding individual premises and may assist in adjusting operating schedules.	Dudley Group of Hospitals	No cost implications.
18.	Visual Evidence for victims Project	This scheme supports victims 18 years and over that are not yet ready to report assaults to	Victim Support	For financial year 2008

	<p>(Anne Boden community safety)</p>	<p>over that are not yet ready to report assaults to the police for whatever reason. Evidence of that incident is secured by the use of digital cameras and will impact on not only domestic abuse but also sexual violence or hate crime. The project is supported by West Midlands Police who provide training . The cameras used are CPS approved and besides injuries things such as damage can be recorded for possible future use in a prosecution. It is worthy of note that this evidence is also used in civil proceedings such as applications for injunctions.</p>		<p>year 2008 – 2009 Publicity £965 Training £200 Equipment £1455.</p>
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SECTION 2 - Local Indicators					Milestones Outputs and outcomes												
Ref	Description	Data Provider	Data Source	Current Position BASELINE	Year 1 2008/9				Year 2 2009/10				Year 3 2010/ 11				
					Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	

SECTION 3 – Risk Assessment		
Description of Risk	Risk Rating	Actions to Address Risk
Alcohol referral scheme – currently there is funding for 2008/2009 for this scheme to the value of £75,000 Dudley MBC provided £25,000 , Dudley PCT provided £25,000 and Police provided £25,000. The police funds were a one off payment and the PCT was dependent on other agencies making payments in future years. There is therefore a risk that funding for the scheme could be an issue after the 31 st of March 2009 when funding runs out.		Through the NGLAA process mainstream funding is being requested.
Funding for the Visual Evidence for victims scheme, A further £3000 is required for the next financial year to fund a Co Ordinator post.		CRIG have provided £4120 towards the scheme, Funding is requested £3000 which will be made through the Performance management group.

Part E – Peer Assessment Criteria – NOT TO BE COMPLETED BY TASK AND FINISH GROUP

Activity Ref	Evidence Led	Impact Criteria			Transformational Criteria		
	Will the activity address the issues identified through the evidence and analysis?	Sustainable Does the activity take account of the five principles of sustainability ?(see attached)	Equalities Will the activity have an impact on: 1)narrowing the gap 2)Meeting the needs of all	Community Focused Will the activity have an impact on quality of life issues to the community? (Over the next 3 years?)	Partnership Is the delivery partnership based? If not would there be additional benefits by taking this approach?	Cross cutting Will the activities have an impact on other priority areas and outcomes	Cost effective (procurement) Would the redirection of resources bring further improvement?