

Annex 1A - Existing Mitigations – pre Delivering Better Value Programme

Description of existing mitigations	What it involves	Potential financial impact each financial year				Key risks to implementation and potential mitigations.
		2023-24 £'000	2024-25 £'000	2025-26 £'000	2026-27 £'000	
1 Cessation of mainstream exceptional funding	Exceptional funding savings existed within mainstream schools without any consistency or equity and did not follow any prescribed eligibility criteria. This was removed on the basis that a needs led funding matrix was developed as a spend to save initiative to support mainstream schools with EHCPs.	948	948	948	948	Achieved – risk that the needs led funding matrix is unable to support mainstream schools appropriately and that pupils are instead placed in specialist settings.
2 Ceased or discontinued EHCPs	Dudley EHCPs are above the national average, savings target created on the basis that annual reviews result in reduction to overall cohort. Saving assumes that 80 EHCPs will cease from 2022/23 to 2024/25, and 50 in 2026/27. This assumes average cost of £13k is saved per EHCP. Figures derived on the same basis as average growth calculation, cumulative impact reflected.	2,080	3,120	3,900	4,550	Risk that number of EHCPs does not reduce, risk of increasing complexity of need.
3 Demand management savings	Review of placement composition and changes in line with graduated model, whilst ensuring that mainstream schools are the priority and independent school provision is utilised only when necessary. Cumulative impact reflected.	2,195	3,105	3,917	4,730	Risk that placements do not move towards mainstream in line with graduated model. Risk of increased numbers and complexity of need.
4 Efficiency savings	Achieved. Including staffing related and alternative provision savings	204	204	204	204	Achieved