

DUDLEY HEALTH AND WELLBEING BOARD

Agenda Item no. 8(a)

| DATE | 13 th June 2024 |
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| TITLE OF REPORT | Programme of Meetings 2024-2025 and Refreshed Terms of Reference |
| Organisation and Author | Dudley Metropolitan Borough Council |
| | Dr Mayada Abu Affan, Director of Public Health mayada.abuaffan@dudley.gov.uk |
| Purpose | To consider the programme of meetings and routine items for the Health and Wellbeing Board during 2024/25. |
| | To consider the future arrangements for publication of agendas and papers. |
| | 3. To agree the refreshed Terms of Reference given this is the first meeting of the municipal year, to ensure appropriate members and representation in order that the Board can fulfil its statutory responsibilities. |
| Background | The Dudley Health and Wellbeing Board is a statutory body established under Section 194 of the Health and Social Care Act 2012 charged with promoting greater integration and partnership between bodies from the NHS, public health and local government. The Health and Wellbeing Board has a statutory duty to produce a joint strategic needs assessment and a joint health and wellbeing strategy for their local population. |
| Key Points | This report presents, for approval, the proposed programme of meetings and items recommended for consideration for 2024-2025, the arrangements for receipt of Board papers and the refreshed Terms of Reference for the Health and Wellbeing Board. |
| Emerging issues for discussion | None |



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| Key asks of the |
|--------------------|
| Board/wider system |

 To agree the proposed programme of meetings for 2024-25 and the routine items recommended for consideration at programmed meetings. Other items will be added to the agendas throughout the year.

Thursday, 13th June 2024 @ 4pm via teams

Bi-annual highlight report - Fewer people die of circulatory disease

Thursday 12th September 2024 @ 4pm via teams

Annual Deep Dive - School readiness

Bi-annual highlight report - More women are screened for breast cancer

Pharmaceutical Needs Assessment (PNA) - Twice-yearly report Annual Joint Strategic Needs Assessment (JSNA) update

<u>Thursday, 12th December 2024 @ 4pm via teams</u> Annual Deep Dive - Fewer people die of circulatory disease

Thursday, 13th March 2025 @ 4pm via teams

Annual Deep Dive - More women are screened for breast cancer Bi-annual Highlight Report - School Readiness PNA - Twice-yearly report

*There is the option to convert one of these meetings to a face-toface meeting

- To support the Council's Go Paperless initiative and other partners' initiatives aimed at reducing our environmental footprint and promoting sustainability, it is recommended that members receive all Board papers electronically, these will also be available on the Health and Wellbeing Board intranet page.
- To agree the Terms of Refence for the Board, noting that changes in councillor membership requires separate approval.
- To note that given improving school readiness is one of the HWBB goals, it is recommended that representation from Shropshire Community Trust (the new provider of CYP 0-19 services with effect from the 1st of April 2024) be a member of the HWBB and be proactively involved in the local system.

Contribution to H&WBB key goals:

Improving school readiness

Dudley Health and Wellbeing Board will act as the strategic delivery structure to co-ordinate delivery of agreed actions and pieces of work aligned to the agreed key goals.



| Reducing circulatory disease deaths More women screened for breast cancer | |
|--|--|
| Contribution to Dudley Vision 2030 | Dudley Health and Wellbeing Board's focus is on prevention and the wider determinants of health and to reduce health inequalities and improve the health and wellbeing across all stages of life by working with our communities. |

Contact officer details

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Dudley Health and Wellbeing Board - Terms of Reference Update - Municipal Year 2024

The Health and Wellbeing Board has responsibility for health and wellbeing across Dudley.

Core Purpose

- 1.1 Dudley's Health and Wellbeing Board provides strategic leadership, oversight and democratic accountability for the health and wellbeing of those who live, study and work in Dudley. This includes a focus on reducing health inequalities.
- 1.2 The Board adds value by leveraging its unique role in bringing leaders together from across the community, voluntary and public sector services in Dudley to take collective action on health, wellbeing, and inequalities.

Role

- 2.1 The Board has a statutory role, outlined in the Health and Social Care Act 2012
 - assessing the health and wellbeing needs of the local population in Dudley and publishing a joint strategic needs assessment (JSNA)
 - publishing a Joint Local Health and Wellbeing Strategy (JLHWS) that should directly inform the development of joint commissioning arrangements (see section 75 of the National Health Service Act 2006)
 - encouraging integrated working across health and social care
 - developing a Pharmaceutical Needs Assessment (PNA)
- 2.2 To support this role the Board will:
 - advocate for partnership working across Dudley to improve health and wellbeing, prioritising action to reduce health inequalities and encouraging integration through the Health and Care Partnership Board.
 - develop an in-depth and longer-term place perspective, including a focus on the wider determinants of health working with the Forging a Future Executive and other Strategic Partnership Boards in Dudley, the Black Country, and the West Midlands.
 - work with partners across Dudley to embed community participation and involvement across the system to improve health and wellbeing.
 - ensure that services are commissioned based on health and wellbeing needs, and that there is equitable access and provision.



- develop outcomes focussed action plans to support the implementation and evaluation of Dudley's Joint Health, Wellbeing, and Inequalities Strategy goals.
- hold the Dudley system to account and have regular progress reports made to Board on the delivery of the goals outlined in the Strategy, as well as other outcomes from the JSNA.
- advocate for Dudley and its health and wellbeing needs and approach within the Black Country, West Midlands and a national level.

Board Member Roles

3.1 Board members will:

- recognise that every Board member is an equal and active partner bringing different experiences and knowledge.
- endeavour to act first in the interests of the health and wellbeing of those who live, study and work in Dudley and working collaboratively together.
- contribute to delivering the health and wellbeing strategic goals including a reduction in health inequalities, to champion the work of the Board, drive board decisions and goals through individual organisations and networks.
- · adopt an integrated commissioning approach
- ensure Board meetings are effective by:
 - attending meetings
 - attending Board development sessions
 - producing reports in a consistent format

Governance and Accountability

- 4.1 The Board will work other Boards and partners across Dudley (See Appendix A), the Black Country and West Midlands.
- 4.2 The Board will have a Forward Plan which will be shared and agreed with Board Members and accessible on Dudley Council's Website.
- 4.3 Agendas and supporting papers will be issued at least five clear working days before each meeting. Minutes will be produced and, at the next meeting, confirmed as a true record of the meeting to which they refer and signed by the Chair.
- 4.4. The minutes will be accompanied by an action tracker which will be used to update on the progress made on specific actions set at Board meetings.



4.5 There are several sub-groups under the Board that proactively support the delivery of the Health, Wellbeing and Inequalities Strategy. These are shown in Diagram 1.

Diagram 1

Forging a Future

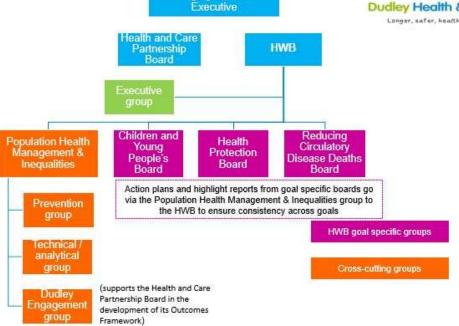
Executive

Forging a Future

Dudley Health & Wellbeing

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Proposed governance for Dudley's Health and Wellbeing Board for delivery of the strategy - for formal agreement at



Health and Wellbeing Board Membership

5.1 The core members of Dudley's Health and Wellbeing Board are:

| Organisation | Role |
|--------------|---|
| Dudley MBC | Cabinet Member for Public Health |
| | Cabinet Member for Adult Social Services |
| | Cabinet Member for Childrens Services and Education |
| | Cabinet Member for Housing and Communities |



| | One member from the Opposition Group | | | |
|--|--|--|--|--|
| | | | | |
| | Director for Public Health and Wellbeing | | | |
| | Director of Adult Social Services | | | |
| | Director of Children's Services | | | |
| | Director of Housing | | | |
| Black Country ICB | Dudley Managing Director | | | |
| Dudley Group NHS Foundation Trust | Chief Executive | | | |
| Dudley Council for Voluntary Service (CVS) | Chief Executive Officer | | | |
| Dudley Healthwatch | Chair | | | |
| Black Country Healthcare NHS Foundation Trust | Chief Executive | | | |
| Dudley Safeguarding Board | Independent Chair | | | |
| Dudley Primary Care Collaborative | GP | | | |
| Dudley Integrated Health and Care NHS Trust | Chief Executive | | | |
| West Midlands Police | Chief Superintendent | | | |
| Shropshire Community Health NHS Trust | TBC - Divisional Clinical Manager, Children, Families and Planned Care | | | |
| West Midlands Fire Service | Operations Commander | | | |
| West Midlands Ambulance Service | Head of Strategic Planning | | | |
| Church of England | The Bishop of Dudley | | | |



- 5.2 The Board can co-opt additional members on a temporary or permanent basis, with agreement of Board members. Other colleagues will attend by invitation of the Chair or Vice Chair in relation to specific agenda items.
- 5.3 Each Elected Member representative shall serve for their full term of twelve months commencing and ending with the Annual Meeting of the Council in May of each year.
- 5.4 If members are unable to attend a meeting, they may be substituted as a last resort, by notifying Democratic Services at least 24 hours prior to the meeting.
- 5.5 The Board cannot require any partner to act in a way contrary to its statutory responsibility.
- 5.6 At its first meeting in each municipal year, all Board members, will elect a Chair, and appoint a Co-Chair from a different agency to the Chair.
- 5.7 The Board will be advised and supported by officers from the local authority.

Meetings of the Board

- 6.1 The Health and Wellbeing Board will meet quarterly and in public. Dates and times of meetings will be agreed and published in advance. Additional meetings can be convened as required.
- 6.2 The provision of the Local Government Act 1972, as contained in the Council's Constitution, will apply to Board meetings in terms of the Notice of Meetings and consideration of exempt matters. Unless specified on the Board agenda, the public may attend all meetings. The public agenda, minutes and reports will be published on the Council's Website.

Decision making

- 7.1. In the exceptional circumstances where decisions cannot be reached by consensus, voting will take place, on a 1 member, 1 vote basis.
- 7.2 The Board is entitled to make recommendations to any relevant decision maker on matters falling within its terms of reference. The Board may make recommendations on:
 - policies and strategies
 - · the way funds are allocated
 - allocation of pooled and other funds as they become available



- the realignment of resources where there is evidence that services are not contributing to the improvement of health and wellbeing outcomes for the Dudley population.
- 7.3 Commissioning decisions will only be taken when each commissioning organisation providing funds is present or has previously conveyed their agreement to the Chair.

Quorum

- 8.1 Quorum of the Board will be achieved when the following members are present:
 - Chair or Vice Chair
 - At least one elected member
 - Director of Public Health and Wellbeing or representative
 - A second DMBC Director or representative
 - Chief Officer, ICB or representative
 - Two other agency's representatives.
- 8.2 Members and non-elected representatives are required to disclose any conflict of interests that may be so significant that they would be likely to prejudice their judgement of the public interest. In such circumstances, the Member would be required to withdraw from the meeting.
- 8.3 The majority of Board meetings will be held virtually via Microsoft Teams with additional developmental meetings held in person as required.

Quality Assurance, Outcomes and Performance

- 9.1 The Board will hold the health and wellbeing system, including partners, to account on the delivery of the goals outlined in the Joint Health, Wellbeing and Inequalities Strategy with the Board receiving regular progress reports.
- 9.2 Through the JSNA process the Board will review a wider set of health, wellbeing and inequalities outcomes on an annual basis and will make recommendations for commissioners.
- 9.3 The Board will report into the Forging a Future Executive to provide updates on work to support the Borough Vision.

Amendments to the Terms of Reference

10.1 The Director of Public Health and Wellbeing, in consultation with the Leader of the Council, the Cabinet Member for Public Health and Wellbeing and the Lead for Law



and Governance be authorised to amend the Terms of Reference of the Board in accordance with wishes expressed by the Board.

Resources and Support

- 11.1 Democratic services will provide support to the Board with an officer and provide minute-taking and distribution of the agenda and associated papers.
- 11.2 The Public Health Manager, Partnerships post within Public Health and Wellbeing Directorate will support the coordination of the work programme for the Health and Wellbeing Board.

Code of Conduct and Declarations of interest

12.1 All members of the Board are required to disclose any conflict of interests that may be so significant that they would be likely to prejudice their judgement of the public interest.

Reporting Mechanisms

13.1 The actions of the Health and Wellbeing Board will be subject to independent scrutiny by the relevant Scrutiny Committee(s) of Dudley Council. The Board will publish an annual report on the progress that has been made against the Health and Wellbeing Board Strategy.



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Appendix A – Draft Simplified Mapping of the Major Strategic Partnership Boards within Dudley – Subject to FAFE approval

| Specialist Strategic Partnership Boards Purpose: Specialist development and oversight of priority areas, leadership, removing barriers to progress, influencing investment, risk management, assurance | alth and Dudley Health and Board (DHCPB) | e: Set Purpose: Operational arm of DHWB. Co-salth and ordinating Care and connecting communities to enable citizens to live longer, happier, and healthier lives. | tory ad budget nequality nding Non-statutory Short term ICB budget | bgroups Several subgroups riorities against priorities theres priorities |
|---|---|---|---|---|
| Boards ship, removir surance | Dudley Health and Wellbeing Board (DHWB) | Purpose: Set strategic direction to improve health and wellbeing | Statutory No dedicated budget ICB health inequality grant funding | Several subgroups against priorities |
| Specialist Strategic Partnership Boards oversight of priority areas, leadership, rem investment, risk management, assurance | Safe and Sound (Community Safety Partnership) | Purpose: To help make communities safe and make sure the voices of local people are heard. Reduce crime and disorder in the local community. | Statutory Budget from WMPCC | Subgroups TBC Several subgroups Several subgroups against priorities against priorities All Strategic Partnership Boards directly and indirectly contributing to each other's priorities |
| Specialis velopment and oversigh investme | Dudley Economic Growth Board (DEGB) | Purpose: Direct and lead vital physical regeneration developments, regenerate town and local centres, support businesses and collaborate to access | funding and attract inward investment. Non-statutory No dedicated budget | Subgroups TBC Strategic Partnership Boards |
| Purpose: Specialist dev | Dudley Employment and Skills Board (DESB) | Purpose: Develop and deliver a collective approach to address education, employment and skills needs and opportunities | Non-statutory No dedicated budget | Subgroups TBC |
| Dudley Borough Vision 2030 Oversight Board | Forging A Future Board (FAFB) | Purpose: Oversight of Dudley Borough Vision 2030 and Inequalities, Advisory to Strategic Partnership Boards, Ambassadorial, Hold other Boards to | Account, Quality and Risk Assurance Non-statutory No dedicated budget | Limited subgroups |

All Strategic Partnership Boards directly and indirectly contributing to, and reporting on, the Dudley Borough Vision 2030

All Strategic Partnership Boards directly and indirectly contributing to, and reporting on, inequalities