

---

**Meeting of the Cabinet – 18 September 2025**

**Joint Report of the Chief Executive and Director of Finance**

**2025/26 Capital and Budget Monitoring Report Quarter 1 30th June 2025**

**Purpose**

- 1 To report the quarter 1 Revenue and Capital and Budget Monitoring report for the 2025/26 financial year.

**Recommendations**

2 That Cabinet:

- Note the quarter 1 (June 2025) forecast overspend of £ 2.5m
- Note the draft General Fund, Dedicated School Grant (DSG) Public Health Grant, and Housing Revenue Account (HRA) forecast outturns for 2025/26 as at the end of Quarter 1.
- Note the forecast deficit on the DSG of £53.2m (High Needs Block £59.6m), the statutory override and the impact on Council resources.
- Note the progress to date of delivering £61.1m of savings.
- Note the current and forecast level of general fund unearmarked reserves.
- Note the current forecast against capital budget and approve the increase in the Capital Programme and recommend to Full Council for approval.

## **Background**

### 2025/26 Forecast Revenue Outturn as at the end of Quarter 1

- 3 In February 2025, the Council approved a net revenue budget of £367.4m. The quarter 1 (end of June 2025) forecast revenue outturn position is set out below and is reporting a gross overspend of £2.5m.
- 4 The corporate budget includes a budget to manage in-year budget pressures which is sufficient to fund the forecast overspend should no significant additional pressures emerge by the end of the financial year.
- 5 The Council approved a planned increase in its unallocated reserves by £5.0m, this is still forecast to be the case. In addition to the £5.0m being transferred to reserves there is a further £2.5m which can now be released from the contingency and transferred to reserves. This element of the contingency was created to manage potential risks relating to BCIMO Company which has gone into administration. The contingency set aside for this purpose is unlikely to be needed and therefore the unused element has been transferred to reserves to support the overall financial resilience of the Council.
- 6 A breakdown of the forecast outturn position is set out in the table below.

**Table 1: Forecast 2025/26 revenue out turn position as at Quarter 1**

	Latest Budget £m	Forecast Outturn £'m	Variance £m
Chief Executives	5.2	5.4	0.2
Adult Social Care	138.1	138.1	0.0
Children's Services	89.2	92.0	2.9
Finance and Legal Services	14.1	15.2	1.1
Health and Wellbeing	2.5	2.3	-0.2
Digital, Commercial and Cust Services	13.3	13.5	0.1
Environment	36.4	36.6	0.1
Housing and Communities	2.9	2.0	-0.9
Regeneration and Enterprise	12.6	11.7	-0.9
Corporate & Treasury	53.1	53.1	0.0
<b>Total Directorate Service Costs</b>	<b>367.4</b>	<b>369.9</b>	<b>2.5</b>
Funding	-367.4	-367.4	0.0
<b>Net Revenue Budget</b>	<b>0.0</b>	<b>2.5</b>	<b>2.5</b>

7 The reasons for the variances are as follows:

**Chief Executive £0.2m** - This projected overspend is due to staffing pressures however will be offset by the redundancy provision.

**Adult Social Care £0.0m** – The service is forecast to breakeven however there are forecast pressures of £2m within Disability Services. These relate to £0.8m for bed-based services because of increased average unit costs, reduced joint funding, and £1.5m on community provision because of increased client numbers. The overspends are partly offset by £0.3m savings on staffing costs and £1.1m market sustainability grant and inflation provision. The pressures in Disability Services are also offset by savings in Mental Health of £0.6m with lower client numbers both in community and bed-based provision, and savings within Assessment and Independence of £0.3m on community placements owing to lower client numbers.

**Children's Services £2.9m** – The overspend of £2.9m is predominantly due to an increase in the number and costs of external residential placements for some children in care. There is a pressure

of £0.3m relating to site security costs at the former Coseley School site and a net underspend of £0.1m relating to staffing vacancies.

**Finance & Legal £1.1m** – The projected overspend is primarily due to interim and locum appointments in Legal Services £0.7m and Financial Services £0.3m. There is also a pressure of £0.1m relating to printing and mailing costs in Revenues and Benefits arising from increased postal charges and contract costs.

**Health & Wellbeing (£0.2m)** – The underspend is mainly due to staff vacancies within Environmental Health, Trading Standards and Housing Enforcement.

**Digital £0.1m** - The overspend is due to the staff turnover target of £0.1m and £0.1m of savings forecast not to be achieved.

**Environment £0.1m** – An overspend is forecast due to utility cost savings £0.8m, establishment and various other savings of £0.2m, offset by a shortfall on pay and display and parking enforcement income £1.1m.

**Housing (£0.9m)** – The underspend is due to the utilisation of the homelessness grant income of £0.6m and savings in staffing of £0.3m.

**Regeneration & Enterprise (£0.9m)** – The underspend is due to a combination of savings from staffing, reduced spend on operational expenditure and the use of grants, totalling £1.3m. This is offsetting income pressures in the leisure centres, due to membership reductions and the closure of Halesowen Pool Car Park totalling £0.4m.

**Corporate & Treasury Funding** – The budget for 2025/26 was set with budgets to manage in year pressures and risks which may occur during the year. As at quarter 1, £2.75m has been transferred to Children's Services to manage demand pressures which were identified at the budget setting process and held centrally.

## Savings

- 8 The 2025/26 budget includes £61.1m of savings to be delivered of which £4.8m relates to 2024/25 savings carried forward for delivery in 2025/26, and £56.3m of new savings. As at 30 June 2025 a total of £50.0m is on track to be delivered. A total of £10.2m is amber rated with risks of non-delivery being managed with mitigations. A total of £0.9m is red rated and not considered to be deliverable. Alternatives plans are being explored.
- 9 The red rated savings of £0.9m include Parking Strategy Phase 1, savings from Transformation, Cleaning contracts, Youth provision, Communities Team and Business Change Team.
- 10 Appendix B provides a detailed breakdown of the savings.

## Reserves

- 11 The general fund unearmarked reserve was £28.8m as at 31<sup>st</sup> March 2025 and is forecast to increase by £7.5m by the end of the year due to the budgeted contribution to reserves (£5m) and the release of the BCIMO reserves (£2.5m). to £36.3m by 31<sup>st</sup> March 2026. This, together with earmarked reserves of £6.0m, represents 12% of the net revenue budget.
- 12 The forecast position on reserves is £18.9m more than was anticipated when the 2025/26 budget was set in February 2025. As well as the planned contribution to reserves of £5m and the release of BCIMO contingencies of £2.5m, the improvement is due to the underspend at the end of the 2024/25 financial year.
- 13 Whilst this is an improved position and will support the overall financial resilience of the Council, this level of reserves is still well below the average of all Metropolitan Borough Councils which stands at around 20% of annual income using 2023/24 data from CIPFA's Financial Resilience Index. Increasing the level of reserves is a key part of the Council's financial strategy.
- 14 Levels of General Fund reserves will continue to be monitored to assess their reasonableness considering the risks facing the council and its ability to deliver within the 2025/26 budget set, as part of the setting of the 2026/27 budget.

Reserves	Forecast Outturn £m
Unallocated General Fund Reserves 31 <sup>st</sup> March 2025	28.8
Planned addition to Reserves approved by Council February 2025 plus surplus on contingency	5.0
Other forecast movements in year	2.5
<b>Forecast Unallocated General Fund Reserve at 31<sup>st</sup> March 2026</b>	<b>36.3</b>

15 Un-ringfenced reserves at 31<sup>st</sup> March 2025 and future years are set out in Appendix C.

### Public Health

16 The Public Health Grant reserve position is set out in the table below. The projected closing balance of £4.9m at 31<sup>st</sup> March 2026 represents 19% of the annual ring-fenced grant of £25.1m.

	Opening Balance 1.4.2025 £m	Projected Movement in Year £m	Projected Closing Balance 31.3.2026 £m
<b>Public Health Grant Reserve</b>	4.9	(0.1)	4.8

### Housing Revenue Account (HRA)

17 Overall, the HRA is forecasting a balanced position. The variances within the forecast are as follows:

18 There are a number of vacancies which will deliver an underspend of £2.3m. This is due to a review of the target operating model, which will result in significant changes.

- The budget included increased costs associated with grounds maintenance and communal cleaning because of the introduction of service charges. Due to the delay in the implementation of

service charges these associated costs were not incurred resulting in a saving of £0.9m which has been offset by the same amount in a reduction in income.

- A saving of £1.6m on subcontractor budget due to targeted work to reduce sub-contractor spend
- The HRA capital programme is predicted to be £26.2m underdelivered resulting in a £0.3m saving on interest due to reduced capital programme.
- Several small variances totalling £0.7m
- The income from rents and service charges was £1.47m lower than budget, due mainly to the delay in implementation of service charges and not implementing growth.
- The depreciation charge was lower than expected by £0.055m
- The underlying underspend has been offset by an increased revenue contribution to capital to avoid an increase in debt and to reduce borrowing costs.

19 HRA revenue reserves, the usable capital receipts reserve at 31.3.25 was £40.4m, of which £17.4m is ringfenced to Right to Buy replacements. The impact on HRA balances is shown below.

	<b>Opening Balance 1.4.2025 £m</b>	<b>Forecast Movement in Year £m</b>	<b>Closing Balance 31.3.2026 £m</b>
<b>HRA unallocated reserves</b>	12.1	0	12.1
<b>HRA earmarked reserves</b>	3.9	0	3.9
<b>Total HRA Revenue reserves</b>	<b>16.0</b>	<b>0</b>	<b>16.0</b>
<b>Capital Receipts unapplied</b>	<b>40.4</b>	<b>12.4</b>	<b>52.8</b>

## Schools including Dedicated Schools Grant (DSG)

20 The projected movement in the school reserves is set out in the table below.

	<b>Opening Balance 1.4.2025*<sup>1</sup> £m</b>	<b>Projected Movement in Year £m</b>	<b>Projected Closing Balance 31.3.2026 £m</b>
<b>Schools delegated (DSG)</b>	6.3	(0.4)	5.9
<b>Schools trading (GF)</b>	1.8	0.0	1.8

21 Accounting regulations introduced for 2020/21 have resulted in the net deficit of the non-delegated DSG reserves being shown on the balance sheet, otherwise, they would be a call on General Fund balances.

	<b>Opening Balance 1.4.2025 £m</b>	<b>Projected Movement in Year £m</b>	<b>Projected Closing Balance 31.3.2026 £m</b>
Early Years	5.2	0.0	5.2
High Needs Block	(44.8)	(14.8)	(59.6)
Central Services Schools Block	(0.4)	(0.3)	(0.7)
Schools Specific Contingency	1.9	0.0	1.9
<b>Total DSG Unusable reserve</b>	<b>(38.1)</b>	<b>(15.1)</b>	<b>(53.2)</b>

22 Most of the Special Education Needs and Disability (SEND) services are met from the High Needs Block (HNB) within the Dedicated Schools Grant (DSG). As previously reported, the council, in common

<sup>1</sup> Adjusted for Academy transfers

with many other councils has been experiencing significant financial pressures from increasing demand for children that require additional educational support. The service has a high-level recovery plan that has been agreed, however there is a projected cumulative deficit of £59.6m on the High Needs Block, resulting in an overall forecast DSG deficit at 31<sup>st</sup> March 2026 of £53.2m. The Government has regulated a 'statutory override' temporarily to ensure that this pressure does not impact the General Fund and has recently confirmed an extension of this override which will now remain in place until 31<sup>st</sup> March 2028.

The Department for Education (DfE) acknowledges the pressures which local systems are experiencing delivering special educational needs and disability (SEND) services. Its 'Delivering Better Value in SEND programme' aimed to support local authorities to improve delivery of SEND services for children and young people while ensuring services are sustainable. This optional programme has provided dedicated support and funding to fifty-five local authorities. Dudley was selected to participate in the programme to work alongside Newton Europe, in collaboration with the Chartered Institute of Public Finance (CIPFA) and £1m grant was awarded to support the improvement of outcomes for children with Special Educational Needs. This funding was deployed during 2023/24 and 2024/25.

- 23 The service has completed the redesign of the specialist services which has provided some saving to the DSG in order that these better align to the new arrangements for Ordinarily Available Inclusive Provision. Sufficiency reviews have been completed, and a range of activities has been undertaken with partners and providers to improve and rationalise our Post 16 arrangements for young people with SEND.

## Medium Term Financial Plan

24 The Medium-Term Financial Strategy (MTFS) approved by Council in February 2025, is shown below.

	Approved Budget 2025/26 £m	Proposed Draft Budget 2026/27 £m	Proposed Draft Budget 2027/28 £m	Proposed Draft Budget 2028/29 £m	Proposed Draft Budget 2029/30 £m
Opening Net Gap Budget	10.288	11.998	9.916	6.230	1.400
Pressures	22.949	34.435	44.274	46.323	51.153
Minimum Revenue Provision contingency	2.000	2.000	2.000	2.000	2.000
Domestic Abuse Grant	0.862	0.862	0.862	0.862	0.862
Provision for Redundancies	3.000	-	-	-	-
Risk Contingency	5.334	-	-	-	-
Expenditure chargeable to Flexible Use of Capital Receipts (FUCR)	9.800	-	-	-	-
Impact of Funding Changes	(6.746)	(1.549)	(1.380)	(1.211)	(1.211)
Contribution from Extended Producer Income	(1.000)	(1.000)	-	-	-
Contribution to reserves	5.000	5.000	5.000	5.000	5.000
Net Deficit before savings	51.487	51.746	60.672	59.204	59.204
Savings Proposals	(41.687)	(50.526)	(57.499)	(56.031)	(56.031)
Capital receipts applied (FUCR)	(9.800)	-	-	-	-
Supplementary Savings from TOM	-	(1.220)	(3.173)	(3.173)	(3.173)
Net Budget (Surplus)/ Shortfall	0.000	0.000	0.000	0.000	0.000

The budget setting process for 2026/27 has already commenced and this will include and update to the MTFS. Reports will be presented to Cabinet throughout the process.

## Capital

25 The Council's capital budget in 2025/26 totals £145.7m, as shown in the table below along with proposed amendments resulting from 24/25 slippage and new schemes requiring approval as outlined within Paragraph 24. A comparison with budget is shown in Appendix E.

	Latest Approved Budget £m	Slippage from 24/25 to 25/26 for approval £m	New / Amended schemes for approval 25/26 £m	Proposed revised 2025/2026 programme £m
Public Sector Housing	78.5	0.0	0.0	78.5
Private Sector Housing	1.1	1.8	8.4	11.3
Transport	13.3	3.3	0.0	16.5
Environment	9.2	0.6	0.2	9.9
Culture, Leisure and Bereavement	2.6	0.5	0.0	3.1
Regeneration and Corporate Landlord	14.1	4.9	11.2	30.2
Schools and SEND	23.1	3.4	1.6	28.1
Children's Social Care	0.0	0.1	0.0	0.1
Adult Social Care	2.0	-1.0	0.0	1.0
Health & Well Being	0.0	0.0	0.0	0.0
Digital, Commercial & Customer Services	1.9	0.2	0.0	2.0
<b>Totals</b>	<b>145.7</b>	<b>13.6</b>	<b>21.4</b>	<b>180.8</b>
Major Repairs Reserve (Housing)	29.2	0.0	0.0	29.2
Capital Receipts	45.6	0.0	0.0	45.6
Grants and contributions	21.9	13.6	21.4	57.0
Capital Financing Requirement	49.0	0.0	0.0	49.0
<b>Total Funding</b>	<b>145.7</b>	<b>13.6</b>	<b>21.4</b>	<b>180.8</b>

26 The following requests to increase the capital programme have been made:

£13.6m of schemes approved in 2024/25 which are slipping into 2025/26, the details are set out in Appendix F.

27 Capital grants totalling £21.4m that have been received as follows:

**Disabled Facility Grants £7.996m** – this is the 2025/26 allocation, that was unknown at the time of budget setting. This supports adaptations for disabled individuals.

**Housing Assistance Grants £0.431m,** – this supports adaptations not necessarily covered by the Disabled Facility Grant.

**Greenspaces £0.050m** – Bernard Oakley Memorial Gardens play area improvements, funded by Enovert grant and third-party contributions already secured and held in Trust. Project will not add pressure to Street Scene budget as equipment is more robust and durable.

**UKSPF £1.355m** – At the Extraordinary meeting of the Council on the 19th June, it was approved that £1,355,000 of UKSPF funded spend could be included in the Council's Capital Programme. This spend is fully grant funded and will all be incurred in 2025/26.

**Halesowen LUF Project £9.589 25/26, £20m total & Brierley Hill LUF Project £0 25/26, £20m total** – The Council meeting of 14th July approved for the two Levelling Up Fund schemes to be included in the Council's Capital Programme. Both schemes are forecast to cost £20m and are fully grant funded.”

**CIL funded schemes totalling £0.165m** - Community Infrastructure Levy Funded Projects - Agenda item 5 of the June 19th 2025 Cabinet meeting allocated Community Infrastructure Levy (CIL) funding to approved capital schemes. Three capital schemes were approved which were: Delph Stables - Canal and River Trust - £0.038m, Buffery Bowls Project - Dudley MBC Neighbourhood Services - £0.080m, Milking Bank Pond Perimeter Pathway - Dudley MBC Neighbourhood Services - £0.047m. It is proposed that Cabinet recommend to Council that the three CIL funded schemes detailed above are included in the Council's Capital Programme.

**Pens Meadow School £1.6m** – an increase in budget of £1.6m from £16.1m to £17.7m (total) is proposed in line with latest projections. This increase has arisen owing to the general economic position in the construction industry with rising costs during the build period from supply chain subcontractors and suppliers. The additional budget can be resourced from Children’s Capital Grant (Basic Need).

**Purchase of Black Country Innovative Manufacturing Organisation (BCIMO) Assets** - Decision Sheet DFL/07/2025 approved that: (a) That the Council makes an offer to the Administrator of Black Country Innovative Manufacturing Organisation (BCIMO) for its assets up to a limit of £0.249m. (b) That the Council enters into a sale and purchase agreement with the Administrator of BCIMO for the purchase of BCIMO’s assets. (c) That the Council enters into any ancillary agreements necessary to transfer the assets of BCIMO including but not limited to the assignment/novation of its assets, contracts and agreements. (d) That the Director of Finance is authorised to make the necessary payments up to £0.249m with immediate effect should the Council’s bid be successful. The spend detailed above is to be funded by revenue resources held by the Council. It is proposed that Cabinet recommend to Council that the £0.249m budget is included in the Council’s Capital Programme.

## **Finance**

- 28 The forecast outturn position is reporting an overspend of £2.5m with significant variances within Children’s Services and Legal and Finance. There is sufficient funding available within the contingency budget to fund this pressure however if overspends continue there may be a need to use reserves to fund the overspend.
- 29 The budget includes a £5m transfer to reserves to increase the level of reserves as the level of reserves was considered inadequate when the budget was set. The forecast includes this transfer along with further increase of £2.5m set aside to fund BCIMO which is no longer required.
- 30 The DSG High Needs deficit continues to increase and forecasting to be a cumulative deficit of £59.6m which is funded through cash balances and remains on the balance sheet as a deficit with a statutory override.

## **Law**

31 The Council's budget setting process is governed by the Local Government Finance Acts, 1988, 1992, and 2012, and the Local Government Act 2003.

## **Risk Management**

32 The Corporate Risk Register recognises the risk that the Council may be unable to set and/or manage its budget so as to meet its statutory obligations within the resources available. At the last review point, this risk was allocated the rating of 15 (High). This rating will be reviewed in the light of the resolutions of Cabinet and Council.

## **Equality Impact**

33 Section 149 of the Equality Act 2010 - the general public sector equality duty - requires public authorities, including the Council, to have due regard to the need to:

- eliminate discrimination, harassment and victimisation and other conduct that is prohibited by the Act;
- advance equality of opportunity between people who share a protected characteristic and those who don't;
- foster good relations between people who share a protected characteristic and those who do not.

34 Having due regard to the need to advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular to the need to:

- remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic
- take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it
- encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

35 The duty covers the protected characteristics of age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, and sexual orientation. In line with the Public Sector Equality Duty, Directors were asked to identify which savings proposals may have a significant impact on people who share a protected characteristic and to complete equality impact assessments on these proposals in order to establish the extent of the impact. These are published on the council's website at: <https://www.dudley.gov.uk/council-community/equality/plans-policies-and-reports/equality-impact-assessments/>

### **Human Resources/Organisational Development**

36 There are no direct Human Resource or Organisational Development implications of this report.

### **Commercial/Procurement**

37 There are no direct Commercial or Procurement issues arising from this report.

### **Environment / Climate change**

38 There are no direct climate issues arising from this report.

### **Council Priorities and Projects**

39 The Council's 1 year plan has 8 priorities, one being Use of Resources, to deliver our Medium Term Financial Strategy (MTFS) by achieving sustainable savings, while delivering services to our residents.



**Balvinder Heran**  
**Chief Executive**

C. J. Williams

**Clare Williams**

**Interim Head of Financial Services/Deputy S151**

Contact Officer:

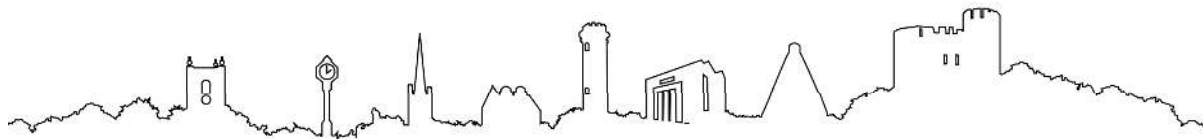
Clare Williams Head of Financial Services

Telephone: 01384 813512 email: [clare.williams@dudley.gov.uk](mailto:clare.williams@dudley.gov.uk)

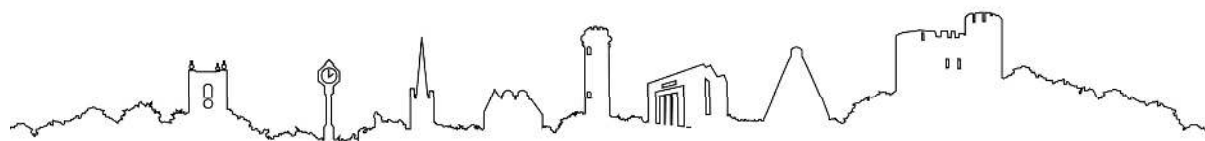


**2025/26 Provisional General Fund Outturn Position**

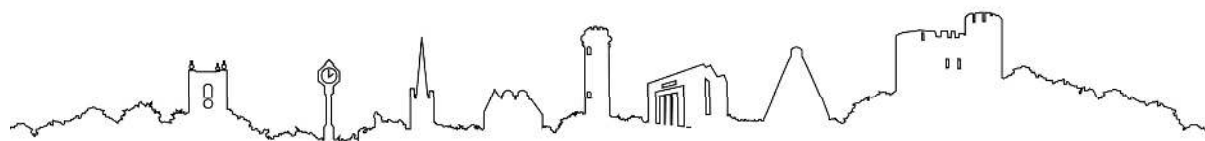
Directorate	Latest Budget £m	Forecast Outturn £m	Variance £m	Comment
Chief Executives Office	2.2	2.4	0.2	Net staffing pressure
Communications and Public Affairs	0.5	0.5	0	Net staffing pressure
People and Inclusion	2.5	2.5	0	Net expenditure pressure
<b>Chief Executive</b>	<b>5.2</b>	<b>5.4</b>	<b>0.2</b>	



Directorate	Latest Budget £m	Forecast Outturn £m	Variance £m	Comment
Access & Prevention	8.7	8.7	0.0	
Adults commissioning, Performance & complaints	3.3	3.3	0.0	
Adult Mental Health	14.0	13.4	(0.6)	Total £0.477m underspend bed-based and £164k community. Overall, -21 clients to budget (-5.7%). Pressure in residential +4 clients offset by savings on Nursing -14 clients, assumed saving for 50% of year only to allow for usual peak during August/September. 50% payroll turnover forecast achieved with capacity to achieve remaining 50%.
Adult Safeguarding & Principal Social Worker	1.9	1.9	0.0	Payroll turnover achieved
Assessment and Independence	48.6	48.3	(0.3)	Saving on community placements forecast for Q1/2 only. Currently - 190 clients to budget (-6.7%), client numbers usually peak August/September.



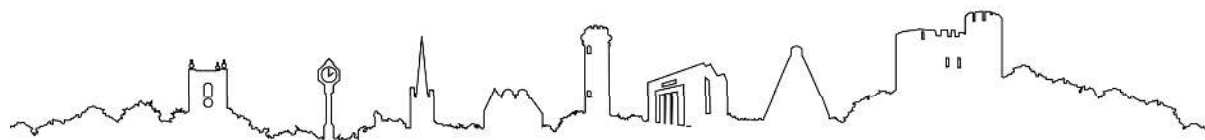
Dudley Disability Service	69.9	71.9	2.0	Pressure of £0.775m bed-based placements, +1 clients to budget, main pressure around average rates and reduced joint funding. Pressure of £1.496m on community placements, +22 clients to budget and further pressure due to higher rates/increased hours/reduced joint funding. Payroll turnover achieved with additional £0.225m forecast savings on staffing. MTFS assumed fully achieved - further risk here £1.150m plus £1.252m future clients not in forecast.
Other ASC	(8.4)	(9.5)	(1.1)	Centrally retained inflation forecast reduced to offset fee pressures within DDS + additional £0.800m market sustainability grant. £1.105m currently released - £2.350m remains held which would cover DDS pressures above with net £0.052m overspend.
<b>Adult Social Care</b>	<b>138.1</b>	<b>138.1</b>	<b>0</b>	



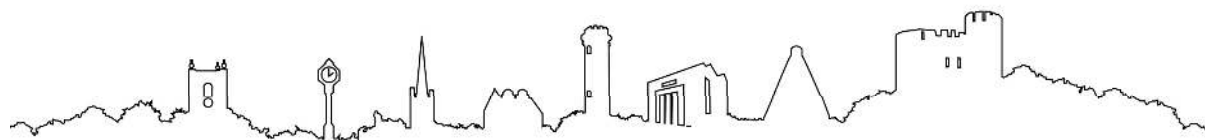
**Working as One Council in**  
the historic capital of the Black Country



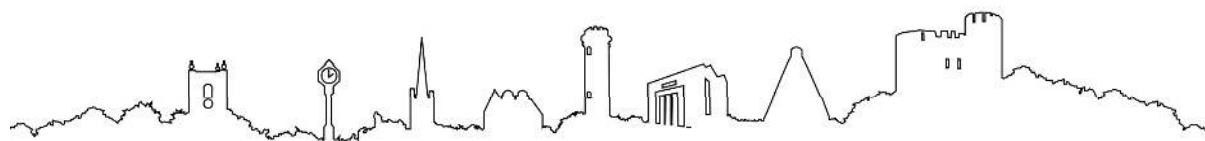
Directorate	Latest Budget £m	Forecast Outturn £m	Variance £m	Comment
Adolescent Safeguarding	4.3	4.3	0.0	Vacancy savings used to achieve payroll turnover
Family Safeguarding	4.5	4.3	(0.2)	Payroll turnover fully released in family safeguarding, net vacancies savings forecast of (£160k)
Through Care	7.7	7.7	(0.1)	Net vacancy savings slightly offset by property Brierley Bears and Stourbridge Road (£60k)
Placements	44.0	46.7	2.7	Net placement pressure increasing due to significant demand. 12 full time equivalent places in external residential, 12 in supported accommodation compared to budgeted without further growth. Financial impact of additional demand; £1m variance to budget in supported accommodation and £3.6m external residential plus £838k in other arrangements. Higher placement volume costs, in Connected persons and Adopted arrangements, is offset by slightly lower weekly rate in internal fostering. The service is undertaking an urgent review of all placements and is currently scoping a five-year sufficiency and invest-to-save plan aimed at reducing the cost of looked after children placements.
Front Door Partnerships EDT/Mash	3.3	3.3	0.0	
Safeguarding & QA	2.8	2.8	0.0	Vacancy underspend, payroll turnover achieved
Other Childrens Services	0.9	0.9	0.0	



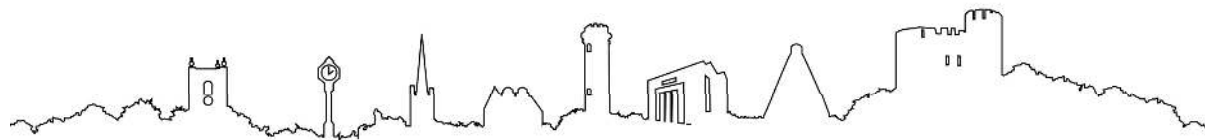
Childrens Governance and Operational Services	3.7	3.6	(0.1)	Net vacancy savings (£85k)
Childrens Commissioning	1.4	1.4	0.0	
Childrens Systems, and Transport Team	1.3	1.3	0.0	
Local Safeguarding Children Board	0.1	0.1	0.0	
Childrens Technical Capital & Depreciation	(7.2)	(7.2)	0.0	Net staffing pressure £15k
Home to School Transport Payments	10.1	10.1	0.0	
Family Solutions	2.6	2.7	0.1	£65k net pressure of payroll turnover target and youth centre remaining open.
Education	3.8	4.1	0.3	£316k net pressure due to 12 months expected costs for vacant Coseley site.
Children's Disability Service & SEND Team	6.0	6.1	0.1	Net payroll turnover and staffing pressure £26k
<b>Children's Services</b>	<b>89.2</b>	<b>92.0</b>	<b>2.9</b>	



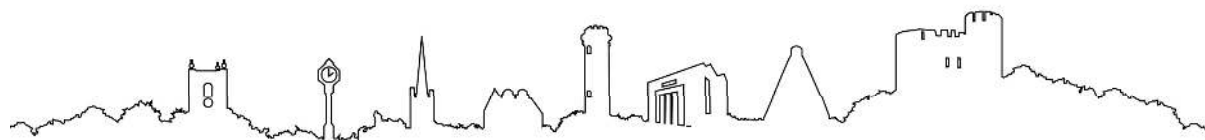
	Latest Budget £m	Forecast Outturn £m	Variance £m	
Audit and Risk Management	0.5	0.4	(0.1)	Staffing savings of (0.0£67m) and additional income through recovery and traded service of (£0.65m)
Data Protection and Information Governance	0.2	0.2	0.0	Staffing Savings of (£0.032m) offset by income shortfall of £0.011m
Financial Services	6.7	7.0	0.3	Net staffing pressures due to agency cover of substantive posts
Law and Governance	4.5	5.2	0.7	Net Staffing Pressures due to Locums covering substantive posts
Revenues and Benefits	2.2	2.4	0.2	Pressure of £0.131m on printing contract. Pressure of £0.133m due to payroll turnover. Offset by additional income of (£0.061m)
<b>Finance and Legal Services</b>	<b>14.1</b>	<b>15.2</b>	<b>1.1</b>	



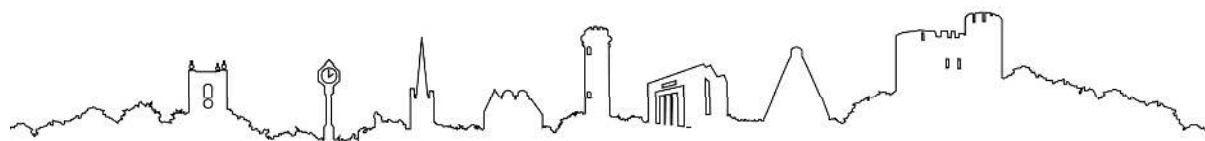
Directorate	Latest Budget £m	Forecast Outturn £m	Variance £m	Comment
Communities and Healthy Places	0.2	0.2	0.0	Community Forums and grant allocation payments assumed to budget
Environmental Health and Trading Standards	2.8	2.6	(0.2)	7.79fte staffing vacancies
H&W other	(0.6)	(0.6)	0.0	Currently forecast to budget
Substance Misuse	0.1	0.1	0.0	Currently forecast to budget
<b>Health and Wellbeing</b>	<b>2.5</b>	<b>2.3</b>	<b>(0.2)</b>	



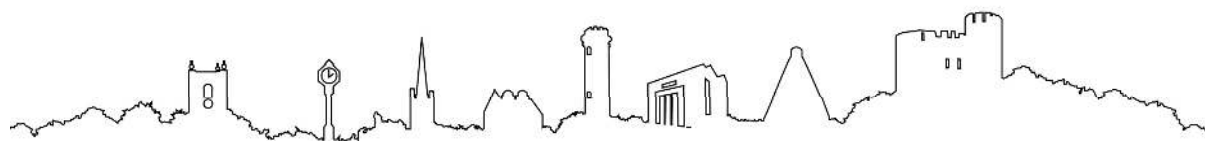
Directorate	Latest Budget £m	Forecast Outturn £m	Variance £m	Comment
Commercial	0.1	0.0	(0.1)	-£0.133m saving on DGFL due to reduced core service charges and improved income position and other minor savings.
Digital Customer Services	2.8	2.9	0.1	Pressures around achievement of savings of £0.050m £0.071mk pressure on salary on-costs including pay award, as well as minor other pressures.
Libraries	4.0	4.1	0.1	Unforeseen cost pressure for business rates.
Procurement	0.6	0.6	0.0	Currently balanced based on turnover pressures are mitigated by income.
Technology Systems and Services	5.8	5.8	0.0	£0.030m staffing pressure.
Digital & Technology Services	0.0	0.0	0.0	
<b>Digital, Commercial and Customer Services</b>	<b>13.3</b>	<b>13.5</b>	<b>0.1</b>	



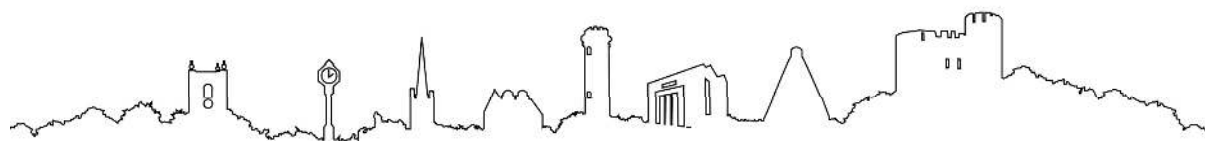
FMR Outturn	Latest Budget £m	Forecast £m	Variance £m	
Energy, Sustainability and Climate Change	4.6	4.6	0.0	EfW cost pressures for maintenance £0.123m, contract £0.064m and insurance £68k, offset with savings on Diversion, Textec costs -£0.250m. PPA income favourable against budget based current weighted prices offsetting unplanned outages.
Neighborhood Services	9.6	10.5	0.9	£0.852m short fall on pay and display income, whilst income is up 293% since the introduction of the new pricing the shortfall is due to the number of tickets issued being lower than expected. £0.246m short fall on parking enforcement income and £0.091m pressure on waste enforcement income. Partly offset by £0.132mk establishment savings and other operational savings including utilities £0.142m
T0ransport & Highways Services	9.6	8.8	(0.8)	-£0.810m utility saving due to unit price, -£0.357m salary savings and -£0.033m increased charges to capital. Partially offset by £0.233m NRWSA income pressure and £0.186mk highways material costs.
Waste & Transport Operations	12.7	12.7	0.0	Combination of various favourable and adverse movements across waste, pest control and transport. Underlying pressures on transport outsourcing costs, tyres and parts currently being mitigated to a net minor pressure.
<b>Environment</b>	<b>36.4</b>	<b>36.6</b>	<b>0.1</b>	



FMR Outturn	Latest Budget £m	Forecast £m	Variance £m	
Community Safety	2.2	1.5	(0.7)	£0.6m Utilisation of increased Homelessness grant rather than using base budget, £0.1m Vacancies
Housing Assets & Development	0.2	0.1	(0.1)	Vacancy savings
Housing Options	0.3	0.2	(0.1)	Vacancy savings in ASB team leading to saving in GF contribution
Housing Strategy	0.2	0.2	0.0	Vacancy savings
Maintenance	0.0	0.0	0.0	Service ceased
<b>Housing and Communities</b>	<b>2.9</b>	<b>2.0</b>	<b>(0.9)</b>	

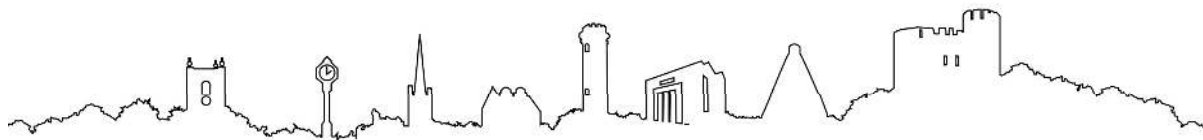


<b>FMR Outturn</b>	<b>Latest Budget £m</b>	<b>Forecast £m</b>	<b>Variance £m</b>	
Corporate Landlord Services	5.0	4.9	(0.2)	Mainly -£0.100m underspend on Repairs & Maintenance budgets plus -£0.120m underspend on admin building budgets netted off by other minor variances
Culture, Leisure & Bereavement Services	1.8	1.6	(0.2)	Leisure Centres +£0.095m overspend: Income under-achievement of £0.309m overall netted off by other net savings. Main income variance is at Duncan Edwards Leisure Centre (+£0.150m) due to loss of memberships (830 memberships lost since May 2024 - 2,126 now compared with 2,956) and Halesowen LC (+£0.219m) due to forecast loss of income due to Pool Road car park closure. Other leisure centre variances: gas & electricity -£0.334m; staffing +£0.070m; other +£0.050m. Plus forecast underspend of interims budget (-£0.250m)
Economic Growth & Skills	1.8	1.5	(0.4)	Mainly underspend of controllable supplies & services budgets (-£0.100m) plus utilisation of external grant funding (-£2.62m)
Planning	2.1	2.1	0.0	No net variance - income improvements of -£0.166m netting off staffing overspends (+£209k being mainly agency staff within Building Control). Balance due to underspends on supplies and services budgets
Projects and Placemaking	1.1	1.1	0.0	Staffing budgets underspend -£0.033m, Controllable budgets underspend -£0.032m ess forecast trading loss on Borough Artist account (+£0.030k)
Regeneration Projects	0.7	0.5	(0.2)	Non-payment of annual grant to Dudley Zoo (-£150k) plus general underspends (-£30k). BCIMO brought in-house from 14/7/25 - current assumption is that this will break-even for the period that it is managed by the Council.



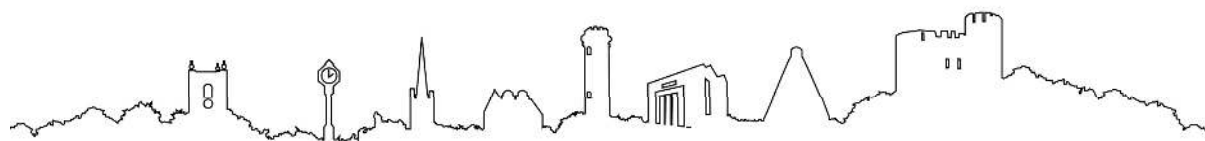
<b>Regeneration and Enterprise</b>	<b>12.6</b>	<b>11.7</b>	<b>(0.9)</b>
<b>TOTAL SERVICES</b>	<b>314.3</b>	<b>316.8</b>	<b>2.5</b>

Directorate	Latest Budget £m	Forecast Outturn £m	Variance £m	Comment
Corporate	16.6	16.6	0.0	
Levies	15.8	15.8	0.0	
Treasury	20.7	20.7	0.0	
<b>Corporate, Levies &amp; Treasury</b>	<b>53.1</b>	<b>53.1</b>	<b>0.0</b>	
<b>TOTAL General Fund Revenue Budget</b>	<b>367.4</b>	<b>369.9</b>	<b>2.5</b>	
Funding	-367.4	-367.4	0	
<b>TOTAL</b>	<b>0.0</b>	<b>2.5</b>	<b>2.5</b>	

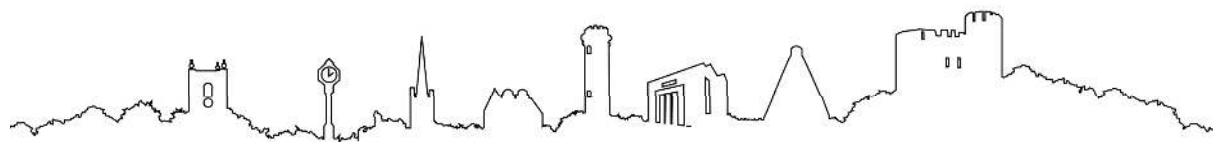


### Delivery of savings in current Medium Term Financial Strategy

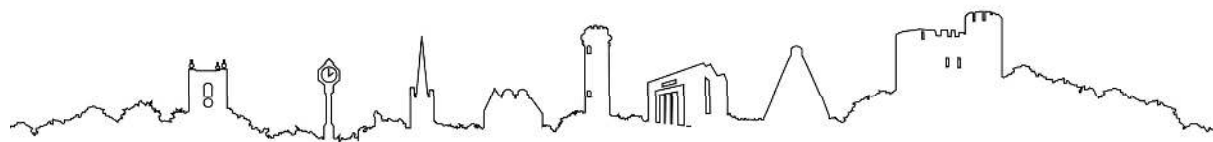
Reporting Directorate	Title	£m	RAG Rating
ASC	Review of Telecare services to achieve efficiencies through income and operational reviews	-0.2	A
ASC	Continuation of Direct Payments project and establishment of new reviewing team	-0.2	G
ASC	Continuation of Direct Payments project and establishment of new reviewing team	-0.9	A
ASC	Grant funding through the Better Care Fund to support inflationary pressures	-0.8	G
ASC	Income generation through protocol change	-1.0	G
ASC	Living Well Feeling Safe cease by reducing a team manager post and offering up associated non-pay expenditure by ending the service.	-0.1	A
ASC	Business Support service review by looking to identify efficiencies through creating more centralised teams and possible innovations to processes.	-0.2	G
ASC	Business Support service review by looking to identify efficiencies through creating more centralised teams and possible innovations to processes.	-0.1	A
ASC	Use Better Care funding, where possible, to support the cost of some of the business support review.	-0.4	G
ASC	Close Lye Community Project	-0.1	G



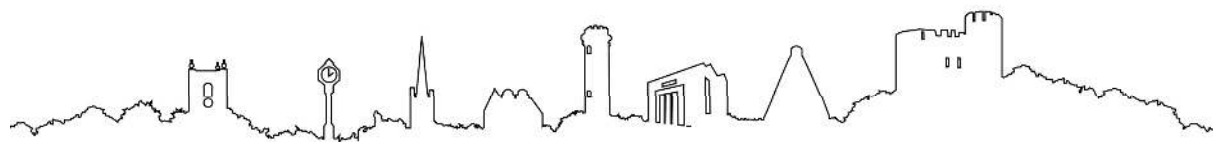
ASC	Welfare Rights Team reduction to statutory service	-0.2	A
ASC	Reduce Dementia Hubs from 3 to 2 and share service with Carers' Hub	-0.1	G
ASC	Reduce Dementia Hubs from 3 to 2 and share service with Carers' Hub	-0.4	A
ASC	Outsource Blue Badge and Community Equipment Service	-0.1	A
ASC	Recommission provision currently at Woodside and use alternative preventative service	0.0	A
ASC	DDS - Moving people via framework and review provider overprovision of shared hours and night support in supported living	-0.5	A
ASC	Review all S117 cases in DDS to ensure access to joint funding has been maximised	-0.2	A
ASC	Look to introduce a recovery for DDS to support discharges. Pilot recovery model that was tested pre-pandemic evidenced savings supporting recovery.	-0.2	A
ASC	Reduce Assessment and Independence budget through managing demand and avoiding (where possible) bed-based services	-0.7	G
ASC	Reviews of Mental Health packages of care, floating support and direct payments with a target 10% saving	0.0	A
ASC	Assertive reviews of Mental Health provision	-0.3	G
ASC	Assertive reviews of Mental Health provision	-0.1	A
ASC	Review Mental Health supported living provision moving to social housing with target 1/3rd of 96 cases	0.0	G
ASC	Review Mental Health supported living provision moving to social housing with target 1/3rd of 96 cases	-0.7	A
ASC	Reduction to the Safeguarding Learning and Development service	-0.1	A
ASC	Review supported living packages before implementation of framework, working in collaboration with providers to reduce packages rather than re-negotiate contracts	-0.5	A
ASC	Peer Advocacy	0.0	G



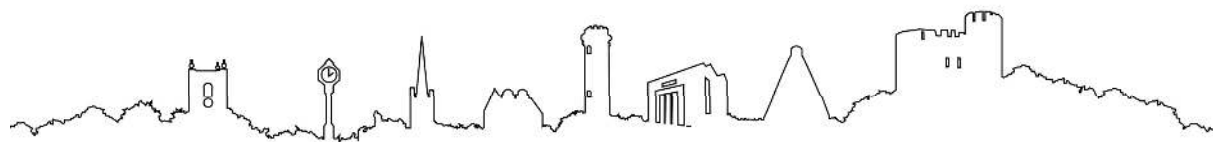
ASC	Peer Advocacy	0.0	A
ASC	Dudley CVS	0.0	A
ASC	Dudley Empowerment Partnership	-0.1	A
ASC	Low Level Mental Health Support Service	-0.2	G
ASC	Low Level Mental Health Support Service	-0.2	A
ASC	Healthwatch Dudley	0.0	G
ASC	Wellbeing Support for Carers	0.0	G
ASC	Wellbeing Support for Carers	0.0	A
ASC	Domestic Abuse	-0.1	G
ASC	Income generation through fairer cost policy change, financial reviews and implementing charge on first day of confirmation permanent stay in a care home	0.0	G
ASC	Transformation of service structures	-0.1	G
ASC	Review, assessment and appropriate financial packages of care	-0.1	G
ASC	Re-provision of the Unicorn Day Centre to alternative Council Day Opportunities	-0.5	G
ASC	New bed based banding framework	-0.1	G
ASC	Increase to Continuing Healthcare Clients income following consultancy reviews.	-1.0	G
CEX	Senior Management Review (TOM Phase 1)	-1.3	G
CEX	Savings resulting from review of Communications and Public Affairs team	-0.3	G
CEX	Savings resulting from review of Communications and Public Affairs team	-0.1	A
CEX	Savings resulting from vacancies within HR	-0.2	G
CEX	Vacancy management in People and Inclusion	0.0	G



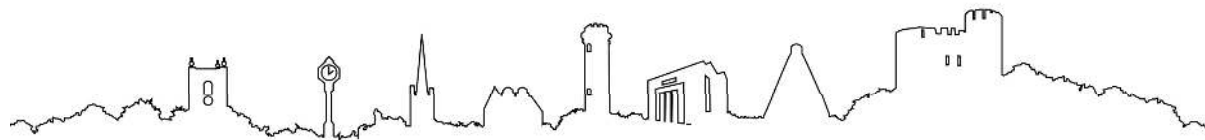
CEX	Vacancy management and reduced hours / posts in Communication and Public Affairs team (including Graphic Design and Forging the Future support)	-0.2	G
Childrens	Family Hubs review grant deployment	-0.5	G
Childrens	Supporting Families review grant deployment	-1.0	G
Childrens	All agency budget removed	-0.5	A
Childrens	Reduction in requirement for agency staff in Children's Social Care	0.0	A
Childrens	Redesign of Family Time service	0.0	A
Childrens	Safeguarding and Quality assurance Training Budget Reduction	0.0	G
Childrens	Adolescent Safeguarding hold 3 posts for 12mths	-0.1	G
Childrens	Independent Review Officer (IRO) reduction of 1.5 FTE in safeguarding and quality assurance.	-0.1	G
Childrens	Adolescent Safeguarding frontline social worker post	-0.1	G
Childrens	Reduction in the Adolescent and Family Safeguarding room hire and throughcare skills fund. Use Cable Plaza for meeting rooms rather than hiring external locations and reduction in skills share spend.	0.0	G
Childrens	Family Safeguarding - Frontline social worker post	-0.1	G
Childrens	Psychologist post in Throughcare	-0.1	G
Childrens	Finance officer post in Through care	0.0	G
Childrens	No recourse to public funds - grant switch	0.0	A
Childrens	Sessional Youth worker post removed	-0.1	A
Childrens	Early help enablers posts in hubs removed	-0.1	A
Childrens	Removal of parenting co-ordinator roles	-0.1	A
Childrens	Virtual School grant switch to general fund	-0.1	G
Childrens	HAF and household support - maximising use of administration element of grants	-0.1	G



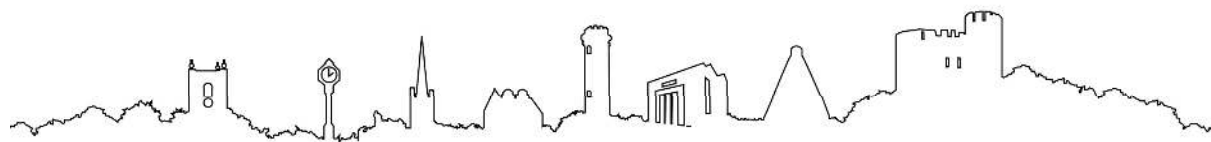
Childrens	Section 17 - all accommodation and equipment costs to be funded from Household Support Fund.	0.0	A
Childrens	New use for former children's homes	-0.1	A
Childrens	Income from school academisation	0.0	A
Childrens	Public Health grant switch – Family Hub	-0.2	G
Childrens	Saving from disposal of Lower Gornal Youth Centre	0.0	R
Childrens	Disposal of Netherton Arts Centre	0.0	A
Childrens	Hubs - Youth workers	-0.4	A
Childrens	Youth Justice posts	-0.1	A
Childrens	Meadow Road - Youth Centre funding changes.	0.0	A
Childrens	Release Stourbridge Road property.	0.0	A
Childrens	Reduction of the targeted family support team	-0.1	G
Childrens	Short breaks	-0.1	A
Childrens	Dudley CVS	0.0	A
Childrens	Cranstoun Here4Youth - switching PHG funding	0.0	G
Childrens	Cranstoun Here4Youth - switching PHG funding	0.0	G
Childrens	Wellbeing Support for Carers	0.0	A
Childrens	Sycamore site to identify future delivery options'	0.0	A
Childrens	Additional income target from traded services	-0.2	G
Childrens	Family Safeguarding	-1.5	A
DCCS	Dudley Council Plus	-0.1	G
DCCS	Himley Fees and Charges	0.0	G
DCCS	Saving from new library contract	-0.1	G
DCCS	Efficiencies and improvements in TSS	-0.3	G
DCCS	Customer Contact Functional Review phase 1	-0.1	A



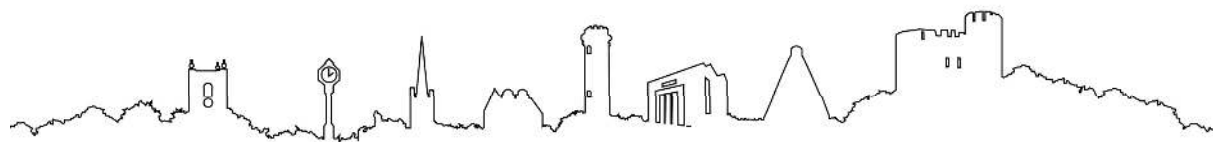
DCCS	Pause in e-tendering system	0.0	G
DCCS	Savings in E5 licences	-0.1	G
DCCS	Additional mobile saving contract	-0.1	G
DCCS	Savings in business change team	-0.1	A
DCCS	Remove some of 350 MFD's & Printers	0.0	G
DCCS	Procurement - savings to fund investment in service	-0.2	G
DCCS	Savings from reduction of costs to the school's uptake	-0.1	G
DCCS	Savings from transformation	-0.5	R
DCCS	Net saving from mobile phone contract	-0.1	G
DCCS	Reduction in printing costs	0.0	G
DCCS	Reduction in print and mailing costs	-0.1	G
DCCS	Virtualisation and consolidation of servers	0.0	G
DCCS	Reduction in c.4 customer service advisors in Dudley Council Plus. Increase customer self-serve	-0.4	G
DCCS	Himley - net increase in car park income and secondary spend due to increased visits as a result of the proposed installation of Play Area. (NOTE: Now managed by DCCS Directorate)	0.0	G
Environment	Car Park Charging	-0.9	A
Environment	Car Park Charging	-0.6	A
Environment	Green Waste additional income due to uptake	-0.3	G
Environment	Energy from Waste Contract	0.0	G
Environment	Textec – Mattress contract	-0.1	G
Environment	Textec - Income from HRA	0.0	G
Environment	Energy from Waste Capital Investment over 10 years	0.0	G
Environment	Increase in Green Waste Fees to £52	-0.6	G



Environment	Trimming and Dimming	-0.2	A
Environment	Street Light rescheduling	-0.3	A
Environment	Parking Strategy Phase 1	-0.3	R
Environment	Closure of Pop up Tip	-0.1	G
Environment	Reduce Road re-surface programme by 1,610m2	-0.1	G
Environment	Removal of Parks Development Fund	-0.3	G
Environment	Review of Winter Maintenance	-0.1	G
Environment	Annual charge for Green Waste Collections based on an opt in basis.	-0.1	G
Environment	A review of services as part of Phase 2 (weed control) redesign, with a newly created street scene team.	0.0	G
Environment	Street Lighting Energy- Invest to save proposal, LED lighting across the Borough.	-0.2	G
F&L	TOM Pathway Phase1: Deletion of vacancies (220+)	-9.7	G
F&L	Management of pay budgets (vacancy factors)	-1.0	G
F&L	Fees & Charges – +10% (with exceptions)	-0.6	G
F&L	Review of Traded Services	-0.3	G
F&L	Changes to Council Tax Reduction (CTR) Scheme	-4.2	G
F&L	Review of non-pay expenditure, vacancies and vacancy factors within financial services	-0.2	A
F&L	Central Safety proposed deletion of the remaining senior H&S officer post and legal assistant within the employment team	-0.1	G
F&L	Removal of Secondment within Democratic Services	-0.1	G
F&L	Removal of increased costs to cover additional committees	-0.1	G
F&L	Cessation of legal subscription from June 2025	0.0	G
F&L	Increase in traded service buy back and reduction of training budget	0.0	G
F&L	Restructure of the Audit and Risk Management Service (ARMS)	-0.1	G



F&L	Review of financial services	-0.1	A
F&L	Revenues & Benefits Universal Credit migration impact on Housing Benefit Admin grant. (Contra)	-0.2	G
F&L	Income from School Academisation	0.0	A
F&L	Members to go paper-less	0.0	G
F&L	Use of Household Support Fund for S13a Discretionary Council tax	-0.1	G
F&L	Adjustment – Release of Harbour Buildings	-0.6	G
F&L	Adjustment – Dudley Museum Sale	0.0	G
F&L	Transport levy 5% pa	-0.1	G
F&L	Council Tax Base: increased yield	-0.6	G
F&L	Adjustment – Corporate Surplus	-0.9	G
F&L	Adjustment – Net Rates Payable	-1.0	G
F&L	Removal of uncertain Growth from existing MTFS	-10.5	G
F&L	Deferral Metro complementary works	-0.2	G
F&L	Additional income via Green waste VAT assumptions	-0.2	G
F&L	School crossing patrols (removal of vacancy)	-0.1	G
F&L	Remove RCCO – Funding replacement	-2.0	G
F&L	Treasury assumptions	-1.8	G
F&L	Connect2Dudley - Dividend	-0.1	G
F&L	Vacancy management in Revenues and Benefits	-0.1	G
Housing	Housing Target Operating Model	-0.1	G
Housing	Black Country Womens Aid - Domestic Abuse services	-0.1	G
Housing	Barnardos - Domestic Abuse services	0.0	G
Public Health	Public Health Grant Switches	-0.5	G
Public Health	Removal of 1.50 Fte posts in Environmental Health from April 2025	-0.1	G

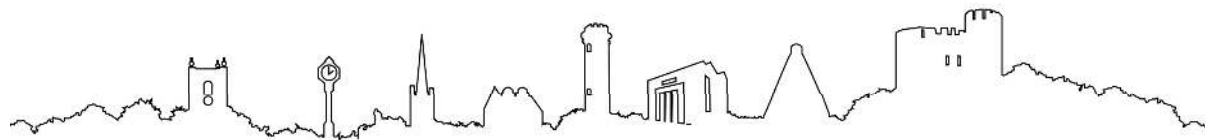


Public Health	Dudley CVS	-0.1	G
Regen & Ent	Savings from Corporate Landlord Savings Re-structure	-0.2	G
Regen & Ent	Enterprise Zone - non-salary related savings	-0.2	G
Regen & Ent	Ex-New Heritage Regeneration budget - DMBC base budget	-0.2	G
Regen & Ent	Underlying underspend of base budget in relation to the Adult Community Learning service	-0.1	G
Regen & Ent	Additional reduction in Adult Community Learning Resource spending budget	-0.1	G
Regen & Ent	Release of residual budget following cessation of catering services	0.0	G
Regen & Ent	Savings from cleaning volumes & specifications – 9.6 hours per day	-0.1	R
Regen & Ent	Cease delivering Communities Team	-0.1	A
Regen & Ent	Cease delivering Communities Team	0.0	R
Regen & Ent	Increasing Bereavement Services prices	0.0	G
Regen & Ent	Alternative provision of food and beverage at leisure centres	0.0	G
Regen & Ent	Review of Catering prices	-0.1	G
Regen & Ent	Deferral of Metro complementary measures work. Until Sept 2025 (Debt charge budget managed within Treasury - no action for R&E to take)	-0.3	G

---

**-61.1**

---

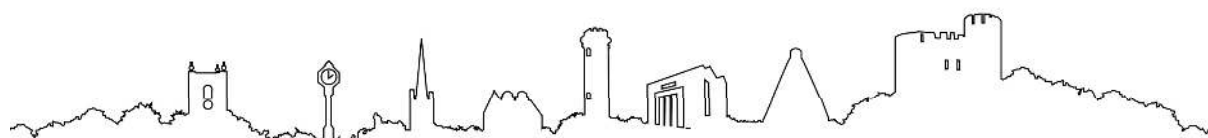


## Appendix C

### Reserves 25/26 Quarter 1

\*Does not include deficit on central DSG (High Needs Block). This is held as an unusable negative reserve while the statutory override remains in place.

	£m Actual 01/04/25	£m Forecast 31/03/26	£m Forecast 31/03/27	£m Forecast 31/03/28	£m Forecast 31/03/29
<b>Unallocated General Fund Reserve</b>	<b>28.8</b>	<b>36.3</b>	<b>41.3</b>	<b>46.3</b>	<b>51.3</b>
Insurance	3.9	3.9	3.9	3.9	3.9
ICB Surge Funding	0.2	0.0	0.0	0.0	0.0
Accelerating Reform Fund	0.2	0.0	0.0	0.0	0.0
International Recruitment	0.1	0.0	0.0	0.0	0.0
Supporting Families	0.4	0.0	0.0	0.0	0.0
Virtual School	0.3	0.0	0.0	0.0	0.0
DBV Programme Grant	0.1	0.0	0.0	0.0	0.0
Early Years Grants	0.5	0.0	0.0	0.0	0.0
Elections	0.2	0.0	0.0	0.0	0.0
Homelessness Prevent Grant	0.3	0.0	0.0	0.0	0.0
Domestic Abuse Grant	0.9	0.4	0.0	0.0	0.0
Food Waste Revenue Grant	0.5	0.0	0.0	0.0	0.0
Levelling Up Capacity Funding	0.1	0.0	0.0	0.0	0.0
Long Term Plan for Towns Capacity Funding	0.2	0.0	0.0	0.0	0.0
Green Belt Grant	0.1	0.0	0.0	0.0	0.0
Project Based Strategies and Growth Zones Grant	0.5	0.0	0.0	0.0	0.0
Chief Execs Reserve - Leisure Concession	0.1	0.0	0.0	0.0	0.0
ICT Restructure & Cyber Resilience	0.1	0.0	0.0	0.0	0.0
Dudley Community Forum	0.1	0.0	0.0	0.0	0.0
Adults - Safeguarding Board	0.1	0.0	0.0	0.0	0.0
Children's Safeguarding Board	0.1	0.0	0.0	0.0	0.0
HR&OD & Procurement of HR System	0.2	0.0	0.0	0.0	0.0
Black Country Festival	0.1	0.0	0.0	0.0	0.0

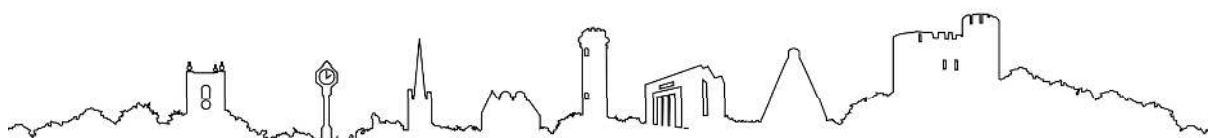


CIL - Neighbourhood Element	0.3	0.2	0.2	0.1	0.1
BC Core Planning	0.1	0.0	0.0	0.0	0.0
Digital Platform Implementation	0.2	0.0	0.0	0.0	0.0
Energy From Waste Investment Projects	0.8	0.8	0.7	0.6	0.6
Arbor Strategy Project	0.3	0.2	0.0	0.0	0.0
Relocation of DC+ Walk in	0.1	0.0	0.0	0.0	0.0
Agresso cloud hosting migration	0.2	0.0	0.0	0.0	0.0
Council Tax relief Scheme	1.0	0.0	0.0	0.0	0.0
Discretionary Housing Payments Scheme	0.2	0.0	0.0	0.0	0.0
Unit 4 Development and Migration	0.1	0.0	0.0	0.0	0.0
Corporate Contingency	0.8	0.0	0.0	0.0	0.0
DGFL	0.2	0.0	0.0	0.0	0.0
Paragon	0.9	0.5	0.0	0.0	0.0

<b>Total Earmarked General Fund Reserves</b>	<b>14.1</b>	<b>6.0</b>	<b>4.8</b>	<b>4.7</b>	<b>4.6</b>
--	-------------	------------	------------	------------	------------

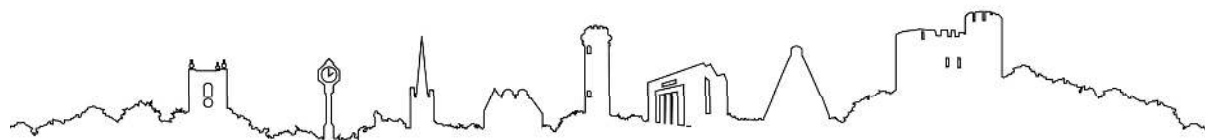
**Total Unringfenced Reserves**

<b>42.9</b>	<b>42.4</b>	<b>46.1</b>	<b>51.0</b>	<b>55.9</b>
-------------	-------------	-------------	-------------	-------------

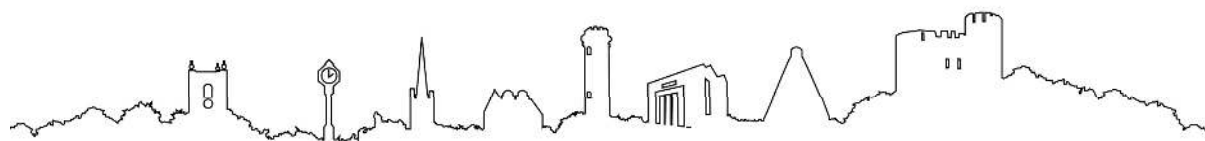


### Housing Revenue Account 2024/25 Provisional Outturn

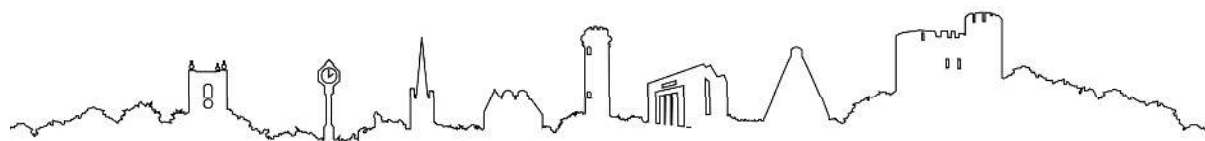
	Budget £'m	Provisional Outturn £'m	Variance £'m	Comments
<b><u>Income</u></b>				
Dwelling rents	-104.4	-103.8	0.5	Higher disposals & higher number of properties not in management
Non dwelling rents	-0.9	-1.0	-0.1	Higher shop and miscellaneous rental than budget
Charges for services & facilities	-4.1	-3.2	0.9	Reduced service charge income due to not fully implementing growth
Contributions towards expenditure	-0.8	-0.7	0.1	Reduced tenants recharges



Interest on Balances	-1.4	-1.7	-0.3	Higher capital balances due to capital programme spend lower than budget
<b>Total income</b>	<b>-111.5</b>	<b>-110.4</b>	<b>1.1</b>	
<b><u>Expenditure</u></b>				
Finance	2.9	2.7	-0.2	£-0.2m Vacancy savings
Community Safety	3.3	2.8	-0.6	£-0.4m vacancy savings, £-0.2m various other savings
Strategy	2.2	2.0	-0.2	Vacancy savings
Management & Admin	10.9	10.9	0.0	
Community Housing	12.2	10.2	-2.0	£-0.9m service charge growth not implemented, £-0.8m vacancy savings, £-0.3m various other savings
Overheads	0.0	0.0	0.0	



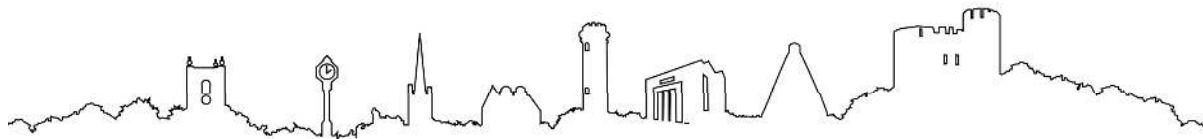
Responsive & cyclical repairs - Maintenance	19.7	19.4	-0.3	£-0.5m Vacancies & £-0.1 other savings offset by £0.3m vehicles
Responsive & cyclical repairs - Assets	9.5	7.2	-2.3	£-0.2m vacancies, £-1.6m reduced subcontractor spend, £-0.5m various other savings
Contribution to major repairs reserve	30.2	34.6	4.4	Increased contribution to capital to reduce future borrowing
Interest Payable	18.8	18.9	0.1	Higher internal borrowing b/f from 24/25
Other Expenditure	1.8	1.9	0.1	Assumed council tax on voids higher than budget
<b>Total expenditure</b>	<b>111.5</b>	<b>110.4</b>	<b>-1.1</b>	



<b>Total: surplus or deficit for the year</b>	0.0	0.0	0.0	
---	-----	-----	-----	--

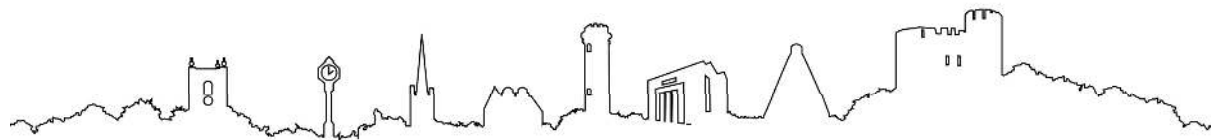
Key

EM – Elected Member priority



**Working as One Council in**  
the historic capital of the Black Country



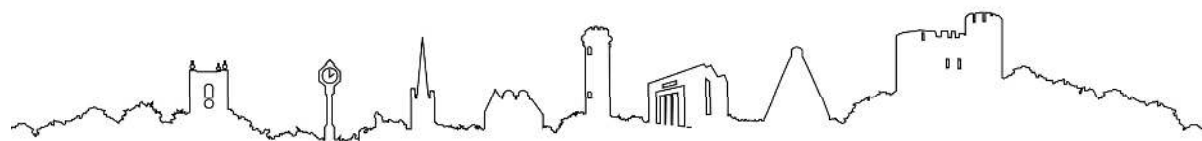


**Working as One Council in**  
the historic capital of the Black Country



**2025/26 Capital Monitoring at end of Quarter 1**

	Budget 25/26	24/25 Slippage	Schemes to be approved	Revised 2025/26 Budget	Spend to Date	Forecast	Variance to Budget
	£m		£m	£m			£m
Public Sector Housing	<b>78.5</b>	0.0	0.0	<b>78.5</b>	5.5	52.3	-26.2
Private Sector Housing	<b>1.1</b>	1.8	8.4	<b>11.3</b>	2.9	11.3	0.0
Transport	<b>13.3</b>	3.3	0.0	<b>16.5</b>	2.3	16.5	0.0
Environment	<b>9.2</b>	0.0	0.1	<b>9.3</b>	0.4	6.0	-3.3
Culture, Leisure & Bereavement	<b>2.6</b>	0.5	0.0	<b>3.1</b>	0.2	1.6	-1.5
Regeneration & CLS	<b>14.1</b>	4.9	11.0	<b>29.9</b>	3.8	30.1	0.2
Schools & SEND	<b>23.1</b>	3.4	0.0	<b>26.5</b>	4.5	25.3	-1.2
Adults Social Care	<b>2.0</b>	-1.0	0.0	<b>1.0</b>	0.0	1.0	0.0
Public Health	<b>0.0</b>	0.0	0.0	<b>0.0</b>	0.0	0.0	0.0
Technology Services	<b>1.9</b>	0.2	0.0	<b>2.0</b>	0.2	2.0	0.0
<b>Totals</b>	<b>145.7</b>	<b>13.0</b>	<b>19.5</b>	<b>178.3</b>	<b>19.8</b>	<b>146.3</b>	<b>-31.9</b>



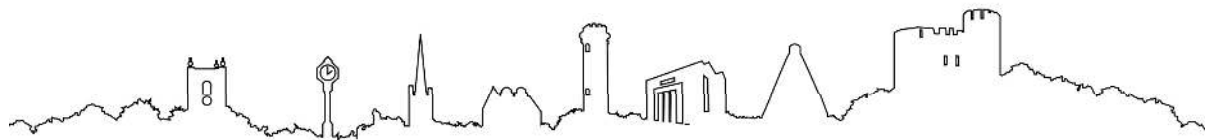
Notes

**Environment (£3.3m)** - slippage in procurement vehicle replacement - costs will be re-phased into 2026/27.

**Culture, Leisure & Bereavement (£1.5m)** - slippage on burial spaces project – costs will be re-phased into 2026/27

**Public Sector Housing (£26.2m)** - due to efficiencies within maintenance resulting in reduced use of subcontractors and new procurement regulations and associated timescales impacting on the mobilisation of new contracts within Assets.

Slippage largely impacting capital receipts and Major Repairs Reserve so minimal impact on MRP and borrowing.



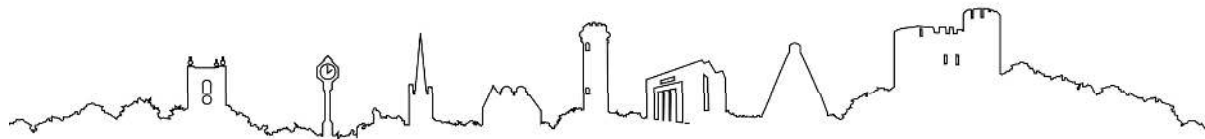
**Dudley**  
Metropolitan Borough Council

Working as One Council in  
the historic capital of the Black Country

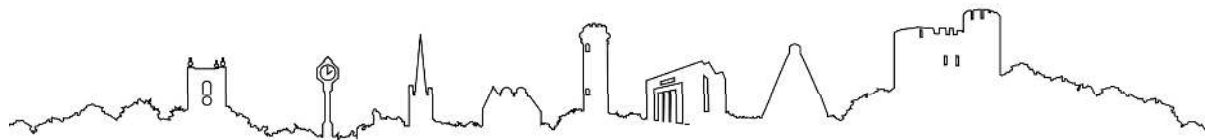


## Appendix F – Capital Slippage from 24/25

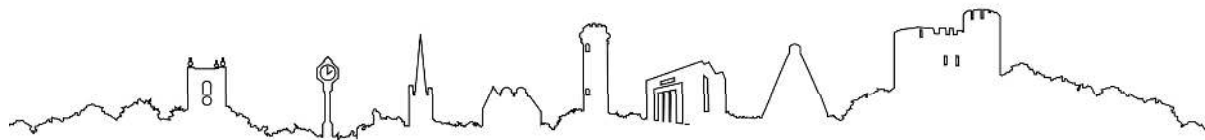
<b>Scheme</b>	<b>Service</b>	<b>£m</b>
Disabled Facilities Grants	Private Sector Housing	0.6
Housing Assistance Grants	Private Sector Housing	0.1
Net Zero Neighbourhoods	Private Sector Housing	1.1
Pensnett High St A4101	Transport	0.2
A4101 / A461 Corridor Improvements	Transport	0.0
ATF3 - A4123 Cycle Route	Transport	0.0
Metro Complimentary Measures	Transport	0.3
BC Tpt Team Joint Initiatives	Transport	0.1
Electric Vehicle Charging Initiatives	Transport	0.3
Local Safety Schemes	Transport	0.3
Travel Plan Co-ordination	Transport	0.0
Pedestrian Measures	Transport	0.1
Public Rights of Way	Transport	0.1
Cycling Measures	Transport	0.1
Safe Routes to School	Transport	0.5
Disabled Facilities	Transport	0.0
Network Mgt and Urban Traffic Control	Transport	0.2
Minor Traffic Management Measures	Transport	0.1
Traffic Regulation Orders	Transport	0.0
Transport Planning Policy	Transport	0.0
Street Lighting	Transport	0.3
Advancing Network Improvements	Transport	0.0



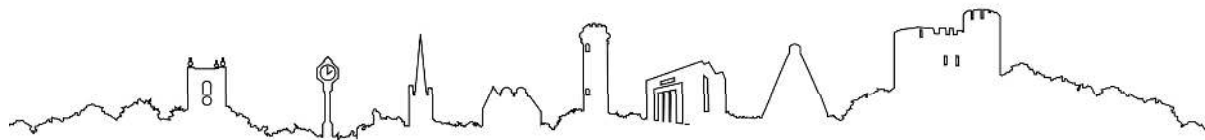
Bridges and Retaining Walls (Total)	Transport	0.1
Primrose Bridge	Transport	0.1
Highway Structural Maint. - Other Roads	Transport	0.0
Highway Structural Maint. - Classified Roads	Transport	0.0
Footway Reconstruction	Transport	0.0
Highway Authority Work	Transport	0.2
Public Realm	Transport	0.1
Signals and Signs	Transport	0.2
Lowndes Road Footpath	Transport	0.1
Green Spaces	Environment	0.2
Chess Tables	Environment	0.0
Car Park Infrastructure	Environment	0.2
Vehicle & Plant Replacement	Environment	0.1
Q Bank Park	Environment	0.1
Nature Conservation Projects	Environment	0.0
Parks Development	Environment	0.0
Tennis Courts Improvements	Environment	0.0
Himley Play Area	Culture, Leisure and Bereavement	0.0
Red House Cone - structural refurbishment	Culture, Leisure and Bereavement	0.2
Red House Glass Cone	Culture, Leisure and Bereavement	0.1
Gornal Wood Crem Refurbishment	Culture, Leisure and Bereavement	0.0
Burial Spaces	Culture, Leisure and Bereavement	0.2
Structural Maintenance (R&M) & Energy Efficiency	Regeneration and Corporate Landlord	0.1
Council House Refurb	Regeneration and Corporate Landlord	0.0
Town Hall 2022/23	Regeneration and Corporate Landlord	0.0
Metro WBHE	Regeneration and Corporate Landlord	0.6



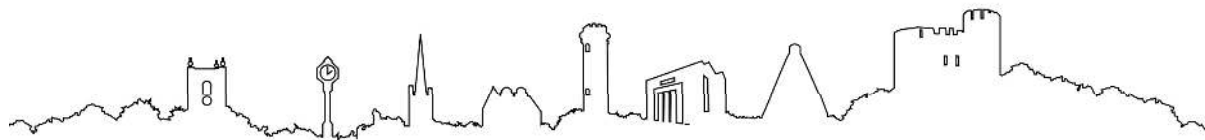
Townscape Heritage 2	Regeneration and Corporate Landlord	0.0
Dudley Town Centre Highways	Regeneration and Corporate Landlord	0.2
Stalled and Derelict Sites	Regeneration and Corporate Landlord	0.0
Public Sector Decarbonisation	Regeneration and Corporate Landlord	0.3
HE Building at Castle Hill (Towns Fund)	Regeneration and Corporate Landlord	3.1
Brierley Hill High Street (FHSF)	Regeneration and Corporate Landlord	0.4
Stourbridge Pocket Park	Regeneration and Corporate Landlord	0.0
Amblecote Air Source Heat Pumps 2021-22	Schools and SEND	0.0
Basic Need (New Pupil Places)	Schools and SEND	0.4
Belle Vue Caretaker's House	Schools and SEND	0.0
Belle Vue Boiler & Pipework	Schools and SEND	0.0
Brierley Hill Fire Alarm	Schools and SEND	0.0
Brierley Hill KS1 Roof	Schools and SEND	0.1
Brockmoor Sky Lights 21-22	Schools and SEND	0.0
Bromley Hills Boiler 2021/22	Schools and SEND	0.0
Capital Maintenance / Condition	Schools and SEND	-1.3
Caslon Air Source Heat Pumps 2021-22	Schools and SEND	0.0
Childcare Expansion Capital Grant	Schools and SEND	0.0
Coseley Capital Contribution	Schools and SEND	2.9
Cotwall End Hot Water Pipework	Schools and SEND	0.0
Cotwall End Air Source Heat Pumps 2021-22	Schools and SEND	0.0
Crestwood SEND Base	Schools and SEND	0.0
Devolved Formula	Schools and SEND	0.2
Dingle Roofing AMP 21/22	Schools and SEND	0.1
DGFL3 (2013/14 & 2019/20)	Schools and SEND	0.0
Earls Courtyard Canopy	Schools and SEND	0.9



Glynn Air Source Heat Pumps 2021-22	Schools and SEND	0.0
Greenfields Roof	Schools and SEND	0.1
Howley Grange H&C Water Services AMP 22-23	Schools and SEND	0.0
Leasowes Roof - AMP 16/17	Schools and SEND	0.0
Maidensbridge Hall Roof 22/23	Schools and SEND	0.0
Milking Bank Windows and Doors	Schools and SEND	0.0
Music Hub	Schools and SEND	0.0
Netherton Park Nursery Windows and Doors	Schools and SEND	0.0
Newfield Park Additional Classrooms	Schools and SEND	0.0
Paragon Enhancements Summerhill	Schools and SEND	0.0
Pens Meadow Boiler 23/24	Schools and SEND	0.0
Pens Meadow Demographic Growth	Schools and SEND	0.0
Pens Meadow post 16 Fencing	Schools and SEND	0.0
Pens Meadow New School	Schools and SEND	-2.2
Pensnett Demolition	Schools and SEND	0.0
Peters Hill Hall Floor	Schools and SEND	0.0
Queen Victoria Air Source Heat Boiler 2021-22	Schools and SEND	0.0
Redhall Damp Issues	Schools and SEND	0.0
Redhall Cold Water Mains AMP 22-23	Schools and SEND	0.1
Ridge Boiler AMP 22-23	Schools and SEND	0.0
Rufford SEND BASE	Schools and SEND	0.1
School Boiler Replacements	Schools and SEND	0.7
School H&SS	Schools and SEND	1.7
Short Breaks for disabled children 11/12	Schools and SEND	0.0
Straits Boiler AMP 20/21	Schools and SEND	0.0
Straits Air Source Heat Boiler 2021-22	Schools and SEND	0.0



St Margarets at Hasbury Emergency Ceiling Project 2021-22	Schools and SEND	0.0
St Margarets at Hasbury Roof	Schools and SEND	0.0
St Mark's C of E Classroom Expansion S106	Schools and SEND	0.0
TCF (Diplomas & SEN)	Schools and SEND	0.1
Thorns Roofing AMP 2020/21	Schools and SEND	0.1
Withymoore Windows	Schools and SEND	0.0
Wollescote Roofing AMP 22-23	Schools and SEND	0.0
Wordsley School Mobiles	Schools and SEND	0.2
Wordsley Concrete Windows	Schools and SEND	0.0
Wrens Nest Air Source Heat Pumps 2021-22	Schools and SEND	0.0
School Reserve Funded Schemes	Schools and SEND	0.4
Special Provision (HNPCA)	Schools and SEND	-1.6
Healthy Schools	Schools and SEND	0.0
Family Hubs Children's Grant	Children's Social Care	0.1
Access and Prevention UTF	Adult Social Care	0.0
Adult PSS	Adult Social Care	0.0
Telecare	Adult Social Care	-1.1
Air Quality Monitoring Equipment	Health & Well Being	0.0
TSS Strategy	Digital, Commercial and Customer Services	0.2
<b>GRAND TOTAL</b>		<b>13.6</b>



Working as One Council in  
the historic capital of the Black Country

